

City of Buckley

2019 Budget Request



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City of Buckley 2019 Budget Request Index

Mayor's Message	Page 3
Budget Summary – 2017-2018	Page 4
General Operating Fund	Page 4
Budget Projections - 2019	Page 16
Departmental Summaries - 2019	Page 23
Conclusion	Page 57
Appendix A: 2019 City Employee Salary Scale	Page 59 (A 1-3)
Appendix B: 2019 Public Works & Parks FTE Schedule	Page 63 (B 1-2)
Appendix C: 2019 Utility Administration Cost Allocation	Page 66 (C 1-2)
Appendix D. 2019 City Organizational Chart	Page 69 (D 1-7)
Appendix E. 2019 Budget Request - Expenditures	Page 77 (E 1-25)
Appendix F: 2019 Budget Request - Revenues	Page 103 (F 1-17)
Appendix G: 20 Year Citywide Capital Improvement Program - Schedule	Page 121 (G 1-7)

MAYOR'S MESSAGE 2019

As 2018 comes to a close and we prepare for what I know will be an exciting 2019, we have seen an increase in revenue that has made putting the 2019 budget together much easier than in the past several years. It takes staff many hours to put together the budget but we are excited to announce that this budget actually has some additions instead of cuts.

2018 has seen us accept completion the Public Works Building Remodel Project, Sidewalk replacement, Raw Water Irrigation Overflow project and many other accomplishments throughout the City.

Why are we bringing in more revenue to the City? We are seeing more property tax being generated by the new homes in town. Sales tax revenue is also coming in at record high numbers. Having a lesser sales tax of 7.9% has helped many of our local businesses. Property tax rates in Pierce County are lower than those in neighboring King County which has contributed greatly in the sale of new homes.

We still have set aside the \$5 million, from the sale of the gas company in 2014, in an interest bearing account that is earning money for the City. We know that much of our equipment has a life expectancy and how many years we have until the equipment needs to be replaced. Keeping money in reserves allows the City to purchase these items with cash when the time comes to replace them. This is a great benefit to the City as we do not have to pay interest on items we have paid cash for. The interest alone in our reserve funds, will allow us to hire another full-time police officer to assist our City in 2019.

It is always easy to spend money, but it takes discipline to plan and save and pay with cash. As a City, we must always be fiscally responsible with our tax payers' dollars. This is the reason that our City has such a high bond rating.

One must understand that State law requires that utilities are a budget within a budget and that they must stand alone. Revenue from each separate utility must support itself. What that means, is that water must stay in water, sewer must stay in sewer, etc. Due to capital projects and operational expenses in water and storm drains coming up next year and in future years, we will need to raise rates for these services in 2019.

As always, the budget is an educated guess as to how money will be generated and how much money the City will spend each year. Currently, the City has healthy reserves to support us should another downturn in the economy occur. We are currently in a good place financially but can only remain that way if we continue to be frugal and plan carefully.

Mayor Patricia Johnson

BUDGET SUMMARY 2018 - 2019

The City of Buckley is a Mayor-Council form of government that provides an extensive array of services to the community. The total City budget encompasses twenty-eight (28) individual funds each having an expense and revenue category. From these accounts the City administers programs and services for finance and administration, legislative, executive, legal, information technology (I.T.), municipal court, fire control and EMS, law enforcement, contract law enforcement services, building and planning, parks and recreation, senior center, youth center, community hall, streets and transportation, museum support, cemetery, utility operations (water, sewer, stormwater and garbage) and capital improvements and replacements.

The 2018 Budget anticipated and reflected continued economic improvement throughout the business and housing sectors. End of year projections based on current numbers support many of the assumptions made in the budget. Citywide revenues for 2018 are projected to be 5.6% higher than budgeted. New housing starts remain strong and we continue to anticipate strength in this area for at least the next 3-5 years. City staff has seen increased interest from both residential and commercial developers. At this point in 2017, City staff had conducted 7 pre-application conferences with interested parties, but as of October of this year 23 have been conducted. As a result of the strong housing market, real estate excise tax (REET) remains strong. Due to the continued improvement in the economic sector, revenue from sales and use taxes continues to rise and is currently projected to be 38.5% higher than budgeted. Despite this improvement in the business sector, the success has failed to extend into the downtown Main Street commercial core. The hope was that implementation of the SR410 Subarea Plan and subsequent development of this area would act as a catalyst for the downtown; however, this is currently on hold as the City Council continues to deliberate on the Plan.

As indicated above, citywide revenue for 2018 is projected to be up by 5.6% with the largest increases being reflected in the various utility capital accounts with new development contributing to capital improvement of these areas. The general fund is projected to receive revenue 3.9% higher than budgeted primarily due to sales tax, building permits and planning fees. Overall expenditures for 2018 are projected to be under by (-11.5%) primarily due to delay of capital projects that were budgeted for 2018. The general fund expenditures are currently projected to be under by (-0.2%). Utilities and enterprise funds remain stable with the exception of street operations where operational expenditures continue to outpace revenues despite obtaining additional revenue from the establishment of the Transportation Benefit District (TBD) and implementation of the \$20 vehicle fee.

In the next section we'll summarize activity for 2018 in the various fund categories.

General Operating Fund

The general fund (current expense) provides the majority of administrative and public services to City and derives revenue from a variety of sources, including property taxes, sales and use taxes, public and private utility taxes, license and permit fees, gambling taxes, excise taxes from liquor and marijuana, rentals and leases, user fees, service contracts (law enforcement and fire), grants, fines and forfeitures and investment interest. Although the general perception is that property taxes from real property in the City fund the largest share of services, they do in fact

“only” represent approximately 18.5% of the revenue to the City’s general expense fund. Utility taxes are on par with property taxes at 18.3%, and sales and use tax with 18.45%.

2018 General Fund Revenue: Total revenue for the general fund in 2017 was budgeted at \$5,421,995, which included a projected 2018 beginning fund balance (BFB) of \$773,090 and revenue of \$4,648,905; however, the estimated BFB was less than projected at \$574,352 after completing closeout of 2017. Expenditures for 2017 were budgeted at \$4,477,109; however after accounting for the 13th month closeout accounting practice, actual expenditures totaled \$4,580,908. In addition revenue for 2017 fell short of the budgeted amount by **(-\$93,025)**. Therefore, we began the year with beginning fund reserves **(-\$198,738)** less than projected.

Despite beginning the year with less than anticipated, revenues for 2018 are exceeding expectations. Revenues not counting the BFB for current expenses were budgeted at \$4,648,906; however, we’re projecting this to be 8.8% higher at \$5,060,221 by years end. General fund revenue for 2018 is illustrated in Table 1 below:

Table 1 – 2018 General Fund Revenue

Category	2018 Budget	2018 Projected	% of GF
Taxes	\$2,660,957	\$2,949,258	57.24%
- Property Tax	\$937,618	\$937,618	20.17%
- Sales & Use Tax	\$761,000	\$1,053,611	16.37%
- Utility Tax (Public & Private)	\$949,829	\$943,387	20.43%
- Gambling & Leasehold Tax	\$12,500	\$14,637	0.27%
Licenses & Permits	\$304,500	\$391,547	6.55%
Intergovernmental + Goods & SVCS	\$509,957	\$596,860	10.97%
Fines & Penalties	\$159,450	\$110,375	3.43%
Miscellaneous	\$59,100	\$52,174	1.27%
Non-revenues (pass through)	\$194,900	\$137,675	4.19%
Other Financing Sources & Transfers	\$680,692	\$707,921	14.64%
Community Services	\$79,350	\$114,412	1.71%
Total	\$4,648,906	\$5,060,221	100.00%

While overall revenues are projected to be up by 8.8% in 2018, we did experience shortfalls in specific areas such as combined utility taxes **(-0.7%)**, fines & penalties **(-30.8%)**, miscellaneous rentals and leases **(-11.7%)** and municipal court non-expenditures **(-29.4%)**.

Primary general fund revenue is derived from the sources identified above. In the Tables below we will illustrate historical trends by listing multi-year comparisons for seven (7) of the major revenue sources.

Table 2 - Revenue Comparisons

Revenue Comparisons							
Category	2016		2017		2018		2019
	Budget	Actual	Budget	Actual	Budget	Projected	Estimated
Property Tax	\$845,363	\$867,641	\$890,590	\$895,962	\$937,618	\$937,618	\$997,837

Sales & Use Tax	\$645,000	\$760,997	\$713,000	\$882,921	\$761,000	\$1,053,611	\$995,000
Combined Utility Tax	\$905,685	\$842,313	\$932,814	\$889,772	\$949,829	\$943,387	\$988,969
Gambling Taxes	\$13,500	\$10,689	\$13,500	\$11,260	\$12,500	\$14,637	\$14,500
Licenses & Permits	\$205,800	\$323,346	\$276,450	\$421,661	\$304,500	\$391,547	\$306,500
Intergovern + Goods & SVCS	\$459,889	\$462,639	\$496,986	\$497,867	\$509,957	\$596,860	\$622,222
Fines & Penalties	\$144,450	\$136,946	\$159,450	\$123,955	\$159,450	\$110,375	\$144,450
Total	\$3,219,687	\$3,404,572	\$3,482,790	\$3,723,398	\$3,634,854	\$4,048,036	\$4,069,477

The five (5) highest sources are discussed separately below:

Sales & Use Tax: Is a tax imposed upon every taxable transaction, as defined in RCW 82.14.020, occurring within the City. The tax shall be imposed upon and collected from those persons from whom the State sales or use tax is collected pursuant to Chapters 82.08 and 82.12 of the RCW.

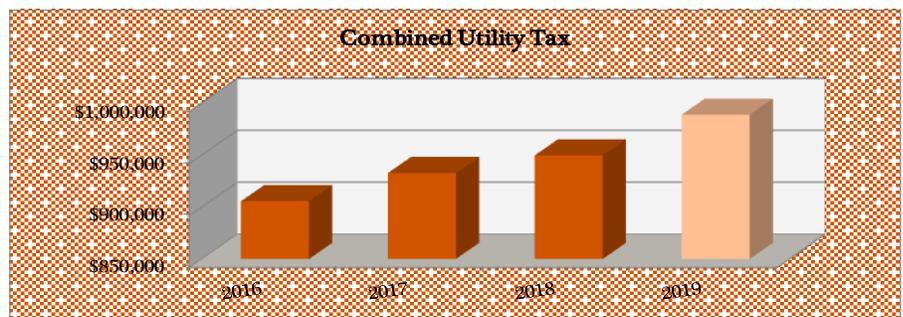
The City administers this tax through the policies and provisions of BMC 3.12 and RCW 82.14.050. Revenues from this source are the second largest contributor to the general fund and account for approximately 18.45% of the total 2018 revenue. As stated



previously, we continue to see improvement in the economic sector and sales and use taxes are up significantly at 38.5% over 2018 budget estimates. Revenue for 2018 was forecast at \$761,000, but year-end projections utilizing the September closeout forecast that sales tax revenue will be \$1,053,611. Based on this increased activity we anticipate that revenue from sales and use tax will remain strong in 2019, so we're projecting revenue from sales tax at \$995,000, which is a 30.75% increase over the 2018 budgeted amount.

Utility Taxes: Taxes are levied on all utilities both public and private under the City's taxing

authority and subject to the standards outlined in Buckley Municipal Code (BMC) 3.96. Revenues from these sources account for approximately 18.34% of the total 2018 revenue to the general fund. The 2018 Budget forecast was that utility taxes would bring in



\$949,829 in revenue, but current projections indicate that tax revenue from this source will fall slightly under this by (-0.7%) at \$943,387.

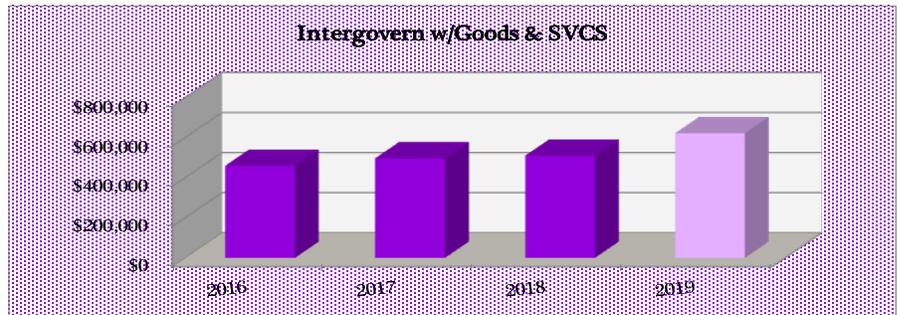
Fees for Licenses & Permits: Are revenues derived from fire permits, business licenses, building permits and animal licenses. As mentioned in the summary, new housing starts remain strong and we anticipate continued strength in this area for at least the next 3-5 years. Although projections were raised in 2016, 2017 and then again for 2018 due to the strength of building

activity in prior years, we have experienced much stronger than anticipated construction which has led to a 28.6% increase over the raised projections. For 2018, we projected receiving \$250,000 in building permit fees, but with projections based on September



closeout figures, we're projecting ending the year with \$332,640. For 2019 we're anticipating that building activity will continue due to new developments which are currently under construction; however with rising mortgage rates and a potential subsequent slowdown we're conservatively projecting revenue for 2019 at the 2018 level at \$250,000.

Intergovernmental and Charges for Goods & Services: Are revenues derived from State tax distributions for liquor and marijuana, fees for passports, copies, municipal court, land use planning and zoning, and charges for outside service contracts for law enforcement services to Rainier School, Wilkeson and Carbonado, and fire and EMS service to Rainier School, Carbonado and Wilkeson. Revenue for 2018 was budgeted at \$509,957;



however, current projections are that we'll exceed this by 17.0% and end the year at \$596,860. For next year we're projecting that revenue from land use planning will be slightly higher, and the Fire Department was successful at obtaining a SAFER ACT grant that will be accounted for under this category so the proposed budget projects that revenue will be \$622,222.

Property Tax: Is a tax assessed on real property by the local government. The tax is based on the value of the property (including the land) you own. Real property (also called real estate or realty) means the combination of land and improvements.

The law requires the Assessor-Treasurer's Office to value property at 100% of the true and fair market value. True and fair market value is defined as the price a willing buyer will pay a willing seller. Assessed values are affected by the local real estate market and the real estate market is directly influenced by supply and demand. This affects the cost of materials, labor, and other incidentals required to build, market, and sell a home. Pierce County is required to conduct an annual statistical update of assessed values based on real estate transactions. Even if no improvements are made to a home, the value continues to follow the market activity in the neighborhood and/or area in which it is located.

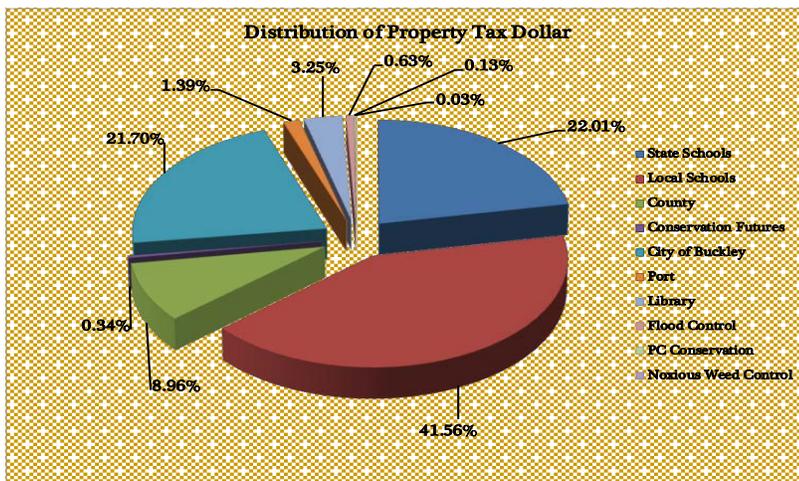
A historical property valuation trend is depicted in Table 3 below.

Table 3: Citywide Property Valuations

	New Construction Value	Property Valuation w/o New Construction	Total Valuation	% Change w/o New Construction	% Change with New Construction
2005	\$2,106,758	\$266,875,189	\$268,981,947	3.29%	3.24%
2006	\$2,939,735	\$304,192,434	\$307,132,169	13.98%	14.18%
2007	\$2,814,582	\$368,084,949	\$370,899,531	21.00%	20.76%
2008	\$5,795,422	\$419,908,430	\$425,703,852	14.08%	14.78%
2009	\$17,766,205	\$435,994,377	\$453,760,582	3.83%	6.59%
2010	\$9,281,572	\$418,305,191	\$427,586,763	-4.06%	-5.77%
2011	\$9,581,402	\$372,013,776	\$381,595,178	-11.07%	-10.76%
2012	\$1,226,500	\$365,470,656	\$366,697,156	-1.76%	-3.90%
2013	\$2,873,843	\$316,041,139	\$318,914,982	-13.52%	-13.03%
2014	\$5,824,012	\$322,388,401	\$328,212,413	2.01%	2.92%
2015	\$5,843,815	\$342,379,280	\$348,223,095	6.20%	6.10%
2016	\$5,960,403	\$378,434,356	\$384,394,759	10.53%	10.39%
2017	\$11,770,266	\$436,931,172	\$448,701,438	15.46%	16.73%
2018	\$20,178,861	\$498,790,442	\$518,969,303	14.16%	15.66%
2019	\$22,800,906	\$569,047,000	\$591,847,906	9.65%	14.04%

Property tax limits set by Referendum 47, and later confirmed by legislative action, have been set at 101%, which in affect limits any property tax increases to 1% of the amount collected in the previous year. However, the value of any new construction that occurred in the previous year is added to the City’s total valuation. Multiple jurisdictions such as the County, State, and School Districts, etc. may tax the same property.

The regular property tax limit for 2018 was \$937,618 (including new construction and refunds), which was the full levy amount of 101% as allowed by law. Revenue from property taxes for 2018 was forecast at the full \$937,618 and projections are that we will meet this total by the end of the year.

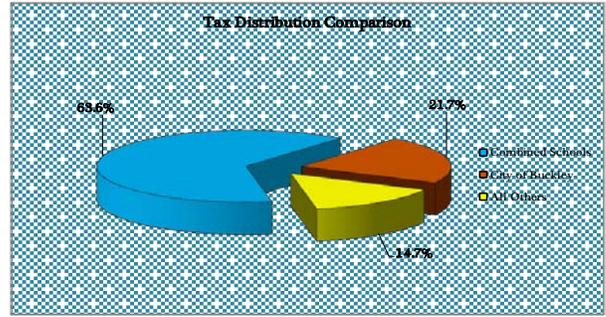


When property owners inspect their annual tax statements they will see that the total tax is distributed between several government agencies including State Schools, Local School District, Pierce County, City of Buckley, Conservation Futures, Port District, Library District and

County for Noxious Weed Control. When comparing your overall property tax bill, the portion

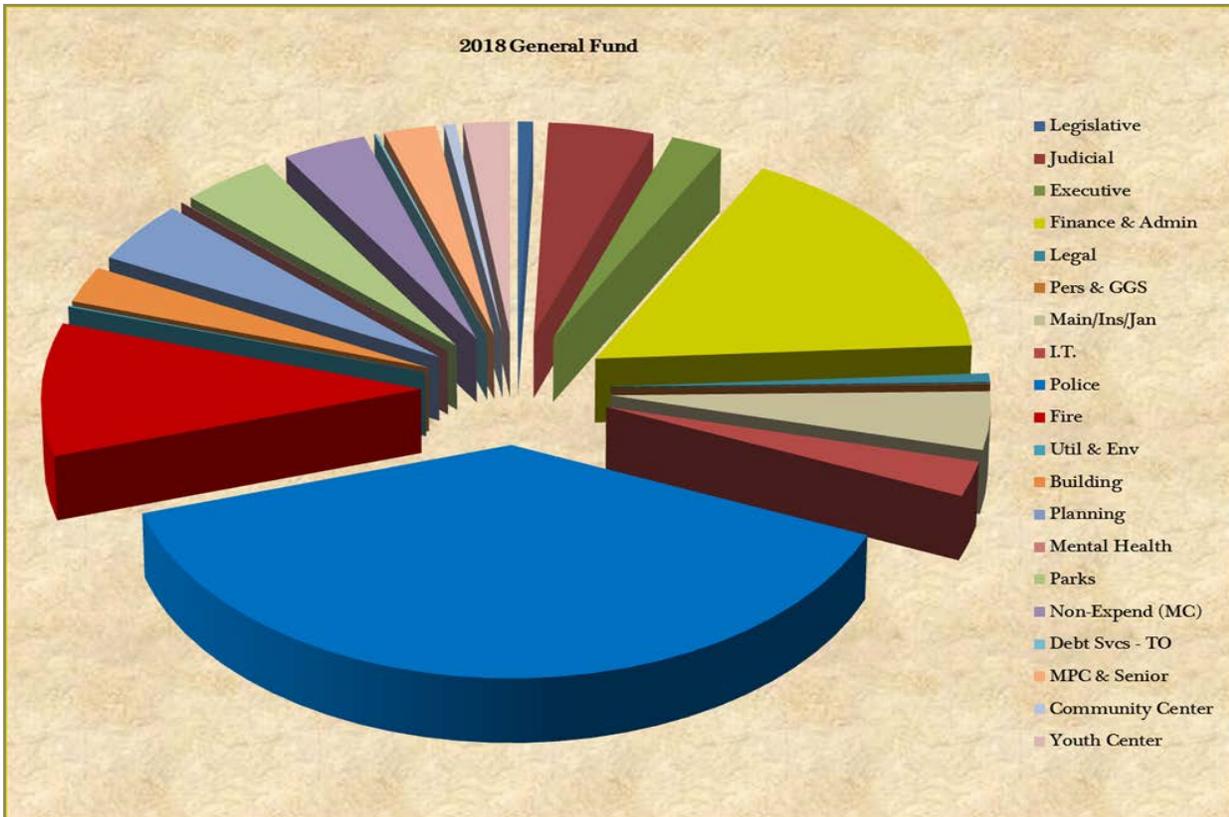
that is allocated solely to the City through the tax levy is only a fraction of the total property tax bill. The chart above illustrates the distribution of each dollar of assessed property tax to be paid to Pierce County for the 2018 tax year.

As the chart to the right illustrates, the City receives \$0.21 of every property tax dollar to use towards providing the vast array of services to the community such as police, fire, parks, senior center, youth center, etc. This portion also includes the levied amount that was approved by the voters to construct the new fire station. The largest recipient of your tax dollars is the local school district, which receives \$0.42 of every tax dollar. Together the combination of both state schools and local schools receive \$0.64 or 63.58% of every property tax dollar paid.



The City portion of your property tax is set annually through a levy enacted by the City Council. This levy rate is governed by State statute as to how much the City can assess against properties within the City. As identified above, for 2018 the regular property tax limit was estimated at \$937,618, which was calculated at the full levy amount of \$1.8052/1,000 of assessed property valuation. Assessed valuation of property within the City totaled \$518,969,303, which included \$20,178,861 of new construction valuation. The \$937,618 levy amount was then collected through individual property tax payments and distributed to the general fund to utilize for programs and services to the community. The chart in Table 4 below illustrates how each dollar of property tax was apportioned throughout 2018 in the general fund for the provision of these services.

Table 4: 2018 General Fund Property Tax Distributions



As the table above illustrates, the largest area of expense within the general fund, at approximately 48.36%, is related to public safety which combined encompasses law enforcement (38.7%) and fire control (9.7%).

In addition to revenue from the seven (7) primary sources described above, the City's general fund receives revenue from user fees such as Buckley Hall or Multi-Purpose Center (MPC) rentals and any grants the City may receive.

2018 General Fund Expenditures: General fund expenditures are segregated into twenty (20) categories as illustrated in Table 4 above. Table 5 below lists all of the fund categories and shows a comparison between 2018 budgeted expenditures and what is currently being projected through year's end by utilizing September closeouts. Overall general fund expenditures are projected to be under budget by approximately (-0.2%) or \$9,636.

Table 5: 2018 General Fund Expenditures

2018 - Department Analysis			
	2018 Budget	End Projection	+ or -
Legislative	\$31,270	\$34,909	11.6%
Judicial	\$220,110	\$210,591	-4.3%
Executive	\$107,375	\$116,663	8.7%
Finance & Admin	\$773,730	\$720,095	-6.9%
Legal	\$30,500	\$18,212	-40.3%
Pers & GGS	\$1,850	\$2,067	11.7%
Main/Ins/Jan	\$198,374	\$205,083	3.4%
I.T.	\$119,548	\$128,483	7.5%
Police	\$1,823,600	\$1,756,964	-3.7%
Fire	\$455,675	\$425,477	-6.6%
Util & Env	\$4,750	\$2,500	-47.4%
Building	\$124,976	\$128,055	2.5%
Planning	\$213,253	\$339,086	59.0%
Mental Health	\$1,200	\$1,200	0.0%
Parks	\$194,935	\$249,832	28.2%
Non-Expend (MC)	\$175,250	\$124,607	-28.9%
Debt Svcs - TO	\$6,000	\$6,000	0.0%
MPC & Senior	\$109,548	\$87,024	-20.6%
Community Center	\$24,350	\$37,617	54.5%
Youth Center	\$96,801	\$108,993	12.6%
Total	\$4,713,095	\$4,703,459	-0.2%

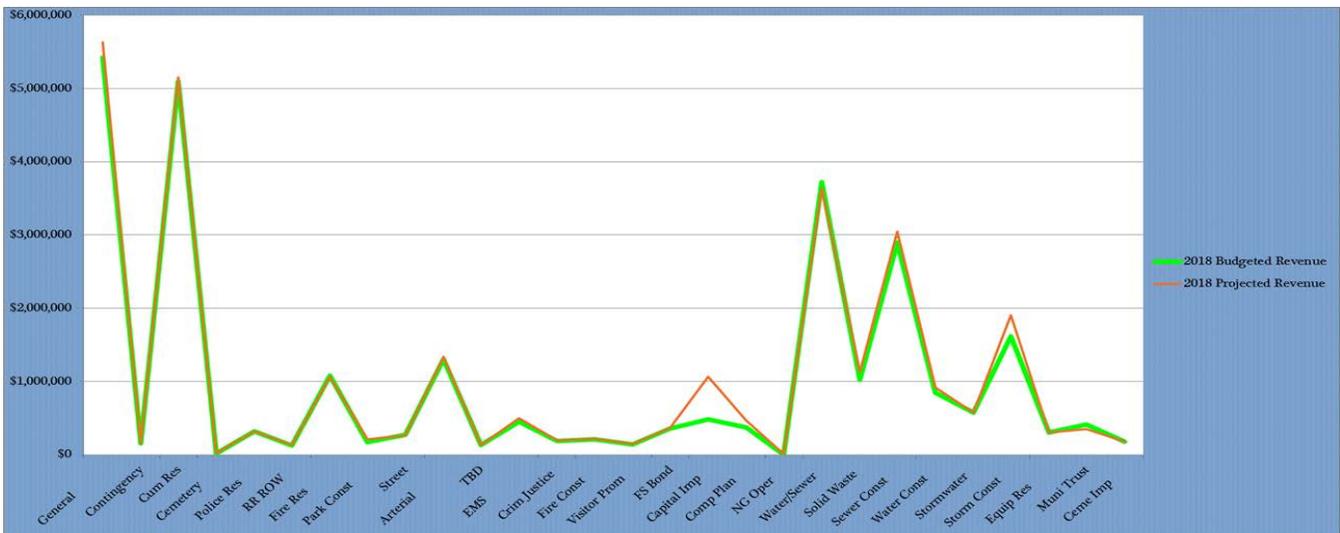
The table above illustrates that a large number of categories/departments are projected to be under budget at the end of the year. Exceptions are legislative due to increased I.T. and

technology expenditures, executive due to increased cost for prosecution services, insurance due to increase in general liability premium, I.T. due to phone system and hardware replacement, building/planning due to processing and review fees associated with the increase in building and land use permits, parks due to an accounting error related to FTE apportionment which was corrected through a separate transfer to utilities, community hall after an increase in rentals and recreation services where cost emphasis was alternated between Senior and Youth Center expenses.

2018 Citywide Revenues: The remainder of the overall City budget, other than the general expense fund, encompasses sub funds of the general fund such as street operations, street capital construction, criminal justice & drug enforcement and park construction; enterprise funds such as cemetery, railroad right-of-way improvement and visitor promotion & development; utility operation funds consisting of water, sewer collection and treatment, stormwater and solid waste; utility capital improvement funds for water, sewer and stormwater; and equipment and capital reserve accounts established to purchase high cost equipment (patrol cars, fire trucks, backhoes, street sweeper, etc.) for the various departments. In addition, the budget contains funds for EMS, Fire Station bond repayment, Fire Station improvement, contingency reserve, cumulative reserve fund and municipal trust fund.

The general expense fund and sub funds of the general fund have few restrictions on how revenue can be used; however, utility funds, enterprise funds and trust funds are strictly limited as to how the funds can be expended. Revenues received for operation, maintenance and improvement of the utilities comes directly from public user fees charged for each specific service and due to State law must be used for support of the utility and not to fund general operations of the City. Municipal utilities must be self-supporting and funds derived from the utility cannot be used to fund services outside of their approved category. However, utility funds can be used to pay for expenses directly related to the administrative support, and management of the utility, which are calculated annually based on a Cost Allocation Policy adopted by the City Council in October 2017.

Table 6: 2018 Revenue Comparisons



Overall Citywide revenue for 2018 is currently projected to be significantly higher than budgeted by 5.6% or \$1,565,327. Most, if not all, of the additional revenue is directly related to the strong building activity in the community. New building construction generates revenue to the general fund through building permit fees, but it also translates into capital improvement revenue to the various utilities by payment of the general facility charges (GFCs) for each and increased Real Estate Excise Tax to the City's two capital improvement funds. Revenue comparisons between 2018 budgeted versus actual for each fund are listed in Table 7 below.

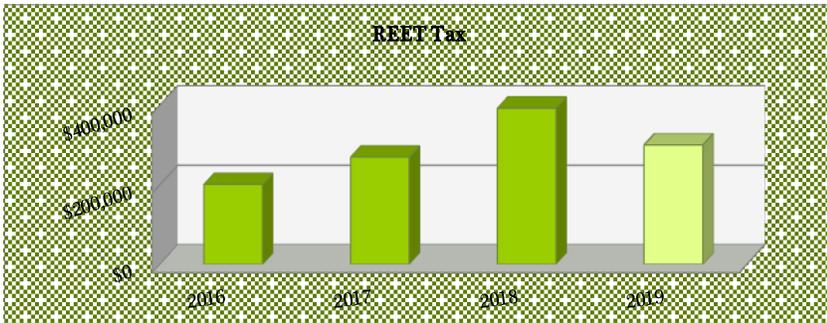
Table 7: 2018 Overall Revenues

FUND		2018 Revenue w/BFB	End Projection	Revenue + or - difference
001	General	\$5,421,995	\$5,634,573	3.9%
002	Contingency	\$159,197	\$159,383	0.1%
003	Cum Res	\$5,097,757	\$5,152,149	1.1%
004	Cemetery	\$16,256	\$25,930	59.5%
007	Police Res	\$318,713	\$320,331	0.5%
008	RR ROW	\$128,872	\$133,051	3.2%
030	Fire Res	\$1,078,909	\$1,063,934	-1.4%
035	Park Const	\$170,643	\$211,298	23.8%
101	Street	\$273,193	\$268,156	-1.8%
102	Arterial	\$1,304,667	\$1,334,410	2.3%
103	TBD	\$133,498	\$135,812	1.7%
105	EMS	\$452,194	\$497,776	10.1%
109	Crim Justice	\$188,162	\$194,704	3.5%
134	Fire Const	\$210,493	\$218,316	3.7%
136	Visitor Prom	\$142,538	\$150,001	5.2%
202	FS Bond	\$358,027	\$368,050	2.8%
307	Capital Imp	\$481,090	\$1,068,074	122.0%
308	Comp Plan	\$372,368	\$463,855	24.6%
401	NG Oper	\$4,520	\$8,220	81.9%
402	Water/Sewer	\$3,721,657	\$3,639,341	-2.2%
403	Solid Waste	\$1,025,278	\$1,125,462	9.8%
405	Sewer Const	\$2,897,104	\$3,049,327	5.3%
406	Water Const	\$850,379	\$916,209	7.7%
407	Stormwater	\$574,315	\$574,094	0.0%
408	Storm Const	\$1,615,931	\$1,906,288	18.0%
430	Equip Res	\$300,802	\$305,598	1.6%
631	Muni Trust	\$410,668	\$349,263	-15.0%
701	Ceme Imp	\$177,003	\$177,951	0.5%
TOTALS		\$27,886,228	\$29,451,555	5.6%

Funds listed in Table 7 that project shortfalls are the street operations, fire equipment reserve, water/sewer operations and municipal trust. The shortfalls within street operations and water/sewer operations are both due to starting the year with a lower than anticipated BFBs. Fire equipment reserve anticipated applying for and receiving an equipment grant; however, the decision was made during the year not to apply for new equipment.. The municipal trust fund is a trust depository for processing court revenue and is lower due to lower than projected revenue.

As illustrated in Table 7 above, the general fund is projected to be 3.9% or \$212,578 of total budgeted revenue including the BFB. This despite starting the year (-\$198,738) short of projected BFB. Actual revenue without the BFB was budgeted \$4,648,906; however, we're currently projecting this to be 8.8% higher at \$5,060,221 by the end of the year.

Real Estate Excise Tax: Is a tax on the sale of real estate. The real estate excise tax is typically paid by the seller of the property, although the buyer is liable for the tax if it is not paid. The tax applies to the seller. The tax also applies to transfers of controlling interests (50% or more) in entities that own property in the state. Use of funds the City receives from this tax is strictly limited to those uses allowed under RCW 82.46.010.



Revenue from real estate excise taxes (REET) is directly related to health in the housing sector, and due to the increase in building activity it continues to be strong. The 2018 budget anticipated that revenue from REET would be \$230,000;

however, current projections are that we'll exceed this by 70.74% with revenue of \$392,701 by the end of the year. In anticipation of continued strength in the housing sector, and a number of new developments in the pipeline, we're anticipating revenue from REET to remain above normal for 2019 and are projecting revenue of \$300,000.

Table 8 below provides a full Citywide summary of the revenues and expenditures for 2018.

Table 8: 2018 Budget Summaries

2018 Budget Analysis							
FUND		2018 Revenue w/BFB	2018 Expenditures w/o EFB	Budgeted EFB	2018 Projected Revenue	2018 Projected Expenditure	2018 Projected EFB
001	General	\$5,421,995	\$4,713,095	\$708,900	\$5,634,573	\$4,703,459	\$931,114
002	Contingency	\$159,197	\$0	\$159,197	\$159,383	\$0	\$159,383
003	Cum Res	\$5,097,757	\$82,253	\$5,015,504	\$5,152,149	\$136,684	\$5,015,465
004	Cemetery	\$16,256	\$8,520	\$7,736	\$25,930	\$1,793	\$24,136
007	Police Res	\$318,713	\$105,500	\$213,213	\$320,331	\$71,168	\$249,163
008	RR ROW	\$128,872	\$23,747	\$105,125	\$133,051	\$28,574	\$104,478

030	Fire Res	\$1,078,909	\$965,650	\$113,259	\$133,051	\$39,683	\$1,024,250
035	Park Const	\$170,643	\$134,500	\$36,143	\$1,063,934	\$46,401	\$164,897
101	Street	\$273,193	\$269,844	\$3,349	\$211,298	\$245,424	\$22,732
102	Arterial	\$1,304,667	\$1,025,317	\$279,350	\$268,156	\$1,080,104	\$254,306
103	TBD	\$133,498	\$132,945	\$554	\$1,334,410	\$131,906	\$3,906
105	EMS	\$452,194	\$306,800	\$145,394	\$135,812	\$315,246	\$182,529
109	Crim Justice	\$188,162	\$73,000	\$115,162	\$497,776	\$57,109	\$137,595
134	Fire Const	\$210,493	\$6,400	\$204,093	\$194,704	\$8,087	\$210,229
136	Visitor Prom	\$142,538	\$24,924	\$117,614	\$218,316	\$13,473	\$136,528
202	FS Bond	\$358,027	\$302,000	\$56,027	\$150,001	\$302,000	\$66,050
307	Capital Imp	\$481,090	\$463,352	\$17,738	\$368,050	\$489,908	\$578,166
308	Comp Plan	\$372,368	\$179,779	\$192,590	\$1,068,074	\$206,571	\$257,284
401	NG Oper	\$4,520	\$3,225	\$1,295	\$463,855	\$3,417	\$4,802
402	Water/Sewer	\$3,721,657	\$3,316,989	\$404,668	\$8,220	\$3,212,388	\$426,953
403	Solid Waste	\$1,025,278	\$973,829	\$51,448	\$3,639,341	\$1,086,246	\$39,216
405	Sewer Const	\$2,897,104	\$1,945,061	\$952,043	\$1,125,462	\$1,761,710	\$1,287,617
406	Water Const	\$850,379	\$835,252	\$15,127	\$3,049,327	\$809,884	\$106,325
407	Stormwater	\$574,315	\$571,946	\$2,370	\$916,209	\$553,766	\$20,327
408	Storm Const	\$1,615,931	\$1,130,071	\$485,860	\$574,094	\$353,020	\$1,553,268
430	Equip Res	\$300,802	\$257,100	\$43,702	\$1,906,288	\$155,559	\$150,039
631	Muni Trust	\$410,668	\$400,000	\$10,668	\$305,598	\$336,059	\$13,204
701	Ceme Imp	\$177,003	\$1,000	\$176,003	\$349,263	\$0	\$177,951
TOTALS		\$27,886,228	\$18,252,098	\$9,634,131	\$29,451,555	\$16,149,639	\$13,301,916

As illustrated in Table 8 above, we anticipated ending the year with a total end fund balance (EFB) of \$9,634,131, which includes capital equipment reserves that are shown as expenditures, but were not intended to be expended. Current projections show that we are exceeding expectations by projecting a 2018 EFB of \$13,301,916. This projection includes all funds including investments, capital and equipment reserves.

The City continues to pursue and take advantage of every grant opportunity that appears to offer funding for projects and/or operations that have been identified through the planning process. The City has had an excellent track record when it comes to grants, and staff continues to do a remarkable job in this pursuit; however, due to State and Federal budget cuts and tightening, grant funding for projects has become more challenging. For 2018 the City has been successful in obtaining \$556,857 worth of grants/funding/donations for project completion, equipment/material purchase and/or program funding. Those that the City has either received a notice of award or have actually received funding for are listed in Table 9 below.

Table 9: 2018 Grants/Funding/Donations

Department	Agency	Amount
Parks & Recreation	YC Contributions & Donations	\$7,532
	Flower Basket Donations	\$2,125
	PC Violence Prevention	\$31,196
	Total	\$40,853
Senior Center	Pierce County – CDBG	\$17,004
	Total	\$17,004
Fire/EMS	U.S. SAFER Grant	\$300,000
	Total	\$300,000
Utilities/Streets	DOE – Stormwater NPDES Capacity Grant	\$25,000
	TIB – Mundy Loss Overlay Project	\$174,000
	Total	\$199,000
TOTAL ALL GRANTS/FUNDS/DONATIONS		\$556,857

During the past year, City staff has spent considerable time and effort focusing on the completion of ongoing construction projects such as the River Avenue Reconstruction Project, Buckley Hall Siding Repair Project, the 2018 Consolidated Utilities Project, Water Transmission Main Stream Crossing Remediation Project, Reroof of the Old Fire Station and completion of the PW Shop Remodel.

In addition to these projects a large amount of time and energy has been spent on the following:

- Emergency Management Planning
- Phase II NPDES Stormwater Permit Compliance
- City Comprehensive Plan (update)
- Zoning Code (update)
- Water System Plan (update)
- Sewer System Plan (update)
- Summer Youth Programs
- Music in the Park Event
- RR ROW Master Plan Development
- Spiketon Ditch Culvert Replacement Design & Permitting
- Perkins Prairie Subdivision Phase III Construction
- Glacier Meadows Subdivision Construction
- Elk Ridge Elementary School Renovation
- Glacier Middle School Renovation
- White River Meadows Subdivision Construction
- Various Short Plats and other Land Use Application Processing

The City has made major infrastructure improvements over the past decade to include construction of the new Wastewater Treatment Plant, Emergency Intertie and Booster Station, Trail Wells, Transmission Main Stream Crossing Bridge, SR410 Realignment Project, Main Street Rehabilitation Project, Ryan Road Reconstruction Project and River Avenue Reconstruction all of

which were multi-million dollar projects. Now that these are complete, the City intends to continue to focus on implementation of the highest priority infrastructure improvements still needing to be done. As a result of these major expenditures, and the fact that there are still significant improvements needed to areas such as inadequate or antiquated water transmission/distribution piping, roadway conditions, stormwater drainage and wastewater collection piping, the City Council must evaluate the current rate structures within the City to determine if the charges are sufficient to meet these infrastructure needs. This will be discussed further in the 2019 summary.

Far and away the best prize that life has to offer is the chance to work hard at work worth doing.
~Theodore Roosevelt

2019 BUDGET PROJECTIONS

The 2019 budget proposes to expend an overall total of **\$18,051,720** on projected revenue of **\$28,976,773**. Revenue projections for 2019 are based upon assumptions related to anticipated building and land use development activity, generation and distribution of property and excise taxes, grants and proposed increases in utility usage charges, license/permit fees and service contracts. Should these assumptions prove incorrect then revenue projections would be affected accordingly. Further discussion of each will be made within the respective departmental categories.

The 2019 budget anticipates a beginning fund balance (BFB) of **\$13,301,916**, and after projected expenditures is forecast to end the year with an end fund balance (EFB) of **\$10,925,053**. This reflects expenditures of any proposed capital infrastructure projects and equipment reserves for police, fire and utilities.

Benefit costs for employees enrolled in the AWC's Healthfirst 250 Plan are anticipated to increase slightly by 3.3% and for those police department employees enrolled in the LEOFF Trust by a more substantial 9.9%. The level of employee contribution towards their healthcare premium remains a large factor in the City's ability to contain healthcare costs.

Overall taxes received by the City continue to rise as property valuation and building activity levels continue to increase. Combined tax revenue for 2018 is projected to be up by 10.8% with the largest gain coming from sales and use tax at 38.5%. For 2019, we're anticipating that tax revenue will continue to rise in conjunction with new housing growth so conservative projections are that we'll see another 1.6% increase over 2018.

General Fund expenditures for 2019 are projected to be some of the largest that the City has experienced in the recent past at 14.19%. The primary purpose of the increased spending is to incorporate organizational restructuring and add new positions to fill needs within the City's departments to move the City forward while simultaneously experiencing continued retirements of long-term employees and loss of institutional knowledge. In 2018, the exodus started with the City Clerk's retirement in August. In 2019 it is anticipated that the Finance Director and City Planner will retire. This will be followed by the Fire Chief and City Administrator in 2020 and Police Chief in 2021.

In an effort to mitigate any reduction in levels of service we plan to begin taking steps in 2019 to provide the organizational structure to offset any impact.

In addition to salaries and benefits, changes in department operations and staffing levels will be discussed in detail in each individual budget section. Departments or sections proposing the largest increases are legislative with increased travel/training and administrative support; municipal court with increased court clerk hours and compensation for the Judge; executive with increased prosecution costs; finance and administration with staffing changes, audit costs, retirement cash out and increase in general liability premium; increase in legal costs with having the City attorney attend at least one Council meeting per month; police with an increase in staffing level; fire with an increase in staffing levels after receiving a SAFER Grant for a new Volunteer Recruitment Coordinator; planning with staffing level restructuring; parks with an increase in operations and maintenance; and Youth Center with an increase in staffing levels. Table 10 below illustrates the percentage of proposed budget changes from each department/section. Increased costs within each department will be discussed in separate sections below. Overall spending Citywide for such items as supplies, repair and maintenance services, professional services, and travel and training is consistent with prior years with only minor adjustments.

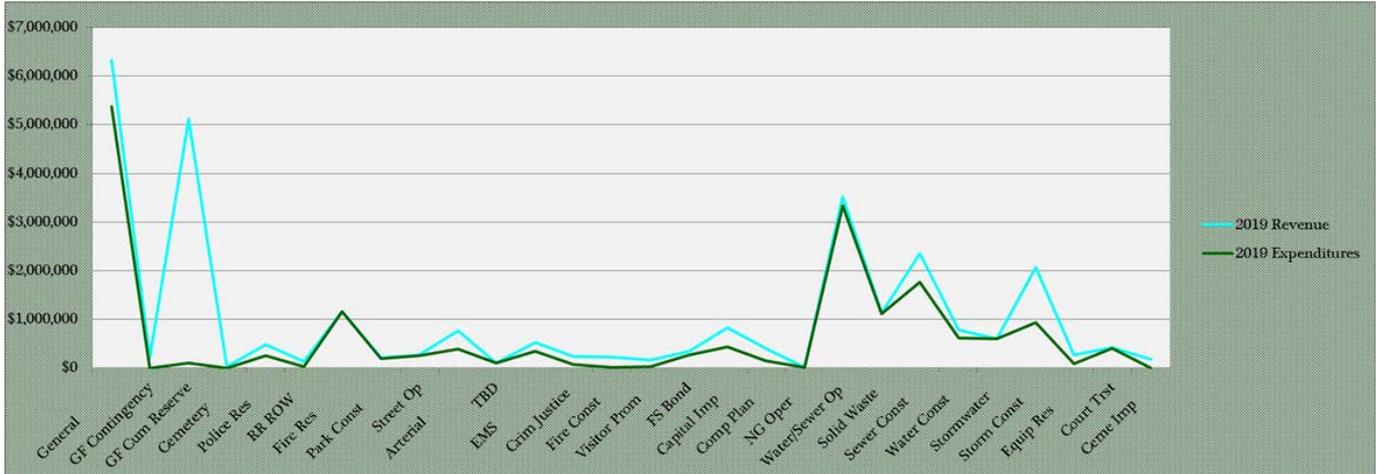
Table 10: 2019 General Fund Departmental Requests

2019 General Fund Departmental Requests			
Department	2018 Budget	2019 Proposed	Change
Legislative	\$31,270	\$33,285	6.44%
Judicial	\$220,110	\$247,287	12.35%
Executive	\$107,375	\$116,375	8.38%
Finance & Admin	\$773,730	\$844,541	9.15%
Legal	\$30,500	\$50,500	65.57%
Pers & GGS	\$1,850	\$1,850	0.00%
Main/Ins/Jan	\$198,374	\$210,493	6.11%
I.T.	\$119,547	\$148,688	24.38%
Police	\$1,823,600	\$2,000,535	9.70%
Fire	\$455,675	\$555,550	21.92%
Util & Env	\$4,750	\$4,750	0.00%
Building	\$124,976	\$168,219	34.60%
Planning	\$213,252	\$269,838	26.53%
Mental Health	\$1,200	\$1,200	0.00%
Parks	\$194,935	\$240,696	23.48%
Non-Expend (MC)	\$175,250	\$141,750	-19.12%
Debt Svcs - TO	\$6,000	\$51,000	750.00%
MPC & Senior	\$109,548	\$128,321	17.14%

Community Center	\$24,350	\$24,350	0.00%
Youth Center	\$96,801	\$142,825	47.54%
Total	\$4,713,095	\$5,382,053	14.19%

Comparisons of budget-wide expenditures and revenues for 2019 are illustrated in Table 11 below:

Table 11: 2019 Expenditure and Revenue Comparisons

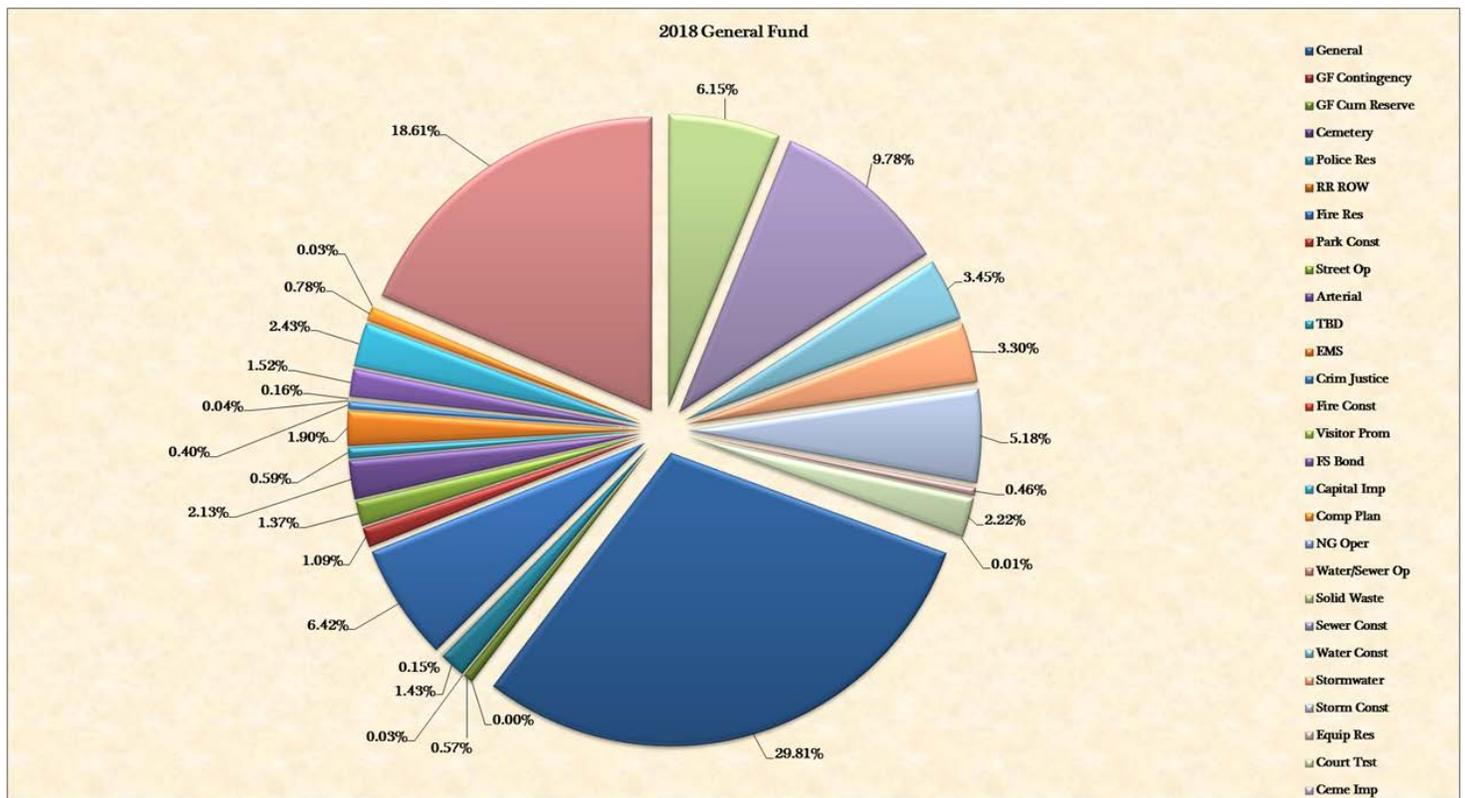


A summary of the 2019 budget request is listed in Table 12 below.

Table 12: 2019 Budget Summaries

Fund	Projected Beginning Fund Balance	2019 Budget		Projected End Fund Balance	
		2019 Revenue Total	2019 Expenditures		
001	General	\$931,114	\$6,335,442	\$5,382,053	\$953,389
002	GF Contingency	\$159,383	\$211,383	\$0	\$211,383
003	GF Cum Reserve	\$5,015,465	\$5,118,465	\$103,000	\$5,015,465
004	Cemetery	\$24,136	\$25,011	\$5,041	\$19,970
007	Police Res	\$249,163	\$487,763	\$259,000	\$228,763
008	RR ROW	\$104,478	\$126,584	\$27,730	\$98,854
030	Fire Res	\$1,024,250	\$1,158,250	\$1,158,250	\$0
035	Park Const	\$164,897	\$213,647	\$196,250	\$17,397
101	Streets	\$22,732	\$262,505	\$248,206	\$14,299
102	Arterial	\$254,306	\$772,006	\$385,131	\$386,875
103	TBD	\$3,906	\$109,256	\$106,002	\$3,253
105	EMS	\$182,529	\$528,829	\$342,500	\$186,329
109	Crim Justice	\$137,595	\$231,961	\$72,000	\$159,961
134	Fire Const	\$210,229	\$220,729	\$6,400	\$214,329
136	Visitor Prom	\$136,528	\$164,278	\$28,510	\$135,768

202	FS Bond	\$66,050	\$343,050	\$274,020	\$69,030
307	Capital Imp	\$578,166	\$828,166	\$438,254	\$389,912
308	Comp Plan	\$257,284	\$410,784	\$141,656	\$269,127
401	NG Oper	\$4,802	\$5,902	\$5,225	\$677
402	Water/Sewer	\$426,953	\$3,593,786	\$3,358,908	\$234,878
403	Solid Waste	\$39,216	\$1,137,773	\$1,110,257	\$27,516
405	Sewer Const	\$1,287,617	\$2,406,351	\$1,764,709	\$641,642
406	Water Const	\$106,325	\$750,602	\$622,722	\$127,880
407	Stormwater	\$20,327	\$600,351	\$596,410	\$3,941
408	Storm Const	\$1,553,268	\$2,062,203	\$934,985	\$1,127,218
430	Equip Res	\$150,039	\$275,539	\$83,500	\$192,039
631	Court Trst	\$13,204	\$413,204	\$400,000	\$13,204
701	Ceme Imp	\$177,951	\$182,951	\$1,000	\$181,951
TOTALS		\$13,301,916	\$28,976,773	\$18,051,720	\$10,925,053



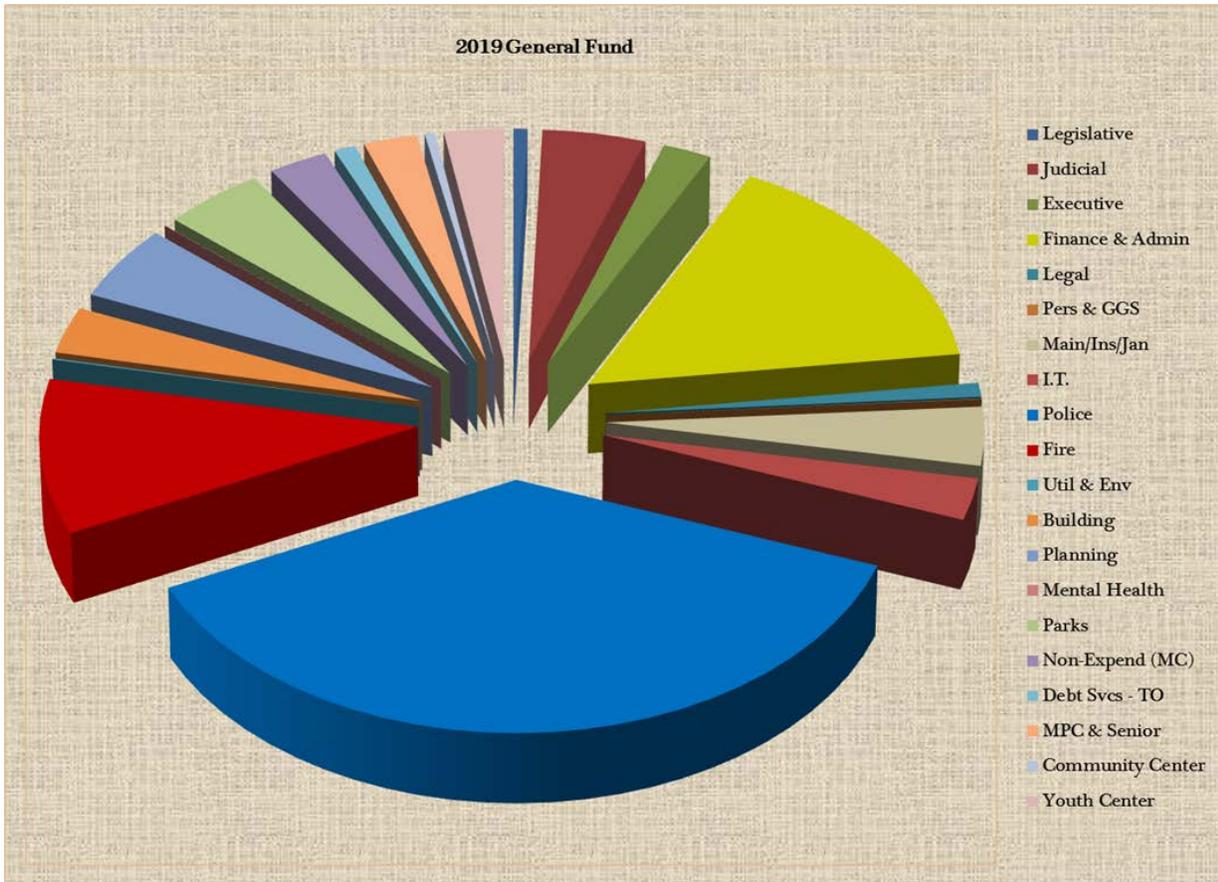
2019 Property Tax Levy. The regular property tax limit for the coming year is **\$997,837** (including new construction and refunds), which is the full levy amount of 101% as allowed by law. The EMS levy, which was approved by the community through the general election in 2016, will be at the 100% level of \$0.50/1,000 and will total **\$251,973**.

Assessed valuation of property within the City totaled **\$591,847,906**, which includes **\$22,800,906** of new construction valuation. Last year's levy resulted in a regular property tax of \$1.8052/1,000 of assessed

property valuation, and as a result of the value of new construction and overall Citywide property value increase, the amount next year will be lower at \$1.68596845/1,000 for property tax.

This \$997,837 levied as property tax is collected through individual property tax payments and distributed to the general fund to utilize for programs and services to the community. The chart in Table 13 below illustrates how each dollar of property tax is apportioned throughout the proposed 2019 Budget for the provision of programs and services.

Table 13: 2019 Property Tax Distributions



Property tax limits set by Referendum 47, and later confirmed by legislative action, have been set at 101%, which in affect limits any property tax increases to 1% of the amount collected in the previous year. With operational costs consistently rising year after year, and revenue streams failing to keep pace, local governments struggle to maintain basic levels of service, especially for higher cost areas like public safety. The City has very limited options available to mitigate this. The primary means consist of cost containment through cuts to programs and services, or by increasing fees and services such as permit fees, service contracts, utility taxes and user fees. This works as long as building and new development are in a consistent growth pattern. Utility tax and user fee increases only increase the burden on taxpayers who are currently suffering from past economic conditions and stagnation of wages. Other longer term options involve voter support and approval of measures such as an increase in the levy lid which raises property taxes.

With the passage of initiatives, there are only two ways for the City to increase property taxes by more than one (1%) percent; #1 is from the use of “banked capacity” which is reserved for

jurisdictions that have taken less than the maximum increase they could have in the past; and #2 is to enact a voter approved levy lid lift under RCW 84.55.050.

Cities, along with counties, are senior taxing districts and their maximum tax rates differ depending on whether they have a firemen's pension fund or whether they are annexed to a fire district and/or a library district. The maximum regular property tax levy for most cities is \$3.375 per thousand dollars assessed valuation. Cities with a firemen's pension fund can levy an additional \$0.225 per thousand dollars assessed valuation, resulting in a maximum levy of \$3.60 per thousand dollars.

For cities that belong to a fire district and/or a library district, the rules are a little more complicated. Nominally they have a maximum rate of \$3.60 per thousand dollars, but they can never collect that much because the levy of the special districts must be subtracted from that amount. The library district levy has a maximum rate of \$0.50 per thousand dollars and the fire district levy can be as high as \$1.50. Therefore, if a City belongs to both a fire district and a library district, and if these districts are currently levying their maximum amount, then the local levy can be no higher than \$1.60 ($\$3.60 - .50 - 1.50 = \1.60).

The City of Buckley has no "banked capacity" and currently has a maximum levy lid of \$3.10, which is the amount authorized after deductions for participation in junior taxing districts such as for the library. Fire services are fully funded from property tax dollars and have therefore not resulted in a deduction for a fire district. As indicated above, a junior fire district can impose up to \$1.50/1,000 for services, but Buckley is staffed almost totally by excellent volunteers. In 2018, the City added a new full-time firefighter position that brought paid staff levels up to three (3) full time positions, including the Chief and two part time positions. Total budgeted cost to the general fund for fire services was \$455,675 in 2018, which when calculated as a percentage of all operations in the general fund translates into 9.67% of every dollar the City receives from property tax distribution. For 2019 the funding level will increase slightly to 10.33% due to adding a new Volunteer Recruitment Coordinator position; however, the majority of this position will be paid for through a SAFER Grant that the Fire Department received in 2018.

In the property tax chart in the previous section we illustrated that the City "only" receives \$0.21 of every tax dollar paid to the County Assessor by a property owner. Out of the City's portion of property tax revenue, approximately 9.67% or \$0.0203 is used for fire operations. This translates into currently costing the taxpayer approximately two cents of every property tax dollar for their fire protection services.

As stated above, the City's maximum levy lid is \$3.10, but as discussed earlier the current rate for 2019 is \$1.68596845/1,000 which is 54.39% of the maximum. At the 2019 levy rate, the City is projected to collect \$997,837. If the City were to seek a levy lid lift through ballot measure for the maximum amount authorized, and the community were to support such a measure, the amount that the City collects would increase from \$997,837 to \$1,834,729 resulting in an additional \$836,892 for operations and services.

Capital Improvement Projects: Utilities and subsequent rate evaluations will be discussed separately in individual categories below. For 2019, the City intends to build on the progress that we've made in the last decade and move forward with a few of the highest priority capital infrastructure and planning projects listed in Table 14 below. Capital improvement projects for streets and utilities will be discussed in their respective sections; however, the two fund categories that are not discussed within individual categories are Funds 307 (Capital Improvement) and Fund 308 (Capital Improvement Planning) both

of which are funded primarily from REET (Real Estate Excise Tax) revenue and any grants and/or transfers from other funds for specific projects. As discussed earlier, REET revenue has been much higher due to the strong housing market. This has allowed the City to continue to accumulate much needed reserves in both of these funds. Fund 307 is projected to have a 2018 EFB of \$578,166, and for 2019 anticipates expenditures of \$438,254 on revenue of \$828,166, which includes any BFB reserves. Projects proposed in 2019 from Fund 307 are listed in Table 14 below. Projects proposed in 2019 from Fund 308 are directed towards completing the GMA required Comprehensive Plan and Development Regulations update and Shorelines Master Program update. In addition, the Fire Department will continue to work on the City's Emergency Management Plan.

Table 14: 2019 Capital Projects

Capital Accounts (Primary Projects for 2019)			
Fund	Name	Expenditures	Projected EFB
PC - 035	Parks Capital Improvement	\$196,250	\$17,397
~	Skatepark Restroom Facade Construction		
~	Playground Fixture Replacement		
~	Pump Track Bike Park Construction		
~	Climbing Wall - Construction		
~	Miller Park Phase I (a) & (b) Development		
~	Wally's Basketball Court Rehab (Court & Fence)		
~	Perkins Prairie Trail - Construction (survey & staking)		
SA - 102	Street Capital Improvements	\$385,131	\$386,875
~	2019 Sidewalk/ADA Repair Project		
~	Mundy Loss Overlay Project		
~	Ped Crossing - Ryan Rd & S. Sergeant		
~	Pavement Preservation Proj - 2018		
~	Dieringer Ave Traffic Rev - Copperwynd		
~	Foothills Trail - Pavement Maintenance		
CI - 307	Capital Improvement	\$438,254	\$389,912
~	Remodel of MPC - Building/Plan/Court Offices		
~	PW Admin Bldg Construction - Phase III		
~	Buckley Hall Repair - 2019		
~	City Hall Repair		
~	MPC Repair		
~	Foothills Trail Parking & Trailhead Construction		
CPI - 308	Capital Plan and Improvements	\$141,656	\$269,127
~	Emergency Management Plan		
~	CP Transportation Element		
~	CP Utilities Element		
~	CP Capital Facilities Element		

~	Master Shoreline Program		
~	Comprehensive Water System Plan		
~	Comprehensive Sewer System Plan		
WWC-405	Sewer Construction	\$1,764,709	\$590,767
~	Debt Repayment		
~	WWTP Wastewater Reuse Feasibility Study		
~	Ryan RD - 649 Spiketon Rd Sewer Replacement		
~	McNeely Street S. - Sewer Extension		
~	White River Property Access Gate Relocation		
~	Collins Road Repair Project		
WC-406	Water Construction	\$622,707	\$160,695
~	Debt Repayment		
~	Edith - Balm St Water Main Replace		
~	City Ag Land - Raw Water Repair		
~	Telemetry Upgrades - Wells & WTP		
~	Re-Sand Slow Sand Filter at WTP		
~	Well Repairs - Naches Well		
~	McNeely Street South - Main Replace		
SW-408	Stormwater Construction	\$934,985	\$1,127,218
~	Spiketon Culvert Replacement		
~	Small Projects - Storm Drain		
UER-430	Utility and Park Equip Res	\$83,500	\$192,039
~	Small tools & equipment		
~	Excavator - 5 Ton Kabota 21		
~	Trailer - Tandem Axle 7 Ton		

2019 DEPARTMENTAL SUMMARY

CURRENT EXPENSE (GENERAL) FUND

The general fund serves as the core for most of the public services and programs that the City provides, and provides funding for local government administration and finance, information technology (I.T.), law enforcement, fire control, planning and building, municipal court, parks, recreation programs, youth center and the senior center. The housing market continues to be strong and we're experiencing double digit growth in housing valuations. The steady pace of building and development activity continues to provide a source of revenue to the general fund, although this is not viewed as a long term source and is not sustainable in any way. Sales and use tax continues to rise again with double digit growth, which is a leading indicator that business activity is growing as well.

As discussed in the 2018 summary on page 6, total revenue for the general fund in 2017 was budgeted at \$5,421,995, which included a projected 2018 beginning fund balance (BFB) of \$773,090 and revenue of \$4,648,905; however, the estimated BFB was less than projected at \$574,352 after completing closeout of 2017. Expenditures for 2017 were budgeted at \$4,477,109; however after accounting for the 13th month closeout accounting practice, actual expenditures totaled \$4,580,908. In addition, revenue for 2017 fell short of the budgeted amount by **(-\$93,025)**. Therefore, we began the year with beginning fund reserves \$198,738 less than projected.

Despite beginning the year with less than anticipated, revenues for 2018 are exceeding expectations. Revenues not counting the BFB for current expenses were budgeted at \$4,648,906; however, we're projecting this to be 8.8% higher at \$5,060,221 by years end.

The 2019 general fund proposes to expend \$5,382,053 on revenue of \$6,335,442, which includes a projected BFB of \$931,114; however, actual revenues without the BFB factored in are projected to be \$5,404,328. As illustrated in Tables 10 and 12, general fund expenditures for 2019 are proposed to increase by 14.19%. As discussed under the 2019 Budget introduction, this is the largest proposed increase in recent years. Besides incorporating wage and benefit increases, the primary purpose of the increased spending is to incorporate organizational restructuring and add new positions to fill needs within the City's departments to move the City forward while simultaneously experiencing continued retirements of long-term employees and loss of institutional knowledge. In 2018, the exodus started with the City Clerk's retirement in August. In 2019, it is anticipated that the Finance Director and City Planner will retire. This will be followed by the Fire Chief and City Administrator in 2020 and Police Chief in 2021. In an effort to mitigate any reduction in levels of service, we plan to begin taking steps in 2019 to provide the organizational structure to offset any impact.

The budget request proposes staff changes and/or additions to implement the organizational changes as follows:

- Administration & Finance Department – converting the current Deputy City Clerk to a Finance Assistant position and restoring a .75 FTE Administrative Assistant that was vacated during the recession.
- Police Department – adding one additional patrol officer position and retaining a part-time records clerk in the budget.
- Planning/Building Department – transferring 50% of the Permit Tech/Utility Billing Clerk to a 50:50 split between building and planning rather than admin and finance with the goal of transitioning this position to a full time Permit Tech in 2020 after the new admin support position requested under PW is hired and trained and retaining a part-time planning assistant in the budget.
- Community Services Department – to provide additional support and security for the Youth Activities Center, the budget proposes to convert the Youth Activities Assistant to a Co-Youth Activities Coordinator position and increase the hours for this position to 30 hours/wk while retaining the part-time Youth Center Assistant position at 20/hours/wk, which is 25% funded by the Youth Activities Board through a contribution.
- PW/Parks/Utilities Department – converting the Utility Superintendent position to Public Works Director and add two new employee positions consisting of one new .75 FTE

Utility/PW Clerk for the main reception duties at the PW Office Bldg; and one new Utility Worker split primarily between water and sewer collection.

Incorporating these changes within the departments should aid in providing support and offset the challenges in dealing with the pace of growth and loss of institutional knowledge in the new future.

In the Spring of 2018, during discussion surrounding staffing levels at the Police Department, the City Council tasked the administration with completing an exempt employee comparative salary survey to determine how the City's salaries compared to other jurisdictions throughout the region. City staff surveyed a total of 39 cities ranging in population from 3,180 to 10,100 averaging a surveyed population of 6,900. All cities were located on the west side of the Cascades in the Puget Sound Region. The only exception was for the position of Fire Chief and Assistant Fire Chief which due to the unique nature of the position and lack of comparatives, staff had to expand the evaluation to include statewide fire districts that had comparable operational budgets and annual calls for service. Staff completed the survey and presented the results and recommended changes illustrated in Table 15 to the Admin/Finance and Public Safety (AF/PS) Committee in August 2018.

Table 15: 2018 Comparative Salary Survey

2018 EXEMPT EMPLOYEE SALARY ANALYSIS (With No CPI)										
Position	Range	Current Low	Current High	Survey Low	Survey High	Current Step Salary	Within Survey Range	If out of Survey Range % Below	Analysis of Existing Range to Survey Low Average + or -	Analysis of existing Range to Survey High Average + or -
Associate Planner	R2	4,583	5,585	4,599	5,497	4,960	Yes	N/A	-0.35%	1.58%
Community Services Director	R3	4,916	5,992	4,542	5,550	5,320	Yes	N/A	7.61%	7.37%
Court Administrator	R3	4,916	5,992	5,408	6,437	5,534	Yes	N/A	-10.01%	-7.44%
City Clerk	R4	5,270	6,426	6,095	7,284	N/A	N/A	N/A	-15.66%	-13.36%
City Planner	R4	5,270	6,426	5,211	6,291	6,055	Yes	N/A	1.12%	2.09%
Firefighter	R4	New position recently surveyed								
Building Official	R5	5,653	6,891	5,691	6,997	6,756	Yes	N/A	-0.67%	-1.54%
Information Systems Manager	R7	6,504	7,928	6,793	8,235	6,504	No	-4.44%	-4.44%	-3.87%
Finance Director	R8	6,975	8,503	8,061	9,904	8,173	Yes	N/A	-15.57%	-16.48%
Assistant Police Chief	R8	6,975	8,503	7,491	9,059	8,173	Yes	N/A	-7.40%	-6.55%
Assistant Fire Chief	R8	6,975	8,503	7,021	7,270	7,854	No	8.03%	-0.66%	14.49%
Utility Superintendent	R8	6,975	8,503	7,480	9,043	7,701	Yes	N/A	-7.24%	-6.36%
Public Works Director	R9	7,479	9,117	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Fire Chief	R9	7,479	9,117	8,729	10,034	9,117	Yes	N/A	-16.70%	-10.05%
Police Chief	R10	8,041	9,802	8,595	10,491	9,802	Yes	N/A	-6.88%	-7.02%
City Administrator	R12	9,292	11,327	9,576	11,548	11,327	Yes	N/A	-3.06%	-1.96%

Survey data indicated that there was a wide disparity between the comparative wages. Out of fifteen (15) positions evaluated three (3) positions compared at or higher than the survey. The positions surveyed, with the widest disparity under average are:

- Court Administrator which showed that the City’s low range for the position was (-10.01%) under average and at the high end (-7.44%) under average;
- City Clerk which showed that the City’s low range for the position was (-15.66%) under average and at the high end (-13.36%) under average;
- Finance Director which showed that the City’s low range for the position was (-15.57%) under average and at the high end (-16.48%) under average;
- Assistant Police Chief which showed that the City’s low range for the position was (-7.40%) under average and at the high end (-6.55%) under average;
- Utility Superintendent which showed that the City’s low range for the position was (-7.24%) under average and at the high end (-6.36%) under average;
- Fire Chief which showed that the City’s low range for the position was (-16.70%) under average and at the high end (-10.05%) under average; and
- Police Chief which showed that the City’s low range for the position was (-6.88%) under average and at the high end (-7.02%) under average.

Based on the results of the survey the Mayor and City Administrator recommended that the following changes be considered to bring compensation to within surveyed ranges, including eliminating “ALL” stipends for additional duties and incorporating these duties into the department heads job description.

Table 16: Wage Survey Recommendations

Position	Range	Recommendations for Adjustment with New Ranges
Associate Planner	R2	No Change + COLA
Community Services Director	R3	No Change + COLA
Court Administrator	R3	Move up to New R4 + Step F
City Clerk	R4	Move up to New R6 + COLA
City Planner	R4	No Change + COLA
Firefighter	R4	No Change + COLA
Building Official	R5	No Change + COLA
Information Systems Manager	R7	Adjust to Step C
Finance Director	R8	Move up to New R10 + Step D
Assistant Police Chief	R8	Move to New R9 + Step F
Assistant Fire Chief	R8	No Change + COLA
Utility Superintendent	R8	Move to New R9 + Rename PWD
Public Works Director	R9	No Change
Fire Chief	R9	Move up to New R11 + Step H
Police Chief	R10	Move up to New R11 + COLA

City Administrator	R12	No Change + COLA
Overall Recommendation	Individual adjustments as indicated above and 4.5% COLA to the entire scale.	
	**Incorporating the Police Chiefs and Fire Chiefs stipends for additional duties into normal job function increases the survey range for Police Chief by \$200/mo and Fire Chief by \$300/mo. By adding these stipends to the survey range it indicates that a range increase would be warranted that puts both the Fire Chief and Police Chiefs salaries on the same range.	

An illustration of implementing and incorporating these recommendations is presented in the Table below:

Illustration of Scale after Incorporation of Recommended Changes (w-4.5% COLA)								Proposed 2019 Step Salary	\$ Increase	% Increase
Position	Proposed Range	New Low	New High	Survey Low	Survey High	Low + or -	High + or -			
Associate Planner	R2	4,789	5,836	4,599	5,497	4.0%	5.8%	E	\$325	6.56%
Community Services Director	R3	5,137	6,261	4,542	5,550	11.6%	11.4%	B	\$230	4.50%
Court Administrator	R4	5,507	6,715	5,408	6,437	1.8%	4.1%	F	\$558	9.89%
City Planner	R4	5,507	6,715	5,211	6,291	5.4%	6.3%	H	\$399	6.59%
Firefighter	R4	5,507	6,715	N/A	N/A	N/A	N/A	A	\$348	6.60%
Building Official	R5	5,908	7,201	5,691	6,997	3.7%	2.8%	J	\$310	4.59%
City Clerk	R6	6,337	7,725	6,095	7,284	3.8%	5.7%	Initial	\$1,067	20.25%
Information Systems Manager	R7	6,797	8,885	6,793	8,235	0.1%	7.3%	C	\$709	10.90%
Assistant Fire Chief	R8	7,289	8,885	7,021	7,270	3.7%	18.2%	G	\$519	6.61%
Assistant Police Chief	R9	7,816	9,528	7,491	9,059	4.2%	4.9%	F	\$629	7.70%
Utility Superintendent										
Public Works Director	R9	7,816	9,528	7,480	9,043	4.3%	5.1%	C	\$594	7.71%
Finance Director	R10	8,403	10,243	8,061	9,904	4.1%	3.3%	D	\$923	11.30%
Fire Chief	R11	9,032	11,011	8,729	10,034	3.4%	8.9%	H	\$1,166	12.38%
Police Chief	R11	9,032	11,011	8,595	10,491	4.8%	4.7%	J	\$1,009	10.09%
City Administrator	R12	9,710	11,836	9,576	11,548	1.4%	2.4%	J	\$359	3.17%

In addition to the survey results, staff presented the AF/PS Committee with a Cost of Living (CPI) Comparison illustrating how the City's pattern of historical salary increases compared to the overall Seattle-Tacoma Cost of Living Index. Results are listed in the following table:

Table 17: CPI Comparison to Historical City Trend

CPI Comparison to Historical City Trend											
Year	CPI	CPI Annual Change	Exempt Change	Exempt COLA	Difference CPI:COLA	CPI	Local #286 COLA	Difference CPI:COLA	CPI	Police Guild COLA	Difference CPI:COLA
2004	1.20%	1.20%	0.00%	0.00%	-1.20%	1.20%	2.00%	0.80%	1.20%	2.00%	0.80%
2005	4.00%	2.80%	2.00%	2.00%	-0.80%	4.00%	2.00%	-0.80%	4.00%	2.00%	-0.80%
2006	7.70%	3.70%	5.50%	3.50%	-0.20%	7.70%	3.50%	-0.20%	7.70%	2.00%	-1.70%
2007	11.60%	3.90%	8.70%	3.20%	-0.70%	11.60%	3.20%	-0.70%	11.60%	4.30%	0.40%
2008	15.80%	4.20%	12.80%	4.10%	-0.10%	15.80%	4.10%	-0.10%	15.80%	3.80%	-0.40%

2009	16.40%	0.60%	15.30%	2.50%	1.90%	16.40%	3.40%	2.80%	16.40%	3.40%	2.80%
2010	16.70%	0.30%	15.30%	0.00%	-0.30%	16.70%	3.40%	3.10%	16.70%	0.00%	-0.30%
2011	19.40%	2.70%	15.30%	0.00%	-2.70%	19.40%	0.00%	-2.70%	19.40%	0.00%	-2.70%
2012	21.90%	2.50%	16.30%	1.00%	-1.50%	21.90%	3.00%	0.50%	21.90%	3.00%	0.50%
2013	23.10%	1.20%	16.30%	0.00%	-1.20%	23.10%	2.00%	0.80%	23.10%	2.50%	1.30%
2014	25.00%	1.90%	19.30%	3.00%	1.10%	25.00%	2.50%	0.60%	25.00%	4.00%	2.10%
2015	26.00%	1.00%	22.30%	3.00%	2.00%	26.00%	3.00%	2.00%	26.00%	3.00%	2.00%
2016	28.40%	2.40%	24.30%	2.00%	-0.40%	28.40%	2.00%	-0.40%	28.40%	4.00%	1.60%
2017	31.50%	3.10%	26.80%	2.50%	-0.60%	31.50%	2.65%	-0.45%	31.50%	3.30%	0.20%
*2018	34.60%	3.10%	29.30%	2.50%	-0.60%	34.60%	3.00%	-0.10%	34.60%	2.00%	-1.10%
				29.30%	-5.30%		39.75%	5.15%		39.30%	4.70%

*Note: CPI data reported thru Aug 2018

The AF/PS Committee reviewed this survey data along with the Administration’s recommendations, and after discussion and deliberation supported moving forward with budget preparation based on these recommendations. The overall annual cost of the recommended changes to the citywide budget has been calculated at **\$94,770**. These recommendations have been incorporated into the 2019 City Salary Ordinance which includes a 4.5% Cost of Living Allowance (COLA) for exempt and hourly staff attached as Appendix A to this report.

Overall spending for such items as supplies, repair and maintenance services, professional services, and travel and training for operational purposes are consistent with prior years.

ADMINISTRATION & FINANCE

Administration and Finance reflects an increase in 2019 of 9.15% from \$773,730 to \$844,541. The proposed increase is related to the organizational changes discussed in the previous section, salaries, benefits and anticipated retirement settlement with cash out of accrued vacation time.

Overall general government services that includes legislative, executive, court, finance & administration, legal, I.T. and facilities which includes the citywide general liability insurance premium is proposed to increase by 11.48% from \$1,482,757.00 to \$1,653,019. Other than the increase to finance and administration discussed in the previous paragraph, other significant increases are for the court; which will be discussed in that individual section, executive for increased prosecution costs and legal because the intent is to have the City attorney physically attend at least one City Council meeting per month. We adopted the policy of attending “as needed” during the recession and as a result was able to dramatically lower legal costs; however, this always left the City somewhat vulnerable without having that legal presence there to advise the Council. The City is now in a position that this can be increased to minimize risk.

We are also anticipating a 5.0% increase in citywide general liability insurance premiums. With the exception of other minor reassignments and rearrangements of certain line items, the finance and administration budget proposes no other changes for 2019 except the increased costs mentioned above.

For informational purposes, we are including Table 18 in the budget document, which reflects the number of both full and part-time employees along with total monthly payrolls and annual benefit costs for each department proposed for 2019. The table also incorporates the proposed increase in staffing to administration, public works, police and community services. A detailed breakdown of employee positions within the City is included under Appendix C at the end of this report.

Table 18: 2019 City Employment Payrolls

City employment and payroll (approximate)					
Function	Full-time employees	Monthly full-time payroll	Annual Benefit Costs	Part-time employees	Monthly avg part-time payroll
Judicial and Legal	1.0	\$5,428	\$67,855	3.0	\$6,188
Finance & Admin	4.8	\$37,936	\$211,846	0.0	\$4,347
I.T. Services	1.0	\$7,213	\$49,430	0.0	\$0
Police	13.0	\$89,380	\$535,571	0.5	\$1,733
Fire & EMS	4.0	\$29,971	\$190,000	75.0	\$2,587
Building/Planning	3.3	\$17,307	\$99,415	2.0	\$1,560
Parks & Recreation	2.0	\$6,579	\$60,043	4.0	\$2,541
Community SVCS	3.0	\$10,649	\$85,470	2.0	\$1,662
Cemetery	0.0	\$0	\$0	0.0	\$0
Streets	0.8	\$4,549	\$34,890	0.5	\$420
Water	3.6	\$20,896	\$157,800	2.0	\$1,834
Sewer Collection/Treatment	6.6	\$37,936	\$248,376	0.8	\$600
Solid Waste	0.0	\$0	\$0	0.0	\$0
Stormwater	2.1	\$11,552	\$82,732	0.8	\$600
Totals for Government	44.98	\$279,396	\$1,823,428	90.5	\$24,072

INFORMATION TECHNOLOGY SERVICES

The 2017 budget year was the first year that the City separated and developed a budget solely for information technology services. Expenditures for I.T. services in 2017 were budgeted at \$130,135.00 and ended the year under by (-6.14%) at \$122,140.

For the 2018 Budget, I.T Services proposed decreasing its budget by (-8.4%) to \$119,547 while we began to gain a better understanding of Citywide needs; however, current projections are that I.T. Services will end the year higher by 7.5% at \$128,483. Hopefully having these back to back years of history will allow us to be able to better project costs. The 2019 budget reflects an increase of 24.38% at \$148,688 most of which are the result of salary and benefit adjustments. Operational costs are allocated similar to what was approved in 2018.

2019 will continue to bring more security and improvements to the City's overall I.T. infrastructure with an emphasis on departments that currently have minimal protection. This includes purchasing and installing firewall hardware devices and reconstructing networks throughout the City. Another major project will be installing a new server to replicate and provide data redundancy. As our backup data continues to grow, next year will include an installation of a large data backup device which will provide backup capabilities for a majority of our departments into one device. Another area of concern is some of our phone equipment that are considered end of life, next year we will transition to a direct link to our phone system to remove the need for the expired hardware. A majority of the City's subscription-based products like Office 365, text capturing software, Anti-Virus, and malware programs will continue as this software is essential to keeping the City functional, as well as keeping the computers and networks clean.

Smaller projects include reconstructing old Wi-Fi and improving the current Mesh Wi-Fi systems. As the City adds more mobile devices the City I.T. needs to ensure that the Wi-Fi can handle the increased demand. I.T. will also be adding hearing aid devices for the audio system at MPC building so we can accommodate those in need of hearing assistance.

The 2019 budget also includes continued funding of an outside webmaster for maintenance of the City's website and Facebook page. This is under a separate services contract.

MUNICIPAL COURT

With the closing of 2018, the citizens of Buckley can be quite proud of their local Municipal Court judiciary. With the Honorable Judge Tedrick's retirement in December of 2017, the City of Buckley welcomed their new Municipal Court Judge, Robert Freeby, to the Municipal Court



bench. Judge Freeby, a U.S. Navy veteran, has practiced law in the Pierce County area since 1988. While his private practice has generally focused on criminal defense work, he brings to the bench many years of legal experience in other areas of law as well. Judge Freeby joins the Municipal Court with two very experienced staff members.

Following Judge Freeby's appointment to the bench in January of 2018, the Judge attended the Washington State Judicial College in Vancouver, Washington from January 28 to February 2, 2018. Judicial College covered a range of topics that included areas such as judicial independence, budgeting, ethics and judicial conduct, evidence rules update, driving under the influence and domestic violence laws and updates, fairness, judicial demeanor, the mental health impact on the judiciary, sentencing, and probation considerations.

Shortly after assuming the responsibilities of the Municipal Court Judge, the Court added another half-day session to address compliance with probation requirements and to ensure that probationers are complying with their sentences and dispositions of their cases. The additional Court session has greatly improved the Court's overall efficiency.

With the Washington State Supreme Court's rulings affecting indigent defendants' ability to pay their legal financial obligations stemming from their prosecution, the Buckley Court is allowing more defendants to satisfy these legal financial obligations through community service, as opposed to waiving the fines and court costs completely. As such, the City has provided the Court with some avenues for defendants to engage in community service that satisfies the Court's requirements while also providing some community work for the citizens of Buckley.

The Judge also spent some time with students of the Carbonado Middle School District #19 for Constitution Day this year. It was refreshing for the Judge to meet and chat with young middle schoolers who will be tomorrow's leaders, educators and hopefully judges. The Judge enjoyed this experience so much it will be an annual event for the Court.



As the Court looks to 2019, the Court will continue to explore new ways to improve upon the administration of justice for the citizens of Buckley. The Judge, Court Administrator and Court Clerk are reviewing and considering implementing local court rules which further assist the citizens and attorneys who practice in the Municipal Court with matters that are routine but could use further refinement to assist the Court with running a more efficient court system.

The citizens of Buckley should be very proud of the Municipal Court system which has existed for the community for many decades and we will continue to serve this community as efficiently and judiciously as possible.

Honorable Robert C. Freeby

LAW ENFORCEMENT



In 2018 the Buckley Police Department hired 2 positions in which one of the recruits is currently in the academy and scheduled to graduate 01/03/2019. The second recruit is scheduled to start the academy 12/11/2018 and graduate April 24th 2019. Having the 2 additional police Officers working patrol in 2019 will assist in maintaining a safe community for our citizens in years to come.

In 2019 the Buckley Police Department has budgeted a 11th Commissioned Police officer and will work on the testing process with the civil service in the upcoming months to find and hire a police candidate to fill that position.

Currently the Criminal Justice Training Commission has a few academies open to accommodate the hiring process.

In 2018 we completed the garage project assisting us with keeping our department looking clean and professional and giving the police officers and support staff a place to store and work on equipment safely and efficiently.

In the 2019 budget the Buckley Police Department budgeted \$125,000 from the Reserve Equipment fund to complete the parking lot and fencing of the back portion of the Police Department for separate parking and possible storage of vehicles that may be seized or forfeited, this will complete the remodel of the Police Department both inside and out. This portion of the budget will be revenue from the sale of the old Police Department located at 133 S. Cedar St.

In 2019 the Police Department budgeted \$100,000.00 from the Reserve Equipment fund to purchase 2 Police Vehicles for patrol and both will need to be outfitted for duty.

In 2019 the Buckley Police Department budgeted \$89,0000 for Dispatch professional services and \$105,000 for Jail professional services dispatch services increased in 2019 by approximately \$11,000 dollars for the new Enforcer program this will continue to increase in years to come.

2019 Training budget has not increased we have been able to meet training standards using outside training and Police One Academy in house.

2019 Reserve Equipment fund Revenue will come from contracts that we have in place with Rainier state School \$42,500, Town of Wilkeson \$18,000, Town of Carbonado \$12,000 and DUI Cost recovery \$2,000. We may see an increase in Wilkeson by \$3000.00 dollars and a decrease in DUI Cost Recovery due to a law allowing indigent defendants to pay fines by community service. The contracts are always being evaluated to assure the best services for the City of Buckley and the customer.

2019 Grants will be considered for any equipment that is needed we currently have 2 grant writers in the department that look for applicable grants for our agency.

FIRE & EMS



In 2018, the City of Buckley Fire Department celebrated 125 years of service to the community. Minutes from the fire department's first meeting recorded on February 24, 1893, shows the fire department had 16 volunteers and it's documented in the minutes that in 1893 the fire department responded to 4 calls for service.

Certainly many things have changed in the City of Buckley Fire Department since 1893. Just in the period from January 1 -

September 30, 2018 the City of Buckley Fire Department has responded to 1,168 calls for service which puts the department on target for responding to over 1,500 calls for service in 2018.

One thing that hasn't changed much since 1893 is the reliance the City of Buckley places in having a very predominantly volunteer fire department. There are currently 67 volunteers serving the City of Buckley Fire



Department, but our need is for 80 volunteers to meet the increasing demand for service placed on the fire department.

To help our department achieve our volunteer recruitment and retention needs, the City of Buckley Fire Department as the lead agency and in cooperation with the Town of Carbonado, Town of Wilkeson, Pierce County Fire District No. 25 (Crystal Mountain Fire Department), and Pierce County Fire District No. 26 (Greenwater Fire Department) submitted a regional grant application to the Federal Emergency Management Agency (FEMA) Staffing for Adequate Fire and Emergency Response (SAFER) Program. In September, we received notification our grant application was selected for award in the amount of \$300,000 (the maximum award allowed) to help fund the cost of employing a full-time Volunteer Firefighter Recruitment and Retention Coordinator position for a 4-year period of time.

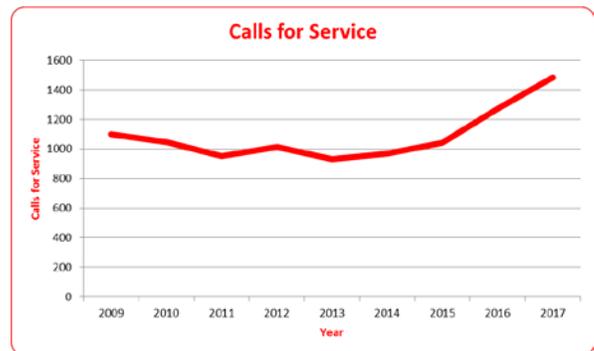


In 2018, the City of Buckley Fire Department has one major change in our paid staffing model. When Captain Al Long retired, his 30-hour per week position was replaced with a 40-hour per week full-time paid firefighter position. The City of Buckley Fire Department has not had a full-time paid firefighter on staff since 1986 when the full-time paid firefighter who was in the position left the City of Buckley for employment with a larger fire department. The City did not replace the position when it was vacated in 1986 until now. We were fortunate to have many

great candidates apply for the position, which made the hiring decision a difficult one but we were very happy to extend the offer of employment to Firefighter/EMT Nathan Rasmussen.

The number of fire department calls and demand for service is increasing. The main factors influencing the increase is a growing community, an aging population, and a society who has a greater expectation of receiving public services.

Responding to calls for service is just one function of service the Fire Department provides for our community. Our department members are strongly vested in the community they serve and seek out opportunities to be engaged in community activities.



Providing school tours of our fire station, visiting our local schools and presenting programs, conducting safety presentations and providing public education, providing and fitting bicycle helmets, multi-sport helmets, and life jackets are just some examples of the other ways our volunteer firefighters give of their time to benefit our community.



In 2018, the City of Buckley Fire Department has trained and certified over 250 citizens in First-Aid and Cardiopulmonary Resuscitation (CPR). In addition to teaching certification level classes to members of the community, our firefighters have instructed CPR to numerous students in our schools. As the number of emergency calls continues to increase, it becomes more



challenging for our volunteers to dedicate the additional time required to fulfill and provide these other important, yet non-urgent service needs.

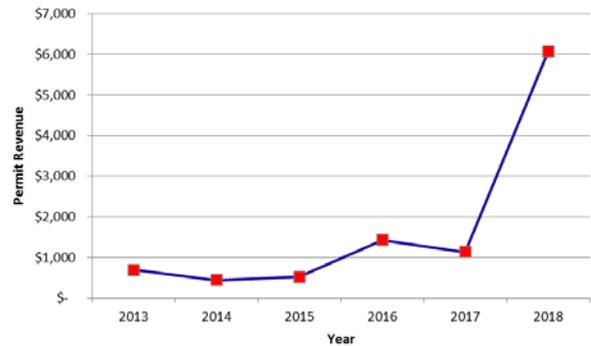
The role the fire department has in fire inspection and fire and life safety is often overlooked. With the number of projects that occurred in 2018 and projects planned to take place in 2019, the



fire department has been the busiest it has ever been when it comes to plan reviews, issuing fire system construction permits, and the inspection and acceptance of those fire protection systems. This increase in workload has resulted in an increase in fire system permit revenue.

In addition to reviewing plans and submittals for new projects, the fire department conducts annual fire and life safety inspections of commercial occupancies located within the City limits. The purpose of annual inspections is to help property owners and tenants identify fire safety hazards and make corrections to prevent fires and losses. A consistent annual fire and life inspection program of commercial occupancies also contributes to the Class 3 Fire Protection Class Rating given to the City of Buckley by the Washington Surveying and Rating Bureau.

Training remains a priority in the City of Buckley Fire Department. Maintaining a robust training program is necessary to keep our firefighters knowledgeable and skill in their craft of firefighting and emergency medical services. Without an ongoing intensive training program it would be impossible for our fire department to achieve its mission.



In just the first three quarters of 2018, our firefighters have fulfilled a combined 3,862 hours of training. The City of Buckley Fire Department continues to be the host agency for training volunteer firefighters from other departments in the region, both from Pierce and King Counties.



In 2019 we will face some challenges with training. While we will have the benefit of a fulltime paid Volunteer Recruitment and Retention Coordinator who will lead much of the new firefighter training, the State of Washington has frozen funding we have relied on to offset the cost of providing basic firefighter training. While the State has said it intends to restore the funding in the second half of 2019 – there is no guarantee at this time it will happen. In addition to the frozen funding, the State of Washington is planning an eight month closure of the Fire Training Academy while renovations and improvements are made to the facility. Without access to the Fire Training Academy in North Bend we will be seeking training opportunities at other facilities which are necessary to meet the basic firefighter training requirements.

We know heading into 2019 it is going to be a very busy year. All indications are the volume of calls and demand for service will continue to increase. We have the need to train nineteen additional new volunteer firefighters. Planned projects at Glacier Middle School and other

known planned development in the city will continue to place extra workload to manage the plan review, permitting, and inspection of these projects. The members of the City of Buckley Fire Department are looking forward to the challenges and new opportunities 2019 will bring.

BUILDING & PLANNING

Building Department: New construction in 2018 continues to be strong with higher numbers from what was experienced in 2017. As of October 1, 2018, the Building Department has issued the following permits:

Commercial Permits -

Building	20
Demo	2
Mechanical	3
Plumbing	2

Residential Permits -

Building	65
Demo	1
ADU	1
Mechanical	48
Plumbing	5

Right of Way Permits - 61

For 2019, we anticipate that new residential growth will continue due to the large amount of new developments in the processing pipeline; however, at some point we expect to see new starts and sales slow somewhat as mortgage rates continue to rise.

The operating budget for the Building Department is projected to be higher in 2019 by 34.60% due the following factors:

1. Allocation of the Permit Tech's salaries and wages at 25% after moving the position from the general funds admin and finance section; and
2. Purchase of new Building Code Manuals; and
3. Purchase of a new cabinet to house plan sheets.

Planning Department: Planning is separated into two fields: current planning and long range planning.

Current Planning

Current planning is a systematic interdisciplinary process that deals with a number of factors to identify lawful, efficient, & ethical practices in residential, commercial, agricultural or industrial land use development. Primarily, the concerns are public welfare and the avoidance of land use conflicts; both are analyzed using technical review processes including but not limited to the following:

- Adherence to City of Buckley Municipal Code, Comprehensive Plan, and/or applicable state code
- Environmental regulations
- Provision of municipal services
- Adherence to engineering standards

During the review process, the details of a proposal are examined against the regulatory standards while considering the specific conditions, constraints, and possible opportunities of the location. While all processes have a specific review process, not all proposals go through the same process when it comes to analysis. Some planning permit types have very intense review processes requiring legislative approval, while other less intense processes can be approved administratively. The timeline for current planning processes can range from a few months to a year. In some instances, such as the long subdivision process, the review process can take over a year.

Planning permits include site plan reviews (SPR), conditional use permits (CUP), variances (VAR), Boundary Line Adjustment (BLA), and home occupation business licensing; ecological permits include shoreline (SSDE, SSDP, SVAR, SCUP), land disturbing activity permits (LDA), critical area permits (CA) and State Environmental Protection Act review (SEPA); and subdivisions, both long (SUB) and short (SPT). In all of these permits, more than the planning department is involved. To make the costs fair for the citizens, the applicant is billed an hourly cost for each reviewer, such as the planner and city engineer.

In addition, the planning department assists the building department by reviewing lot coverage and setbacks for residential and commercial building permits. It can be reasonably expected for the planning department to take part in the review process for roughly 60% of all applications that come through the building department.

2018

2018 has been a year of, not only unprecedented growth, but unexpected challenges and changes. Department restructuring took place mid-year and resulted in the separation of long range and current planning. The City planner was assigned to long range planning and moved to another building to accommodate changes and growth that needed to take place within current planning. The associate planner was assigned all current planning tasks including all the current planning projects the City planner was working on- this was a welcomed change but did not come without its challenges. The associate planner's (already overwhelming) workload was compounded by the need to take on all projects related to current planning- a workload previously shared by two people. By August 2018, the associate planner was supported by the hiring of a part-time (20 hours/week) planning assistant and by September 2018, an on-call contract land use planner. Below is a table demonstrating the number of planning permits in 2018, the number for the previous year, and the difference.

Permit Type	# in 2018	# in 2017	+/- difference
Boundary Line Adjustment (BLA)	4	4	0
Conditional Use Permit (CUP)	1	4	+3
Design Review (DR)	6	7	-1
Final Plat/Final Subdivision (FSUB)	3	2	+1
Land Disturbing Activity (LDA)	10	8	+2

Pre Application Meetings (Pre-Ap)	23	8	+15
Rezone (RZ)	1	0	+1
Short-Plat (SPT)	4	1	+3
Sign Permit (SGN)	6	9	-3
Site Plan Review (SPR)	5	2	+3
Preliminary (Long) Subdivision (SUB)	0	1	-1
Variance (VAR)	0	2	-2
Totals	63	48	+15

Not included in the table above are commercial building permits, residential building permits or home occupation business licenses. Building permits are addressed in the building section of this narrative; home occupation business licenses are also reviewed by the planning department but there is no tracking system in place within planning.

2019

In 2019, the planning department is anticipating a surge in residential development. The majority of the pre-application meetings that have taken place in 2018 are for subdivisions. For short subdivisions, the permit process is fairly simple and can usually be pushed to final preliminary approval within 3-6 months. This is also a process that can be reasonably handed off to a planning assistant. Long subdivisions (more than 4 lots); however, require Residential/Subdivision Site Plan Review and a much more technically intense review process plus a hearing. As of October, the number of pre-application meetings for long subdivisions is 9; the planning department anticipates seeing at least 3-4 of these applications by the end of 2018 or the beginning of 2019. In addition, City planning staff anticipates maintaining status quo on Boundary Line Adjustments, Design Review Applications, Land Disturbing Activity Permits, Sign Permits and Commercial Site Plan Reviews. City Staff does not anticipate an increase in Variances but may see an increase in Conditional Use Permits and Rezones. Planning staff will also likely maintain status quo on building permits but it's possible that an increase could be seen in these areas due to Final Plat being issued at Glacier Meadows. Additionally, final plat will likely be approved for White River Meadows before the end of 2018. This could mean roughly 170 residential building permit applications in 2019 between Glacier Meadows, White River Meadows, and Perkin's Prairie Phase III.

Aside from planning permits, the planning department is in desperate need of file organization, archiving, purging, and expunging where necessary. This is anticipated to be a massive undertaking and will likely be something that will take the entirety of 2019.

Current planning staff consists of a full-time Associate Planner at 40 hours per week and a part time assistant at 20 hours per week.

Long Range Planning.

Long range planning includes comprehensive plan development and creation or amendment of the City's land use regulations. The City planner is the staff for the Planning Commission, which reviews all proposed ordinances through a public hearing before transmitting them to council.

Long range planning is generally seen through the activities at the Planning Commission, which meets about every other Monday in the Council chambers in the multipurpose building. The review of each land use ordinance includes the following:

1. Review and development.
2. Environmental review under the State Environmental Policy Act (a copy of the proposed ordinance must be attached).
3. Notice to the Department of Commerce that an ordinance concerning development regulations is being considered (a copy of the proposed ordinance must be attached).
4. A public hearing with the Planning Commission.
5. The commission reviews the public comments, staff reports, and presentation materials.
6. The commission then determines whether the proposed ordinance meets the applicable comprehensive plan goals and policies as well as the Buckley Municipal Code.
7. If it meets the comprehensive plan and conforms to the Buckley Municipal Code, then the commission transmits a commission report and recommendation to the City Council.
8. The Council reviews the recommendation, the ordinance, and the commission report, and decides whether to adopt, amend, or not adopt the ordinance.
9. If adopted, a notice of adoption is sent to the Department of Commerce.
10. If adopted, the ordinance is transmitted to Code Publishing to become part of the Buckley Municipal Code.
11. If adopted, the ordinance heading is published in the City's legal newspaper, which identifies the ordinance's effective date.

The year 2018 was a relatively active year for ordinances. The state requires the following regulations be updated every so many years:

1. Comprehensive plan: every 10 years. Ours was done except for three elements, or chapters, in 2015. One was adopted in 2016, leaving two elements un-adopted. These two chapters are to be completed by the end of 2018 and adopted January, 2019.
2. Shoreline Master Program: every 8 years. Our program was finished in 2013, and it may have been a little late because the Shoreline Master Program update is due June 30, 2019. This is generally a three-year process; however, we have for whatever reason, 1.5 years to accomplish the task. Once adopted by the City and state, the Shoreline Master Program carries the weight of state law.

When the Council has concern about land use items it can enact a moratorium, which is effective immediately and automatically sends the issue to the Planning Commission to review, develop a response in the form of an ordinance, and follow the above-listed steps to transmit a recommendation to the Council. This year's moratorium ordinances concerned marijuana; the Council accepted the commission's recommendation and adopted the ordinance in October.

Another concern the Council expressed was about two particular uses in the General Commercial zone. Even without a moratorium, the commission reviewed the issue and conducted a hearing November 5.

While the use table was open, staff and the commission decided to take on the long-needed review for terms in our use table. The commission dove-tailed the review with the use review in the General Commercial Zone requested by the Council. In addition to the use table, certain definitions will need to be revised, deleted, or added. The ordinance is slated for execution in 2019.

While reviewing the Shoreline Master Program, staff noted certain internal conflicts with the City's code, specifically Chapter 19.42 BMC and Title 20.

Chapter 19.42 BMC contains the procedural aspects of the shoreline code, although Section 7 of the Shoreline Master Program is fairly specific.

Title 20 contains one chapter with many sections, subsections, sub-subsections, and so forth. Staff and the commission began in 2017 to reorganize the title into specific, topical chapters. It's about three quarters completed, but must be adopted as one title rather than specific chapters.

Once Title 20 is adopted, Chapter 19.42 will be corrected more easily, as well as the subdivision ordinance. In addition, regulations for planned unit developments (PUDs) may be more easily inserted into the zoning code to replace the regulations for residential clusters (BMC 19.23) and cottage housing (BMC 19.24). PUD regulations are basically a mechanism to rezone property for the City's benefit. For example, if the proposal includes some form of public amenity that the PUD ordinance specifies, the City would grant some form of zoning variance like reduced setbacks, reduced lot sizes, or increased density. A PUD is a good place to accept purchased development rights – if certain criteria are met, such as additional park area to accommodate the increased density.

Similarly, a proposed change to the subdivision regulations is to allow flexible lot sizes, particularly for property constrained by critical areas. This would calculate density as allowed by zoning, but would allow the density to be placed in one area of the parcel rather than throughout the parcel. The density number would be the same as it would have been if a “cookie cutter” plat designed were used, but smaller lots clustered away from the wetland and buffer would provide more flexibility for the land owner.

In reviewing Title 20, it was noticed that our adoption of the State Environmental Policy Act is in need of repair. The State updated the rules concerning State Environmental Policy Act, and the City hasn't.

The adoption methodology for the state-required codes will be to adopt certain sections “by reference, as amended” to ensure the City's code will remain up-to-date and valid without as much work.

The long range and comprehensive plan costs are found in fund 308, the funds for which are obtained from a series of funds.

2019.

Long range planning foresees the following:

1. Finishing the work on the comprehensive plan by completing hearings on the two outstanding engineering elements (utilities & capital facilities).
2. The Commission will develop and conduct hearings on ordinances for development code revisions:
 - a. A reorganized Title 20 that segments topics into chapters and works better with the subdivision and shoreline codes.
 - b. An update to the administrative portion of the Shoreline Management Program (BMC 19.42), together with the required update to the SMP.
 - c. An updated subdivision code adding flexible lot standards.
 - d. An updated State Environmental Policy Act (SEPA) code.

- e. A second re-start of the planned unit development (PUD) ordinance, which is to combine BMC 19.23 and 19.24 and provide for commercial PUDs as well as residential PUDs, and to create a method to preserve critical areas while retaining density allowance in subdivisions.

COMMUNITY SERVICES

The City's Community Services Department encompasses Youth programs, the Youth Center and Senior Center. Both the Youth Center and Senior Center are owned and operated by the City of Buckley; however, programming is made possible due to local partnerships and grant funding.

Buckley Senior Activity Center



The Senior Center is staffed by one full-time Activities Coordinator, one part-time Community Services Director and a part-time Cook. This allocation of staff time represents the equivalent of 1.45 full-time staff. The Senior Center Activity program consists of a variety of activities, classes, special events and trips. We serve lunch daily at the Senior Center. These lunches are provided

by our cook two days per week and Catholic Community Services provides lunches the other three (3) days. Senior Center programs are funded by the Buckley Senior Citizen's non-profit board. The senior van is also maintained by the non-profit board. Funds are obtained

primarily through grants and fundraisers. For 2018-2019 the Senior Center will be receiving a \$46,150 Community Development Block Grant. There are no major changes for 2019 Senior Center Budget.



Buckley Youth Activity Center

The Buckley Youth Activity Center is staffed by one part-time Youth Activities Coordinator, two part-time Youth Activities Assistants and a part-time Community Services Director. This allocation of staff time represents the equivalent of 1.65 full-time staff. The Buckley Youth Activities Center provides our youth with a safe and educational place to go during non-school hours throughout the year. Our drop in activities include pool, crafts, tutoring, snack shack and computer lab. We also have a Youth Activities Board for teens needing community service hours. The Youth Activities Center is supported by the Buckley Youth Activities Board which receives funding from the Pierce County Youth Violence Prevention Grant which will be approximately \$22,780 in 2019. In 2018, the Buckley Youth Activities Center received the "White River Community Champions Award" from White River Families First Coalition.



This budget proposes converting one Youth Activities Assistant to a Co-Youth Activities Coordinator position and increasing hours worked to 30 per week. This position will be eligible for city healthcare benefits. In addition, we are looking to increase the Activities Assistant to 20 hours per week and this would be partially funded by the Buckley Youth Activities Board. They will provide a one-time allocation of \$4,000 which funds 25% of this position. These staffing increases will enable us to have two staff on duty during open hours. This provides a safe environment for our youth and staff. There is also \$6,000 in the budget for painting of the Youth Activity Center.

CITY PARKS

The City's Park System consists of three Mini Parks, four Neighborhood Parks, one Community Park, a Skate Park, outdoor basketball court and a portion of the Foothills Trail. The parks department annually hosts Music in the Park which provides summer fun with 6-7 evening concerts with local vendors setting up shop along the Foothills Trail.

The department is staffed by a full-time Parks Maintenance Worker (funded 70% by Parks and 30% by RR-ROW Development) and a full-time Parks Maintenance and Custodial worker (funded 75% by Parks, 5% by Water, 5% from the Waste Water Treatment Plant, 5% by Sewer, 5% by Street, and 5% by Stormwater), three seasonal park employees, and one seasonal event support position. In addition, Public Works provides supervisory and maintenance support at the following levels: the City Mechanic (funded 7.5% by Parks), the Public Works Supervisor, PW Office Assistant and the Public Works Director (all funded at 5% by Parks). This allocation of staff time represents 2.59 full time staff (FTE's) being paid from the Park fund.

The 2019 budget reflects a 23.48% increase in expenditures due in part to salary and benefit increases, and nominal increases in operating costs for supplies and fuel. The increase also includes additional funds for Music in the Park to purchase a new outdoor storage unit and covered canopy for shading.

Park Improvements: In 2018, the only projects completed were the installation of new play equipment at the Elk Heights Park and completed survey; and staking and design of the Perkin's Prairie Trail connection to the Miller Park. In 2019, the City proposes to complete the following:

Table 19: Parks capital Projects

Fund	Name	Expenditures	Projected EFB
PC - 035	Parks Capital Improvement	\$196,250	\$17,397
~	Skatepark Restroom Facade Construction		
~	Pump Track Bike Park Construction		
~	Climbing Wall - Construction		
~	Miller Park Phase I (a) & (b) Development		
~	Wally's Basketball Court Rehab (Court & Fence)		

The 2019 budget proposes to continue to build on identifying and completing projects identified in the 2015 Comprehensive Parks and Recreation Plan. The budget proposes further exploration and consideration of constructing a Pump Track Bicycle Park either on the Miller Property or on the City Ag Land east of Levesque Road. This project is one that the City Council is hoping will get broad community support and volunteer efforts to complete.

In 2016, the City hired AHBL Consultants to design plans for a new Splash Park to be located west of the Youth Center and Skatepark and a complete new neighborhood park on the Miller Property located at the end of both Bevlo and Franklin Streets. The purpose of the two designs was to submit grant applications to the State RCO seeking funding for construction. The City was not successful on either of the applications; however, the designs are still such that the



- 1 Parking area 12 stalls, 2 ADA
- 2 Future restroom and plaza area
- 3 Playground, with 2 ADA ramps
- 4 Future Natural play area
- 5 Future Kite hill
- 6 Access to trails
- 7 Play field
- 8 Walking path
- 9 Water collection area
- 10 Future basketball court
- 11 Future volleyball court
- 12 Picnic shelter

The City can begin to slowly develop the two projects with local funds. The 2019 budget proposes to begin development of the Miller Property with initial grading and leveling and then add crushed surfacing to create access and parking and conclude with adding some play feature and/or equipment to the site in the areas identified in the design.



The budget also proposes to explore constructing a climbing rock in the area west of the Youth Center and Skatepark near where a Splash Park would go. The feature may possibly be similar to the example illustrated in the photo to the right.

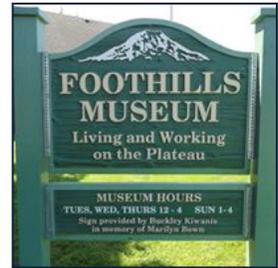
Other projects included in the budget are; rehabilitation of the basketball courts at Wally's including fencing replacement, surface sealing, new back stops and restriping.

CITY CEMETERY

In 2016 the City Council entered into agreement with Weeks Funeral Home for management and operation of the City Cemetery.

FOOTHILLS HISTORICAL MUSEUM

The Foothills Historical Society began as a partnership with the City of Buckley in 1981. The museum occupies a City-owned building between Cottage Street and River Avenue. Outdoor exhibits are located opposite the museum on River Avenue and include a lookout tower, log cabin, bunkhouse, saw shop and steam donkey. Various logging and farm equipment items are displayed in the farm shed with a new recently constructed exhibit featuring a 1949 Caterpillar bulldozer and logging arch. A permanent coal and coke mining exhibit has been installed inside the Museum and new LED lighting system illuminates the "Main Street" exhibit. The Foothills Historical Society owns the collection and staffs the museum with volunteers. So far in 2018 Museum staff has contributed 2,866 volunteer hours along with 30 volunteer student hours.



City funding comes from the budget's Visitor Promotion and Development Fund 136, which obtains revenue from the Hotel-Motel tax. The museum also serves as the City's Visitor Center for information about the local area. Through this partnership, local history is made available for research and preserved for future generations.

The museum is open Tuesdays, Wednesdays and Thursdays from 12:00 PM to 4:00 PM, and Sundays from 1:00 PM to 4:00 PM. The museum is open additional hours during most citywide events, and schedules public school and other special tours.

As of November 1, 2018, the Museum has hosted 947 visitors from various Washington cities, White River School District students, other States and foreign nations.

Expenditures for 2019 are proposed to increase by 14.39% primarily due to repair and maintenance since several outbuildings are in need of new roofing. Although construction of a building addition is several years away, initial planning began in 2015.

UTILITY/ENTERPRISE SERVICES

The City owns and operates three separate utilities, the Wastewater Treatment System, the Stormwater System and a shared Water System with Rainier School. In addition to the three utilities, the Public Works Department operates and maintains City streets, parks and public properties and provides contractual garbage service to City residents. Although owned by the City, the Cemetery is currently managed and maintained under contract with Weeks Funeral Home. The department consists of shared management duties between the City Administrator and Public Works Utility Superintendent and staff consisting of the following:

Department head – Utility Superintendent
Administrative - PW/Utility Clerk (new proposed)

Wastewater Treatment Plant (WWTP) -

- 1 WWTP Supervisor
- 2 WWTP Operators

Parks, Recreation, Buildings and Grounds -

- 1 Building/Parks Maint Worker
- 1 Building/Parks Maint Custodial Worker
- 4 Seasonal P/T Parks Workers

Water/Sewer Collection/ Streets/Stormwater -

- 1 PW Supervisor
- 1 Utilities System Tech
- 5 Utility Workers (1 new proposed)
- 3 Seasonal P/T Utility Workers

Shared -

- 1 Utility Mechanic (shared)

Natural Gas – N/A

Cemetery – Managed under Contract

The 2019 budget proposes to convert the Public Works Utility Superintendent position to Public Works Director. The City Administrator has long served in this capacity and shared management duties with the Public Works Supervisor and then two years ago with the Utilities Superintendent. With the City Administrator planning to retire early in 2020 and improbability that an incoming City Administrator will share the same experience and background as well as a desire to perform multiple roles, it is important that the City have someone responsible to maintain continuity of operations. The Utility Superintendent has proven himself worthy of this responsibility and has been included within both the budget and proposed 2019 Salary Scale to be considered by City Council. If approved by the City Council, the change will become effective on January 1, 2019.

In addition, the 2019 budget proposes to add two new employee positions consisting of one new ¾ time Utility/PW Clerk for the main reception duties at the new PW Office Building; and one new Utility Worker split primarily between water and sewer collection.

Natural Gas Department:

Although the City’s Natural Gas Utility was sold to PSE in 2014, the City has had to keep the operations Fund 401 active in order to account for any collections that are received from outstanding delinquent accounts. Surplus funds not needed for keeping the fund active are surplused and transferred each year as part of the budget process. For 2018, the City Council declared as surplus \$3,000 that was transferred to the general fund. We’re anticipating a 2019 BFB of \$4,802 with potential revenue from collections of \$1,100 for a total of \$5,902. The budget proposes to surplus and transfer \$5,000 of the revenue to the general fund, which after paying State taxes leaves an EFB of \$677.

Table 20: Natural Gas Operations

2018 Operations Analysis					
Utility	Revenue		Expenditures		EFB
	2018 Budgeted Revenue w/BFB	2018 Projected w/BFB	2018 Budgeted Expenditures	2017 Projected	Projected
Natural Gas (401)	\$4,520	\$8,220	\$3,225	\$3,417	\$4,802
2019 Operations					

Utility	2019 Projected BFB	2019 Projected Revenue w/BFB	2019 Proposed Expenditures	Projected EFB
Natural Gas (401)	\$4,802	\$5,902	\$5,225	\$677

Water Department:

Water system operations are funded through Fund 402 which derives revenue from the sale of domestic water to local residents, businesses, government agencies and outside service contracts.

2018 expenditures are under budget by **-2.5%** and revenues by **-2.1%** along with beginning the year with a BFB under by **-17.0%**. The lower expenditure is related to the department managing costs the best they can. The revenue shortfall is related to beginning the year with a lower BFB.

The 2018 EFB is projected to be \$86,571. Overall revenues for 2019 are projected to be lower by **-2.85%** despite a recommended rate increase. This is due directly to continued depletion of the fund reserves as expenses outpace revenues. Revenue from water services, not including the EFB or BFB, for 2018 was budgeted at \$965,023 with actual estimates projecting \$976,653 by the end of the year. Revenue projections for 2019, based on rate adjustment recommendations and demand projections, reflect \$1,058,583 in revenue. Expenditures for 2019 are projected to increase by 1.7% at \$1,113,034; however, this total includes all operations, taxes, administrative, transfers, etc. Actual operational costs are projected to increase by 10.37% and are due to the organizational and staffing level changes requested as well as salary, benefits, excise and utility taxes, supplies, chemicals for treatment, fuel and repair and maintenance costs. The 2019 budget projects ending the year with an EFB of \$32,120.

Table 21: Water Operations

2018 Water Operations				
Utility	Revenue		Expenditures	
	2018 Budgeted Revenue w(est)/BFB	2018 Projected w(est)/BFB	2018 Budgeted Expenditures	2018 Projected
Water Operations (402)*	\$1,178,762	\$1,154,106	\$1,094,718	\$1,067,535
Water Capital (406)	\$850,379	\$916,209	\$835,252	\$809,884
*Note: BFB for both water and sewer operations is estimated due to comingled utility.				
2019 Water Operations				
	2019 Projected Revenue w(est)/BFB	2019 Proposed Expenditures	EFB	Change in Rates Needed
Water Operations (402)*	\$1,145,154	\$1,113,034	\$32,120	> 6.5%
Water Capital (406)	\$750,602	\$622,722	\$127,880	>TO - 20%

Revenue is still inadequate to fund the ongoing increases in system operations and long list of capital projects that we have. Salaries, benefits, excise and utility taxes, supplies, chemicals for treatment, fuel and repair and

maintenance costs are all contributing to increasing the budget 10.37% higher. New customers coming on line from the new residential development do not make up the shortfall. The water system plan anticipated annual rate increases of 5%; however, this was to aid in the completion of capital projects and not increasing operational costs. The 2019 proposed budget reflects an overall 6.5% increase in rates in the hope that additional growth will eventually support operations.

The 2019 budget proposes transferring \$201,777 or 20% of revenue to the water capital fund, which is the minimum established by adopted code. This is 5% less than was transferred in 2018.

As a result of budget projections discussed above, the recommendation for 2019 is for the City Council to increase base rates by 6.5% for all meter sizes as reflected in Table 21-A.1, and an increase of 1.5% to demand “tiered” rates as identified in Table 21-A.2 below.

Table 21-A.1: Proposed Base Water Rate Structure

Meter Size	2018	2019
	Within City	
Up to 3/4"	\$22.93	\$24.42
1"	\$29.07	\$30.96
1-1/2"	\$41.78	\$44.50
2"	\$62.79	\$66.87
3"	\$93.23	\$99.29
4"	\$151.23	\$161.06
6"	\$291.73	\$310.69
8"	\$714.74	\$761.19
10"	\$1,751.40	\$1,865.24
12"	\$4,290.30	\$4,569.17

In addition to the base rate identified in Table 21-A.1, customers will pay a usage charge per CCF (100 cubic feet) of water consumed as illustrated in Table 21-A.2 below:

Table 21-A.2: Proposed Seasonal Rate Structure

Effective Beginning		1/1/2018	1/1/2019
<u>Winter</u>			
Single-family & Multifamily residential	2 - 7 CCF	2.06	2.09
	7.01 - 15 CCF	2.47	2.50
	Over 15 CCF	2.94	2.99
Commercial/Industrial		2.16	2.19
Schools		2.04	2.07
Winter rates will be reflected on bills covering October 1st through May 31st			
<u>Summer</u>			
Single-family & Multifamily residential	2 - 7 CCF	2.06	2.09
	7.01 - 15 CCF	2.73	2.77

	Over 15 CCF	3.56	3.62
Commercial/Industrial		2.16	2.19
Schools		2.16	2.19
Summer rates will be reflected on bills covering June 1st through September 30th			

Water Capital:

Each year we emphasize the critical needs of the water system and list concerns over the vulnerabilities. While we have made much progress in recent years by constructing the emergency intertie and booster station with connection to Tacoma Water’s pipeline #1, constructing the new Trail Well and most recently replacing the most vulnerable section of the water transmission over South Prairie Creek with new water main section and suspension bridge, there is still much to do.

The City obtains its water supply from two primary sources, surface water and groundwater. Surface water is diverted and transported from South Prairie Creek, through 6 miles of older pipe, before going through a sand filter treatment cell where it is purified, chlorinated and delivered to City customers. This water transmission pipeline was constructed over 70 years ago and is steadily deteriorating. Due to its age, location and vulnerabilities it remains one of the primary infrastructure concerns for the community. Both the water transmission main and access road experienced significant damage from consecutive major storm events in 2006 and 2009. Combined cost for repair of the facility from both events came in at just under \$1,000,000. We were fortunate that in each case the events were declared Federal disasters and funding through FEMA and State DEM was authorized for repair. While in each case 87.5% of the cost was grant funded, the City was still required to provide the local match in order to complete repairs.

This pipeline again experienced damage during storm events in 2011 and in 2015 and remains a major source of concern. Through a combination of grant and local funding, the City was able to replace the portion of the transmission main that crossed South Prairie Creek in the open stream bed, which was the most vulnerable section of the pipeline. There is still a significant amount of the pipeline that is in need of replacement.

The City’s second source of supply comes from four groundwater wells owned by the City and one owned by the State on Rainier School’s campus. Each of these wells was originally developed to supplement the City’s and Rainier School’s water supplies and not intended to be used for permanent supply sources. However, in recent years with the condition of the surface water transmission main the City has had to rely more and more on these sources for primary withdrawals.

The City’s water supply issues were the subject of a study commissioned by the City Council and performed by the City’s engineers that resulted in the City Council’s decision to prioritize both short and long term actions to address the problems listed as follows:

Short Term:

- Complete FEMA Hazard Mitigation repair of the transmission pipeline;
- Move forward with design and construction of the Emergency Intertie and Booster Station;
- Seek funding for development of the Trail Well.

Long Term:

- Explore obtaining additional water rights for potentially locating a new supply source either from the White River, CWA Flume or groundwater well next to the White River;
- Attempt to obtain sufficient financing to replace the City’s water transmission main from South Prairie Creek; and
- Potentially purchase some percentage of permanent water supplies from Tacoma Water through the Four Cities Agreement.

In 2012, the City completed the project to repair/replace 2,700 lineal feet of the water transmission pipeline funded in large part by a Hazard Mitigation Grant from FEMA. The City also applied and received approval for a State of Washington Public Works Trust Fund (PWTF) loan to construct the Trail Well and Emergency Intertie and Booster Station.

In 2014, the City completed construction of the new Booster Station Intertie, which was designed to connect the City to Tacoma Water for emergency usage. In 2015, the City took another step forward towards eliminating vulnerabilities by completing the South Prairie Creek Crossing of the transmission main.

In addition to the three major construction projects, the City conducted an evaluation of Wells #2 and #4 which revealed severe pitting on the well shafts. As a result of this investigation, the City moved forward with rehabilitation of both wells which was completed in the summer of 2014.

While the main emphasis had been on the water transmission and supply sources within the last 10 years, the condition of many of the system’s distribution lines that were identified under capital improvement plans have had little or no attention. In 2018 the City refocused attention on these lines and completed replacement of two of the highest priority distribution mains, Rainier Street and “C” Street.

The 2019 budget proposes to continue this process by replacing water lines on Edith Street and McNeely Street; however, the current plan is to use City PW staff to replace these to reduce cost.

In addition to these two water main replacements, the two priority projects for 2019 are replacing the sand filter media at the City/State Water Treatment Facility and making upgrade/repairs to the systems telemetry. These capital projects identified are listed in Table 22 below.

Table 22: 2019 Water Capital Projects

		Expenditures	EFB
WC-406	Water Construction	\$622,722	\$127,880
~	Debt Repayment		
~	Edith - Balm St Water Main Replace		
~	City Ag Land - Raw Water Repair		
~	Telemetry Upgrades - Wells & WTP		
~	Re-Sand Slow Sand Filter at WTP		
~	Well Repairs - Naches Well		
~	McNeely Street South - Main Replace		

Sewer Treatment & Collection:

The sewer section of Fund 402 serves as a combined budget which functions to provide funding for the two sections of Citywide waste treatment (collection and treatment). The collection portion focuses mainly on conveyance pipes, manholes, and lift stations throughout the City; and the wastewater treatment plant (WWTP) located on Hatch Street serves to treat the waste. The two sections are operated and maintained independent of one another. The collection section is maintained by the water/sewer section of the Public Works Department and the WWTP is operated and maintained separately by staff members assigned to the facility. Revenue for the two sections is derived from the monthly sewer rates charged to customers throughout the City.

The most recent Wastewater Treatment Plant Upgrade was completed in 2008. Although the plant continues to run very well, there are some components of the treatment equipment that are aging and in need of rehabilitation and overhaul due to normal wear and service life. The aeration diffusers in the treatment basins have a typical life expectancy of 5-7 years and are in need of replacement. The operators are able to complete the replacements of the diffusers without the need for outside contractors being called in for service. The South Aeration Basin diffusers have been replaced and that basin was brought on line in August, 2018 and the North Aeration basin has been taken out of service, dewatered, and cleaned in preparation to replace diffusers, which is planned in early 2019.

Parts have been purchased and delivered for the Belt Press Overhaul and will be installed in December 2018. Scheduling the Andritz Service Technicians in to oversee the work has been complicated by the Non-Potable water project taking an extended length of time due to extended lead time on motors that needed to be replaced. Now that the Non-Potable Utility Water Project has been completed, we are focusing on getting the belt press overhauled.

For 2019, we have general maintenance to complete, such as having one of the process blowers overhauled but it won't be of the scope of the utility water project or the belt press overhaul.

The Dept. of Ecology is continuing with the process of developing Phosphorus limits for the White River which is the outfall for the Wastewater Treatment Plant Effluent. In 2018, Draft limits were set and we are now looking at what it will take to be able to meet those limits. Meeting the limits will involve chemical addition to remove the phosphorus and the WWTP is currently set up to accomplish this. The question is how well we are able to optimize the biological nutrient removal system so we can limit the amount of expensive chemical we have to use to meet the effluent limits for Phosphorus removal.

The Department of Ecology continues to be very supportive and pleased with plant operations and effluent quality. Josh Reedy and David McArtor were both able to complete their apprenticeships and pass the test for their group 2 certifications as Wastewater Treatment Plant Operators, so our staff is maturing well in their knowledge base and experience in operating the facility.

2018 expenditures are under budget by **-3.5%** and revenues by **-2.3%** along with beginning the year with a BFB under by **-17.0%**. The lower expenditure is related to the department managing costs the best they can. The revenue shortfall is related to beginning the year with a lower BFB. .

The 2018 EFB is projected to be \$341,469. Actual revenue, not counting the BFB for 2019 is projected to be higher by 1.17%. Revenue from sewer services, not including the EFB or BFB, for 2018 was budgeted at \$2,083,228 with actual estimates projecting \$2,103,605 by the end of the year. Revenue projections for 2019, based on the current rate structure, reflect \$2,107,750 in revenue. Expenditures for 2019 are projected to increase by 1.1% at \$2,245,874; however, this total includes all operations, taxes, administrative, transfers, etc. Actual operational costs are projected to increase by 15.63% and are due to the organizational and staffing level

changes requested as well as salary, benefits, excise and utility taxes, supplies, chemicals for treatment, fuel, utilities and repair and maintenance costs. The 2019 budget projects ending the year with an EFB of \$203,345.

Table 23: Sewer Operations

2018 Sewer Operations				
Utility	Revenue		Expenditures	
	2018 Budgeted Revenue w(est)/BFB	2018 Projected w(est)/BFB	2018 Budgeted Expenditures	2018 Projected
Sewer (402)*	\$2,542,894	\$2,485,236	\$2,222,145	\$2,143,767
Sewer (405)	\$2,897,104	\$3,049,327	\$1,945,061	\$1,761,710
*Note: BFB for both water and sewer operations is estimated due to comingled utility.				
2019 Sewer Operations				
	2019 Projected Revenue w(est)/BFB	2019 Proposed Expenditures	EFB	Change in Rates Needed
Sewer (402)*	\$2,449,219	\$2,245,874	\$203,345	None
Sewer (405)	\$2,406,351	\$1,764,709	\$641,642	>TO - 35%

Sewer Capital:

Fund 405 Sewer Capital Fund is established for construction and/or purchase of capital projects and/or equipment used in the treatment and collection of waste. The fund also is responsible for any debt payments for outstanding loans taken out by the City for capital projects.

Funding for this account comes from a minimum 25% transfer of all revenues derived from sewer service charges throughout the community. However, due to the intention of moving forward with capital improvement projects identified in the Comprehensive Sewer Plan, the transfer from sewer operations to capital improvement fund will be increased to 35% of revenue from use charges.

For 2019, the budget proposes to complete the capital projects identified in Table 24 below:

Table 24: 2019 Sewer Capital Projects

		Expenditures	EFB
WWC-405	Sewer Construction	\$1,764,709	\$641,642
~	Debt Repayment		
~	WWTP Wastewater Reuse Feasibility Study		
~	Ryan RD - 649 Spiketown Rd Sewer Replacement		
~	McNeely Street S. - Sewer Extension		
~	White River Property Access Gate Relocation		
~	Collins Road Repair Project		

Street Operations:

Funding for street operations continues to slowly improve with the assistance of funding from the Transportation Benefit District (TBD). The struggle to fund transportation maintenance and improvements has been discussed in numerous past budgets and by the Legislature granting Cities the ability to create Transportation Benefit Districts and adopt fees to mitigate local impacts to the transportation system. Since peaking in 2003 the City had experienced over a 30% drop in revenue due to initiatives and lower tax distributions.

In 2015, the State legislature adopted 2ESSB-5987, which allowed counties, cities, and towns to receive a share of the multi-modal funds and the increase in fuel tax as a result of the legislation.

Fuel taxes in Washington are assessed as cents per gallon, so fuel tax revenue depends on the number of gallons sold, not the dollar value of the sales.

Fuel tax forecasts by DOT and MRSC state that "gasoline and diesel fuel prices, along with Washington personal income, are the primary variables affecting fuel consumption. In particular, gasoline tax collections are negatively related to the price of gasoline. Fuel prices have been slowly increasing with current projections set for an annual increase of approximately five percent. While employment numbers have been steady, growth in personal income is slightly down. These factors, coupled with more fuel efficient vehicles, are contributing to a reduction in overall fuel tax forecasts, and these trends are projected to continue for the next biennium."

Street operations continue to have revenue shortfalls with an ever expanding operational budget. The ongoing addition of new street lights on upgraded roadway reconstruction projects and new residential developments have all but wiped out any savings that the City experienced from the LED conversion. For 2019, we had to eliminate any administrative allocation to the general fund because of the deficit that we had to balance. This amounted to \$64,466, which means that we now find it necessary for the general fund to subsidize street operations; in addition to "not" transferring the administrative charge over. Potential solutions are; #1 increase the \$20 vehicle fee to either \$30 or \$40 which generates another \$52,500 or \$105,000 in revenue; or #2 consider putting a ballot measure out to the community to move funding for the TBD from a flat vehicle fee to sales tax, which would add additional revenue. This is something that the City Council will have to tackle in 2019.

2018 expenditures are under budget by **-9.05%**; however, revenues are under as well by **-1.84%** along with beginning the year with a BFB under by **-77.83%**. The lower expenditure is directly related to the delay of one-half of the budgeted transfer out to the general fund since preliminary projections showed an end of year deficit. As discussed above, this practice will extend into 2019 until the City Council can decide on a funding strategy to support street operations.

The 2018 EFB is projected to be \$22,732. Overall revenues for 2019 are projected to be lower by **-3.91%** at \$262,505 and by withholding administrative allocations, expenditures are expected to be under by **-8.0%** at \$248,206. As discussed above this is not sustainable because several operational costs such as salaries, benefits, supplies, fuel, and public utilities continue to increase faster than revenue projections. The 2019 budget projects ending the year with an EFB of \$14,299.

Table 25: Street Operations

2018 Street Operations & Capital Analysis					
Fund	Revenue		Expenditures		EFB
	2018 Budgeted Revenue w/BFB	2018 Projected w/BFB	2018 Budgeted Expenditures	2018 Projected	Projected EFB
Street Operations (101)	\$273,193	\$268,156	\$269,844	\$245,424	\$22,732
Street Capital (102)	\$1,304,667	\$1,334,410	\$1,025,317	\$1,080,104	\$254,306

2019 Street Operations & Capital Budget					
Fund	2019 Projected BFB	2019 Projected Revenue	2019 Total Revenue w/BFB	2019 Proposed Expenditures	Projected EFB
Street Operations (101)	\$22,732	\$239,773	\$262,505	\$248,206	\$14,299
Street Capital (102)	\$254,306	\$517,700	\$772,006	\$385,131	\$386,875

TBD:

Revenue from vehicle fees was budgeted to be \$133,498, but with revenue higher from new residential, we're projecting that revenue will exceed budget at \$135,812.

Expenditures for 2018 from the TBD account were budgeted at \$132,945 with a projected EFB of \$554. Current projections are that expenses will total \$131,906 with an EFB \$3,906.

Because of the additional revenue from the TBD, the City has built upon the maintenance that was performed since implemented.

The 2019 budget anticipates that revenue will increase slightly due to new residential growth in the community. Revenue is anticipated to be \$105,350 with a BFB of \$3,906 for a total of \$109,256. The budget proposes expenditures of \$106,002 ending 2019 with an EFB of \$3,253. Expenditures include transfers to the street operations fund with \$67,000 being identified for operations and maintenance and \$37,500 for capital construction.

Street Capital:

Arterial revenue historically is limited to revenue received from grants, impact fees from new development and transfers-in from both the general fund and fund 101 for capital projects.

In 2018, the City completed the River Avenue Reconstruction and are scheduled to complete the "C" Street Utilities Replacement Project before year's end, which includes reconstruction of the street from Main Street to the White River School District boundary.

In 2018, the City received grant approval from TIB for reconstruction of Mundy Loss Road from SR410 to 112th Street E. The grant will provide \$174,000 in funding to complete this project. This project is scheduled to be completed in the Summer of 2019.

Applications for additional pavement preservation projects have been submitted to the State TIB, but for now we have simply listed general project line items until such time that the City has been notified of successful award. Projects proposed for 2019 are listed in Table 26 below.

Table 26: 2019 Street Capital Improvements

Fund	Name	Expenditures	Projected EFB
SA - 102	Street Capital Improvements	\$385,131	\$386,875
~	2019 Sidewalk/ADA Repair Project		
~	Mundy Loss Overlay Project		
~	Ped Crossing - Ryan Rd & S. Sergeant		
~	Pavement Preservation Proj - 2018		
~	Dieringer Ave Traffic Rev - Copperwynd		
~	Foothills Trail - Pavement Maintenance		

Stormwater Operations (“Surface Water Utility”):

The City established the surface water utility in 1992 with the primary purpose of creating a funding method to provide financing for planning, development, management, operation, maintenance, use, and alteration of the surface water management system in the drainage basins of the City in order to maintain their hydrologic balance, minimize property damage, promote and protect the public health, safety, and welfare of the community, minimize water quality degradation by preventing siltation and erosion of the City’s waterways, ensure the safety of the City streets and rights-of-way, increase educational and recreational opportunities, encourage the retention of open spaces and foster any other beneficial public use.

Since its inception, the system has been developed and enlarged and as a result has completed several “large” significant stormwater drainage projects that have ultimately aided in reducing seasonal flooding in large parts of the City. In recent years, the program has come under increased pressure from the State Department of Ecology (DOE) as a result of falling under the DOE’s Phase II NPDES Stormwater Permit and all of the “systematic” increases in regulations that have resulted from such.

Like the water system, revenue from stormwater fees are not keeping pace with increased operational costs. Salaries, wages, benefits, supplies, fuel and repair and maintenance costs are pushing the budget 4.3% higher. New customers coming on line from the new residential development do not make up the shortfall. The 2019 proposed budget reflects an overall 5.0% increase in rates to fund the additional operational costs.

2018 expenditures are under budget by -3.2% and revenues are coming at budget level with a BFB under by -33.8%. The lower expenditure is related to the department managing costs.

The 2018 EFB is projected to be \$20,327. Revenue projections for 2019, based on rate adjustment recommendations, reflect \$600,351 in revenue. Expenditures for 2019 are projected to increase by 4.3% at \$596,410; however, this total includes all operations, taxes, administrative, transfers, etc. Actual operational costs are projected to increase by 6.49% due to the organizational and staffing level changes requested, as well as

salary, benefits, excise and utility taxes, supplies and repair and maintenance costs. The 2019 budget projects ending the year with an EFB of \$3,941.

The 2019 budget proposes transferring \$114,585 or 20% of revenue to the stormwater capital fund. Adopted code sets the minimum at 20%.

Table 27: Stormwater Operations

2018 Stormwater Operations & Capital Analysis					
Utility	Revenue		Expenditures		EFB
	2018 Budgeted Revenue w/BFB	2018 Projected w/BFB	2018 Budgeted Expenditures	2018 Projected	Projected
Storm Drainage (407)	\$574,315	\$574,094	\$571,946	\$553,766	\$20,327
Storm Drainage (408)	\$1,615,931	\$1,906,288	\$1,130,071	\$353,020	\$1,553,268

2019 Stormwater Operations & Capital					
Utility	2019 Projected BFB	2019 Projected Revenue w/BFB	2019 Proposed Expenditures	Projected EFB	Change in Rates Needed
Storm Drainage (407)	\$20,327	\$600,351	\$596,410	\$3,941	> 5%
Storm Drainage (408)	\$1,553,268	\$508,935	\$2,062,203	\$934,985	No

Stormwater Capital:

The City Comprehensive Stormwater Plan identifies 13 high priority capital improvement projects throughout the City that when constructed will effectively convey runoff from the community to various points of discharge. The cost to implement all 13 projects in 2008 dollars (when the plan was drafted) was \$14,812,500, but after adjustments were made for inflation and schedule of implementation, the cost increases to \$17,478,377. Funding for these projects is anticipated to come from a variety of sources to include grants, low interest loans, developer charges and a portion of rates. A complete list of these projects is identified below in Table 28.

Table 28: Stormwater System Capital Improvement Projects

Stormwater Capital Improvement			2008 Cost	Future Cost Adjusted
1	Spiketon Bridge	2010	\$243,750	\$243,750
2	Dundass Avenue	2011	\$77,500	\$77,500
3	Sheets Road Diversion	2012	\$672,500	\$733,025
4	Division Street (Ryan Diversion)	2012	\$277,500	\$302,475
5	Hinkelman East	2012	\$1,587,500	\$1,730,375
6	Regional Detention Facilities	2013	\$10,000	\$10,600
7	Regional Water Quality Facilities	2013	\$10,000	\$10,600
8	Hinkelman Extension/Ryan Extension	2014	\$2,276,250	\$2,617,688

9	Ryan Road	2014	\$3,771,250	\$4,336,938
10	McNeely	2016	\$438,750	\$530,888
11	Elk Meadows Ditch	2016	\$476,250	\$576,263
12	Spiketon Road	2017	\$173,750	\$215,450
13	Collins Road	2018	\$4,797,500	\$6,092,825
Totals			\$14,812,500	\$17,478,377

The numerical sequence and dates of the projects listed within the table are not necessarily intended to illustrate the priority or completion schedule of the projects. Projects listed will be completed as funding and opportunity presents itself. In 2011 and 2012, the City completed CIP #8 (Hinkelman Extension/Ryan Extension) as part of the SR165/SR410 Realignment Project. Construction of this project completed a vital drainage link for the community. In 2014, construction of the Clearwater Estates Subdivision completed another vital link by installing approximately 1,925 lineal feet of the Ryan Road CIP #9.

In 2015, the City Council approved design of the Spiketon Road Culvert Replacement Project and a Regional Detention Facility Feasibility Study, both of which were scheduled to be completed in 2017; however, due to changes in the design and need for a temporary bypass road that triggered additional environmental review and permitting, this project is now scheduled for 2019.

Table 29: 2019 Stormwater Capital Improvement Projects

Fund	Name	Expenditures	Projected EFB
SW-408	Stormwater Construction	\$934,985	\$1,127,218
~	Spiketon Culvert Replacement		
~	Small Projects - Storm Drain		

Solid Waste:

The City provides solid waste collection and disposal through contract with DM Disposal, Inc. In October 2016, the City Council approved a new Franchise Agreement with DM Disposal, Inc. to continue this service through October 31, 2024. The City administers this contract and bills customers monthly for service.

Solid waste is stable at this time with expenditures trending up as new growth is added in the community. Revenue tracks along this trend in cost, so the only issue being proposed in 2019 is to adjust rates in accordance with contractual increases that come in March of each year. Current projections for the 2019 budget are that we will have to increase rates by 1.0% to 1.5% with the budget reflecting a 1.0% depending upon what the final CPI is for 2018, the City may need to adjust this percentage in February to ensure that the fund is balanced.

Expenditures for 2018 were budgeted at \$973,829 on revenue of \$1,025,278. Actual revenues are currently being projected to be over by 9.8% at \$1,125,462 and expenditures over by 11.5% at \$1,086,246. The additional expenses resulted from higher contractual costs from service and increased state and local taxes from higher revenue all related to new residential growth in the community.

Changes for 2019 include the expectation of another contractual CPI increase coming from both DM Disposal and Pierce County for tipping fees again in March 2019, and adjustments to some line items for increased share

of insurance premium and increase in administrative cost allocation. Increased costs from service will necessitate consideration of a rate increase of the current projection of 1.5% in January 2019 to compensate for the additional charges. The 2019 budget reflects a 1.5% preliminary rate increase in its calculation.

Expenditures for 2019 are projected to increase to \$1,110,257 to account for higher costs and increased state and local taxes from higher revenue. By factoring in the preliminary recommended minimum 1.5% increase identified above, forecasts for 2019 anticipate a BFB of \$39,216 with revenue of \$1,098,557 for a total of \$1,137,773.

Table 30: Solid Waste Operations

2018 Solid Waste Operations Analysis					
Utility	Revenue		Expenditures		EFB
	2018 Budgeted Revenue w/BFB	2018 Projected w/BFB	2018 Budgeted Expenditures	2018 Projected	Projected
Solid Waste (403)	\$1,025,278	\$1,125,462	\$1,025,277	\$1,086,246	\$39,216

2019 Solid Waste Operations					
Utility	2019 Projected BFB	2019 Revenue w/BFB	2019 Proposed Expenditures	Projected EFB	Change in Rates Needed
Solid Waste (403)	\$39,216	\$1,137,773	\$1,110,257	\$27,516	>1.5%

UTILITY RESERVES

Proposed equipment purchases for 2019 include;

- ◆ Small tools and equipment
- ◆ Excavator - 5 Ton Kabota 21
- ◆ Trailer - Tandem Axle 7 Ton

We will continue to allocate a portion of each department's budget toward building our equipment reserve fund and transferring a portion from each utility fund to build capital reserves for major improvements or upgrades to existing facilities.

CONCLUSION

The proposed 2019 Budget provides funding levels for all programs and services that the City provides. Because of steps taken by the City Council over the past few years, we are fully able to fund core level services that have been identified and are in a better financial position than the City has been in for at least the last twenty years.

The request being presented is the result of many hours of collaboration, discussion and preparation. It represents the balancing of wants, needs and forward projections with an understanding and acknowledgement of the funding limitations that come with living in a small community. The budget is a reflection of priorities established by the Mayor and City Council balanced against revenue forecasts and abilities.

Revenues from sales tax, property valuations and sales, and housing starts remain strong. We continue to see strong growth in the housing sector with 85 building permits issued in 2018. The planning department has conducted 23 pre-application conferences to date after having completed 7 by this time last year. The City is experiencing approximately an average of \$20 million of new construction over the last couple of years. While this definitely provides additional funding to the City through building permit and land use fees as well as capital funds to the various utilities, it is all one-time money and is not sustainable. Therefore, any requests under this budget proposal have taken this into consideration and efforts have been made to ensure that operations are sustainable. It's extremely difficult to project how long this building activity will continue; however, despite fielding questions from developers and seeing continued interest, other parts of the region are beginning to experience some slowing due to high valuations and increasing mortgage rates.

During the last couple of years, we have slowly been able to add to staffing levels in an attempt fill gaps in departments where individuals are doing multiple jobs. The 2019 budget proposes to build on this by adding to the organizational structure by putting on a part-time clerical position at the Public Works Department, converting the Deputy Clerk to Finance Assistant, adding one new Police Officer, adding one new Utility Worker to water and sewer collection and a part-time Administrative Assistant at City Hall.

As mentioned under the departmental summary section, the City experienced the first wave of the "Silver Tsunami" in 2018 as the 1st of several long tenured employees reached retirement. In 2019, it is anticipated that the Finance Director and City Planner will retire. This will be followed by the Fire Chief and City Administrator in 2020, Police Chief in 2021 and Building Official in 2022. Cumulatively the loss of these individuals reflect over 200 years of institutional knowledge, which if not prepared leaves a huge void in the level of experience and knowledge of city and government operations. However; the Mayor, City Council and staff have spent considerable time preparing for this and have made great strides in ensuring that the City has well qualified, trained individuals fully capable of stepping into the respective positions.



Much has been done, but more is needed. “Core services” and “sustainability” continue to form the basis for decision making in planning efforts, program development, funding efforts and capital improvement project selection in charting a path forward. The Mayor, City Council and staff have worked hard to develop the various programs, mechanisms and projects that go towards building a sustainable future for the community.

Through open communication, consensus and cooperation we can look forward to the challenges facing us in the coming year. We will continue to exercise restraint, build reserves when possible and explore every alternative that presents itself to find a more cost effective solution to providing quality service. Through these efforts we will continue to progress and succeed.

In closing, I would like to once again express my sincere gratitude to the elected officials, staff and volunteers for the dedication and effort into making this community such a great place to live and work!

Thanks to everyone for their time, commitment and input into the development of this 2019 budget request.

Dave Schmidt, City Administrator

There are no secrets to success. It is the result of preparation, hard work, and learning from failure.

~ Colin Powell



Appendix A: 2019 CITY EMPLOYEE SALARY SCALE

2019 CITY EMPLOYEE SALARY SCALE

2019 EXEMPT SALARY SCALE (4.5%)

	Initial step	A	B	C	D	E	F	G	H	I	J
R1	4,466	4,554	4,646	4,740	4,834	4,931	5,029	5,129	5,232	5,337	5,445
R2	4,789	4,883	4,982	5,081	5,183	5,285	5,392	5,499	5,609	5,722	5,836
R3	5,137	5,239	5,343	5,450	5,560	5,670	5,783	5,899	6,018	6,138	6,261
R4	5,507	5,618	5,730	5,844	5,962	6,081	6,203	6,327	6,453	6,583	6,715
R5	5,908	6,026	6,146	6,269	6,393	6,522	6,652	6,785	6,921	7,060	7,201
R6	6,337	6,463	6,593	6,725	6,860	6,997	7,136	7,279	7,425	7,573	7,725
R7	6,797	6,932	7,072	7,213	7,356	7,504	7,655	7,807	7,963	8,122	8,285
R8	7,289	7,434	7,582	7,735	7,890	8,048	8,208	8,374	8,541	8,712	8,885
R9	7,816	7,972	8,132	8,295	8,460	8,630	8,802	8,979	9,159	9,341	9,528
R10	8,403	8,571	8,743	8,917	9,096	9,277	9,463	9,652	9,846	10,041	10,243
R11	9,032	9,215	9,397	9,585	9,778	9,972	10,173	10,375	10,583	10,796	11,011
R12	9,710	9,905	10,102	10,304	10,510	10,720	10,934	11,154	11,376	11,605	11,836

(a) Salary steps are graduated approximately by a 2% separation. Step increases shall be performance based on the employees anniversary hire date and shall be subject to Mayors approval.

(b) Employees shall be eligible for a Step increase subject to the provisions of (a) above and the following; for Initial Step through Step J employees shall be evaluated and eligible for an increase to the next Step on an annual basis. The Mayor may grant up to one additional Step increase over and above the eligible annual increase, for meritorious performance reasons.

Salary Range	Position Classification(s)	1-Jan	Step Eligibility
R1	- N/A	N/A	N/A
R2	- Associate Planner (F/T)	Step E	1-Jan-2020
R3	- Community Services Director (75%)	Step B	1-Sep-2019
R4	- Court Administrator (87.5%)	Step F	1-Sep-2019
	- City Planner (75%)	Step H	1-Jan-2020
	- Firefighter	Initial	16-Jul-2019
	- Volunteer FF Coordinator	Initial	1-Jan-2020
R5	- Building Official	Step J	1-Oct-2019
R6	- City Clerk	Initial	1-Sep-2019
R7	- Information Systems Manager	C	1-Jan-2020
R8	- Asst Fire Chief	Step G	1-Jan-2020
	- Utility Superintendent - -	Step E - -	1-Jan-2017
R9	- Asst Police Chief	Step F	15-Apr-2019
	- Public Works Director	Step C	1-Jan-2020
R10	- Finance Director	Step D	1-Dec-2019
R11	- Fire Chief	Step H	1-Jan-2020
	- Police Chief	Step J	1-Apr-2019
R12	- City Administrator	Step J	26-Nov-2019

2019 Proposed Hourly Employee Scale:

2019 HOURLY SCALE (NON-BARGAINING UNIT 4.5%)				
Hourly or Contract Position	2018 hourly	2019 hourly	COLA Increase	Monthly
Municipal Judge	N/A	N/A	N/A	\$2,500
Judge Pro-Tem	\$55.74	\$58.24	4.50%	N/A
Court Clerk I	\$22.40 to \$25.27	\$23.41 to \$26.41	4.50%	N/A
Court Security	\$22.08	\$23.07	4.50%	N/A
Regular Firefighter (P/T)	\$30.09	N/A	4.50%	N/A
Temp Firefighter (P/T)	\$16.07	\$15.00	N/A	N/A
Fire Admin Asst (P/T)	\$16.12	\$19.60	Corrected	N/A
Youth Center Coordinator	\$14.71 to \$17.87	\$15.37 to \$18.67	4.50%	N/A
Youth Asst P/T (min)	\$11.50 to \$12.87	\$12.00 to \$13.45	State Min - 4.5%	N/A
Seasonal Parks P/T	\$11.50 to \$12.87	\$12.00 to \$13.45	State Min - 4.5%	N/A
Seasonal Senior Aide -Parks P/T	N/A	N/A	N/A	N/A
Meter Reader	\$19.45	\$20.33	4.50%	N/A
Seasonal Utility P/T	\$13.13 to \$15.77	\$13.72 to \$16.48	4.50%	N/A
Planning Assistant P/T	\$18.00	\$18.81	4.50%	N/A
Activities Coordinator	\$14.71 to \$17.87	\$15.37 to \$18.67	4.50%	N/A
Temp Paramedic (P/T)	N/A	\$20.00	N/A	N/A
PD Records Clerk P/T	N/A	\$20.00	N/A	N/A

2019 - Bargaining Unit Salaries

Police Department Employee Salaries (2.0%) - Per Contract						
(January 1, 2019 to December 31, 2019)						
Classification	0-6 mos	7-12 mos	13-24 mos	25-36 mos	37-48 mos	49+ mos
Patrol	\$5,065	\$5,318	\$5,584	\$5,863	\$6,156	\$6,322
Detective Patrol/Officer	\$5,268	\$5,531	\$5,807	\$6,098	\$6,403	\$6,574
Sergeant	\$5,636	\$5,918	\$6,214	\$6,525	\$6,851	\$7,035

Public Works & Clerical Department Employee Salaries (3.25%)						
(January 1, 2019 to December 31, 2019)						
Classification	0-6 mos	7-12 mos	13-24 mos	25-36 mos	37-48 mos	49+ mos
Cemetery Caretaker	4,013	4,134	4,258	4,386	4,518	4,652
Maint Parks/Bldg Custodial	2,655	2,735	2,817	2,901	2,989	3,079
Admin Assistant	3,149	3,245	3,340	3,442	3,546	3,652
Police Records Clerk	3,670	3,781	3,894	4,010	4,131	4,254
Support Services Officer	3,821	3,972	4,132	4,298	4,469	4,650
Maint Parks/Bldg	4,033	4,154	4,278	4,407	4,540	4,675
Utility Billing/Deputy Clerk	4,216	4,342	4,473	4,606	4,745	4,888
Finance Assistant	4,258	4,449	4,650	4,859	5,077	5,306
Permit Tech/PW Clerk	4,290	4,597	4,781	4,972	5,172	5,379

Utility Worker	4,784	4,928	5,074	5,227	5,384	5,546
Utility Systems Technician	5,003	5,153	5,308	5,467	5,631	5,800
Utility Worker Lead	5,224	5,381	5,544	5,710	5,880	6,056
WWTP Operator I	4,975	5,036	5,186	5,342	5,503	5,668
Asst PWD Supervisor	5,459	5,624	5,793	5,965	6,143	6,330
WWTP Supervisor	5,702	5,877	6,052	6,233	6,421	6,614
PWD Supervisor	6,005	6,184	6,370	6,562	6,758	6,960
	Step A	Step B	Step C	Step D		
Utility Maint Apprentice	3,995	4,116	4,238	4,366		

Appendix B: 2019 PUBLIC WORKS AND PARKS FTE SCHEDULE

TABLE U.1A - FTE Breakdown PW's 2019 (Contract % + Certifications & Longevity)

Classification	Employee	2019	Healthcare 2019	Parks			Cemetery			Water			WWTP			Sewer Collection			Street			Storm		
		Salary/Mo w/Cert		FTE	Wage	Ins	FTE	Wage	Ins	FTE	Wage	Ins	FTE	Wage	Ins	FTE	Wage	Ins	FTE	Wage	Ins	FTE	Wage	Ins
Event Sea - 300 Hrs	Vacant (13.25/hr)	\$332		100%	\$332	\$0																		
Parks Sea - 600 Hrs	Vacant (13.25/hr)	\$663		100%	\$663	\$0																		
Parks Sea - 600 Hrs	Vacant (13.25/hr)	\$663		100%	\$663	\$0																		
Parks Sea - 800 Hrs	Vacant (13.25/hr)	\$883		100%	\$883	\$0																		
Parks Sea - 600 Hrs	Vacant (13.25/hr)	\$0																						
Utility Sea - 600 Hrs	Vacant (14.40/hr)	\$720							50.0%	\$360		25.0%	\$180								25.0%	\$180		
Utility Sea - 600 Hrs	Vacant (14.40/hr)	\$720							25.0%	\$180				25.0%	\$180		25.0%	\$180			25.0%	\$180		
Utility Sea - 800 Hrs	Vacant (14.40/hr)	\$960							25.0%	\$240				25.0%	\$240		25.0%	\$240			25.0%	\$240		
Meter Read-625 Hrs	(\$20.23/hr)	\$1,054							100.0%	\$1,054														
Maint Parks/Bldg	Dahlem (1)	\$4,320	\$919	70.0%	\$3,024	\$643																		
Maint Parks/Bldg Cust	Modjeski	\$2,901	\$2,219	75.0%	\$2,176	\$1,664			5.0%	\$145	\$111	5.0%	\$145	\$111	5.0%	\$145	\$111	5.0%	\$145	\$111	5.0%	\$145	\$111	
PW Office Assistant (75%)	New Vacant	\$3,162	\$2,219	5.0%	\$158	\$111			20.0%	\$632	\$444	15.0%	\$474	\$333	25.0%	\$790	\$555	10.0%	\$316	\$222	25.0%	\$790	\$555	
WWTP Operator I	McArtor (4)	\$5,393	\$919									100.0%	\$5,393	\$919										
	Reedy (2)	\$5,613	\$919									100.0%	\$5,613	\$919										
Utility Worker	Mickelson (5)	\$5,327	\$2,530						15.0%	\$799	\$380	15.0%	\$799	\$380	30.0%	\$1,598	\$759	15.0%	\$799	\$380	25.0%	\$1,332	\$633	
	Rice (5)(L20)	\$5,923	\$2,530						75.0%	\$4,442	\$1,898				25.0%	\$1,481	\$633							
	Steinmetz (1)(L10)	\$5,671	\$1,769						75.0%	\$4,253	\$1,327				25.0%	\$1,418	\$442							
	Burbank (1)(L10)	\$5,671	\$1,769						5.0%	\$284	\$88				20.0%	\$1,134	\$354	10.0%	\$567	\$177	65.0%	\$3,686	\$1,150	
Utility Worker	New Vacant	\$4,784	\$2,219						25.0%	\$1,196	\$555	10.0%	\$478	\$222	35.0%	\$1,674	\$777	15.0%	\$718	\$333	15.0%	\$718	\$333	
Utility Systems Tech	Balliet (3)	\$5,800	\$2,219						65.0%	\$3,770	\$1,442	10.0%	\$580	\$222	20.0%	\$1,160	\$444				5.0%	\$290	\$111	
Mechanic	McCracken (4)(L10)	\$5,837	\$919	7.5%	\$438	\$69			25.0%	\$1,459	\$230	10.0%	\$584	\$92	25.0%	\$1,459	\$230	7.5%	\$438	\$69	25.0%	\$1,459	\$230	
Asst PW Supervisor																								
WWTP Supervisor	Doty (2)	\$6,746	\$2,219									100.0%	\$6,746	\$2,219										
PW Supervisor	Dansby (5)(L10)	\$7,405	\$919	5.0%	\$370	\$46			25.0%	\$1,851	\$230	15.0%	\$1,111	\$138	25.0%	\$1,851	\$230	10.0%	\$741	\$92	20.0%	\$1,481	\$184	
Util Super (PWD)	Banks	\$8,255	\$2,605	5.0%	\$413	\$130			25.0%	\$2,064	\$651	20.0%	\$1,651	\$521	20.0%	\$1,651	\$521	10.0%	\$826	\$261	20.0%	\$1,651	\$521	
Monthly Total					\$9,120	\$2,020				\$22,730	\$7,355		\$23,754	\$6,075		\$14,782	\$5,054		\$4,969	\$1,643		\$12,152	\$3,826	
Annual Salaries "only"						\$109,435				\$272,757			\$285,050			\$177,386			\$59,625			\$145,827		
Annual Salary - for Retirement						\$78,943				\$250,749			\$282,890			\$172,346			\$54,585			\$138,627		
VCI - 50%						\$1,518				\$4,822			\$5,440			\$3,314			\$1,050			\$2,666		
Annual Salary + VCI						\$110,953				\$277,579			\$290,491			\$180,700			\$60,675			\$148,493		
Annual Healthcare						\$24,242				\$88,258			\$72,896			\$60,650			\$19,721			\$45,917		
Total Fund w/Salary + Benefits						\$135,196				\$365,837			\$363,387			\$241,351			\$80,396			\$194,409		
Total																								
FTE's					1.68	0.00			3.60	4.00		2.55	0.83		2.05									
Total FTE's - w/o seasonals					14.70	11.39%	0.00%		24.49%	27.21%		17.35%	5.61%		13.95%									

Utility Administration Allocation Costs - 2019

Classification	Employee	Salary/Mo	Cemetery		Street		Street Const		Water		Water Const		WWTP		WWTP Const		Solid Waste		Stormwater		Storm Const		Capital Const					
			%	Count	%	Count	%	Count	%	Count	%	Count	%	Count	%	Count	%	Count	%	Count	%	Count	%	Count	%	Count		
Admin Assistant	Vacant (75%)	\$2,433	0.0%	0	8.8%	215	0.0%	0	8.8%	215	0.0%	0	8.8%	215	0.0%	0	8.8%	215	8.8%	215	0.0%	0	0.0%	0				
Permit Tech/PW Clerk (50%)	Boyle (2)(L25)	\$2,821	1.3%	35	11.0%	311	1.5%	0	12.1%	341	1.5%	41	12.1%	341	1.5%	41	13.5%	382	12.1%	341	1.5%	41	0.0%	0				
Finance Asst (New)	Memovich (2)	\$5,412	0.0%	0	18.2%	986	0.0%	0	18.2%	986	0.2%	11	14.9%	805	0.0%	0	18.2%	986	18.2%	986	0.0%	0	0.0%	0				
City Clerk	Percival	\$6,337	0.0%	0	1.5%	92	1.5%	92	1.1%	71	0.8%	51	1.3%	79	0.0%	0	0.8%	53	2.5%	158	0.0%	0	0.0%	0				
Finance Director	Bazzar	\$9,096	0.0%	0	10.0%	910	9.2%	834	9.1%	828	10.0%	910	10.0%	910	10.0%	910	10.7%	973	10.0%	910	10.0%	910	10.0%	910				
City Administrator	Schmidt	\$11,836	1.1%	135	8.6%	1,018	9.0%	1,068	8.9%	1,058	6.0%	710	8.9%	1,058	4.4%	527	3.3%	391	8.5%	1,003	4.8%	567	6.1%	727				
Monthly Total					\$3,533		\$1,995		\$3,499		\$1,722		\$3,408		\$1,477		\$3,000		\$3,613		\$1,517		\$1,637					
Annual Salary "only"					\$42,390		\$23,934		\$41,988		\$20,670		\$40,899		\$17,729		\$36,002		\$43,354		\$18,210		\$19,642					
Benefits (45.09%)					\$19,114		\$10,792		\$18,933		\$9,320		\$18,441		\$7,994		\$16,233		\$19,549		\$8,211		\$8,857					
VCI - 50%					\$1,630		\$921		\$1,615		\$795		\$1,573		\$682		\$1,385		\$1,667		\$700		\$755					
Annual Salary + VCI					\$44,021		\$24,855		\$43,603		\$21,465		\$42,472		\$18,410		\$37,387		\$45,022		\$18,910		\$20,398					
Annual w/Benefits					\$63,134		\$35,647		\$62,536		\$30,784		\$60,913		\$26,404		\$53,620		\$64,570		\$27,121		\$29,254					
Website SVCS (from spreadsheet) (New)					2.9%	\$530	0.0%	\$0	10.6%	\$1,908	0.0%	\$0	21.4%	\$3,850	0.0%	\$0	9.9%	\$1,776	3.7%	\$661	0.0%	\$0	0.0%	\$0				
Executive (Mayor - FTE)					2.2%	\$226	0.0%	\$0	9.2%	\$954	0.0%	\$0	12.0%	\$1,244	0.0%	\$0	0.0%	\$0	4.6%	\$477	0.0%	\$0	0.0%	\$0				
I.T. Systems Support (from spreadsheet) (New)						\$760				\$4,161				\$16,425				\$2,787		\$1,441								
Legislative (Agenda Items)					5.8%	\$1,918	19.7%	\$6,569	6.4%	\$2,133	4.1%	\$1,349	10.0%	\$3,324	1.1%	\$364	2.2%	\$723	5.8%	\$1,936	1.1%	\$364	0.0%	\$0				
Custodial						\$125				\$685				\$1,382				\$637		\$237								
Audit Costs						\$271				\$1,484				\$2,994				\$1,381		\$514								
Annual w/All Costs					\$64,465		\$42,216		\$73,861		\$32,133		\$90,132		\$26,768		\$60,924		\$69,836		\$27,485		\$29,254					
Total					\$517,075																							

Appendix C: 2019 UTILITY ADMINISTRATION COST ALLOCATION

FUND		2019		Operational	% of total operations	GF Areas
001	General	\$5,382,053	29.81%	\$4,920,510	53.48%	58.20%
002	Contingency	\$0	0.00%			
003	Cum Res	\$103,000	0.57%			
004	Cemetery	\$5,041	0.03%	\$5,041	0.05%	
007	Police Res	\$259,000	1.43%			
008	RR ROW	\$27,730	0.15%	\$24,956	0.27%	
030	Fire Res	\$1,158,250	6.42%			
035	Park Const	\$196,250	1.09%			
101	Street	\$248,206	1.37%	\$203,364	2.21%	
102	Arterial	\$385,131	2.13%			
103	TBD	\$106,002	0.59%			
105	EMS	\$342,500	1.90%	\$335,000	3.64%	
109	Crim Justice	\$72,000	0.40%			
134	Fire Const	\$6,400	0.04%			
136	Visitor Prom	\$28,510	0.16%	\$20,450	0.22%	
202	FS Bond	\$274,020	1.52%			
307	Capital Imp	\$438,254	2.43%			
308	Comp Plan	\$141,656	0.78%	\$98,856	1.07%	
401	NG Oper	\$5,225	0.03%	\$225	0.00%	
402	Water/Sewer	\$3,358,908	18.61%	\$2,170,939	23.60%	W- 36.16% S- 63.84%
403	Solid Waste	\$1,110,257	6.15%	\$1,035,921	11.26%	
405	Sewer Const	\$1,764,709	9.78%			
406	Water Const	\$622,722	3.45%			
407	Stormwater	\$596,410	3.30%	\$385,411	4.19%	
408	Storm Const	\$934,985	5.18%			
430	Equip Res	\$83,500	0.46%			
631	Muni Trust	\$400,000	2.22%			
701	Ceme Imp	\$1,000	0.01%			
TOTALS		\$18,051,720	100.00%	\$9,200,674	100.00%	

Appendix C: 2019 UTILITY ADMINISTRATION COST ALLOCATION

2019 Operational Budgets for Web & Finance			
	Full Year Budget	%	Notes
Legislative	\$33,285	0.3%	
Judicial	\$247,287	2.4%	
Executive	\$116,375	1.1%	
Finance & Admin	\$844,541	8.0%	
I.T.	\$148,688	1.4%	
Police	\$2,000,535	19.1%	
Fire	\$555,550	5.3%	
Building	\$168,219	1.6%	
Planning	\$269,838	2.6%	
Parks	\$240,696	2.3%	
MPC & Senior	\$128,321	1.2%	
Community Center	\$24,350	0.2%	
Youth Center	\$142,825	1.4%	
Cemetery	\$3,500	0.0%	
RR ROW	\$24,956	0.2%	
Street	\$203,364	1.9%	
TBD	\$106,002	1.0%	
EMS	\$342,500	3.3%	
Visitor Prom	\$20,450	0.2%	
Comp Plan	\$98,856	0.9%	
NG Oper	\$225	0.0%	
Water	\$1,113,034	10.6%	
Sewer	\$2,245,874	21.4%	
Solid Waste	\$1,035,921	9.9%	
Stormwater	\$385,411	3.7%	
Total	\$10,500,605	100.0%	

Agenda Bill Tracking		To Date 10/15/18 - 85 items			City Clerk (20%)	Deputy Clerk (6%)	City Administrator (17%)
Category	# Items (full)	* # partial	Total	%			
Street	2.0	2.38	4.38	5.8%	1.2%	0.3%	1.0%
Street Cap	14.0	1	15	19.7%	3.9%	1.2%	3.4%
Water	1.0	3.87	4.87	6.4%	1.3%	0.4%	1.1%
Water Cap	1.0	2.08	3.08	4.1%	0.8%	0.2%	0.7%
Sewer	4.0	3.59	7.59	10.0%	2.0%	0.6%	1.7%
Sewer Cap		0.83	0.83	1.1%	0.2%	0.1%	0.2%
Storm	1.0	3.42	4.42	5.8%	1.2%	0.3%	1.0%
Storm Cap		0.83	0.83	1.1%	0.2%	0.1%	0.2%
Solid Waste		1.65	1.65	2.2%	0.4%	0.1%	0.4%
Total Agenda Percentage				56.1%			
*Note: Partial are those where 2 or more categories were subject to or beneficiaries of the agenda item							

Audit Costs - 2017	Operating Cost %	\$14,000
Street/TBD	2.9%	\$271
Water	10.6%	\$1,484
Sewer	21.4%	\$2,994
Solid Waste	9.9%	\$1,381
Stormwater	3.7%	\$514

FTE Function	FTE's	PT - FTE Equivalence	Total/Section	% FTE
Finance & Admin & IT.	5.8	0.0	5.8	9.4%
Judicial and Legal	1.0	3.0	4.0	6.6%
Police	13.0	0.5	13.5	22.2%
Fire & EMS	4.0	0.4	4.4	7.2%
Building/Planning	3.3	2.0	5.3	8.6%
Community SVCS & Parks	5.0	6.0	11.0	18.0%
Cemetery	0.0	0.0	0.0	0.0%
Streets	0.8	0.5	1.3	2.2%
Water	3.6	2.0	5.6	9.2%
Sewer Collection/Treatment	6.6	0.8	7.3	12.0%
Solid Waste	0	0.0	0.0	0.0%
Stormwater	2.1	0.8	2.8	4.6%
Subtotals	45.0	15.9		
Totals for Government		60.9		

Utility Allocation - Payroll & HR Conversion	FTE's	Finace Dir (6%)	Deputy Clerk (18%)	City Clerk (10%)	City Administrator (10%)
Finance & Admin	9.4%	0.6%	1.7%	0.9%	0.9%
Judicial and Legal	6.6%	0.4%	1.2%	0.7%	0.7%
Police	22.2%	1.3%	4.0%	2.2%	2.2%
Fire & EMS	7.2%	0.4%	1.3%	0.7%	0.7%
Building/Planning	8.6%	0.5%	1.6%	0.9%	0.9%
Community SVCS	18.0%	1.1%	3.2%	1.8%	1.8%
Cemetery	0.0%	0.0%	0.0%	0.0%	0.0%
Streets	2.2%	0.1%	0.4%	0.2%	0.2%
Water	9.2%	0.6%	1.7%	0.9%	0.9%
Sewer Collection/Treatment	12.0%	0.7%	2.2%	1.2%	1.2%
Solid Waste	0.0%	0.0%	0.0%	0.0%	0.0%
Stormwater	4.6%	0.3%	0.8%	0.5%	0.5%

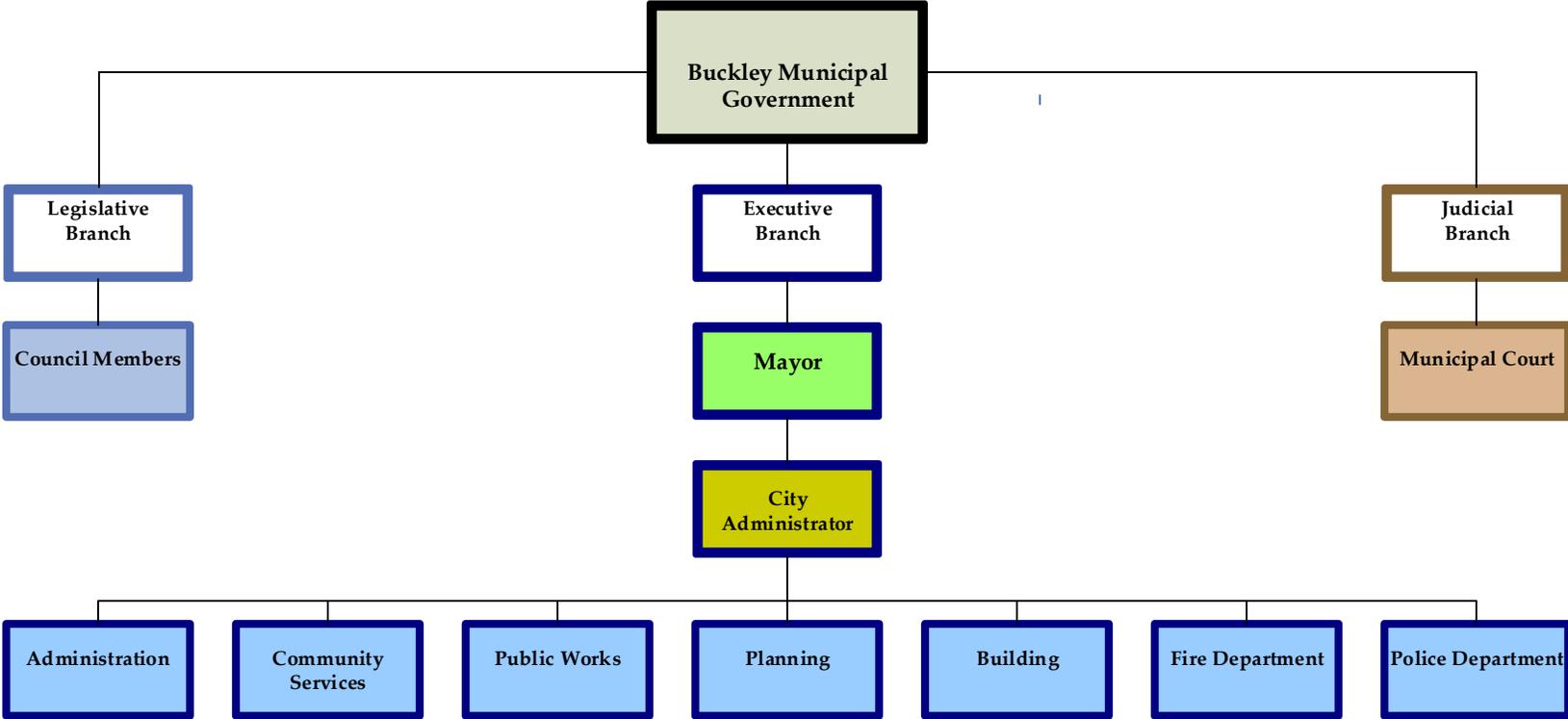
Utility Allocation for IT - 2019	%	Converted	\$148,688	Total all Areas
City Hall	11.6%			
- Streets	1.9%	0.2%	\$334	\$760
- Water	10.6%	1.2%	\$1,828	\$4,161
- Sewer	21.4%	2.5%	\$3,689	\$16,425
- Solid Waste	9.9%	1.1%	\$1,702	\$2,787
- Stormwater	3.7%	0.4%	\$633	\$1,441
PW Shop	7.4%			
- Streets	1.9%	0.1%	\$213	
- Water	10.6%	0.8%	\$1,166	
- Sewer	21.4%	1.6%	\$2,353	
- Stormwater	3.7%	0.3%	\$404	
WWTP	5.3%	5.4%	\$8,029	
Building/Utility Billing	7.4%			
- Streets	1.9%	0.1%	\$213	
- Water	10.6%	0.8%	\$1,166	
- Sewer	21.4%	1.6%	\$2,353	
- Solid Waste	9.9%	0.7%	\$1,085	
- Stormwater	3.7%	0.3%	\$404	

Custodial	Floor Area	Office	Council	%	Budget \$30,719
City Hall	1,917			7.9%	\$2,425
MPC	6,350	504	2,686	13.1%	\$4,035
Buckley Hall	7,077				
Youth	2,730				
PW Shop	6,120			25.2%	\$7,742
Park Restroom	90				
	24,284				

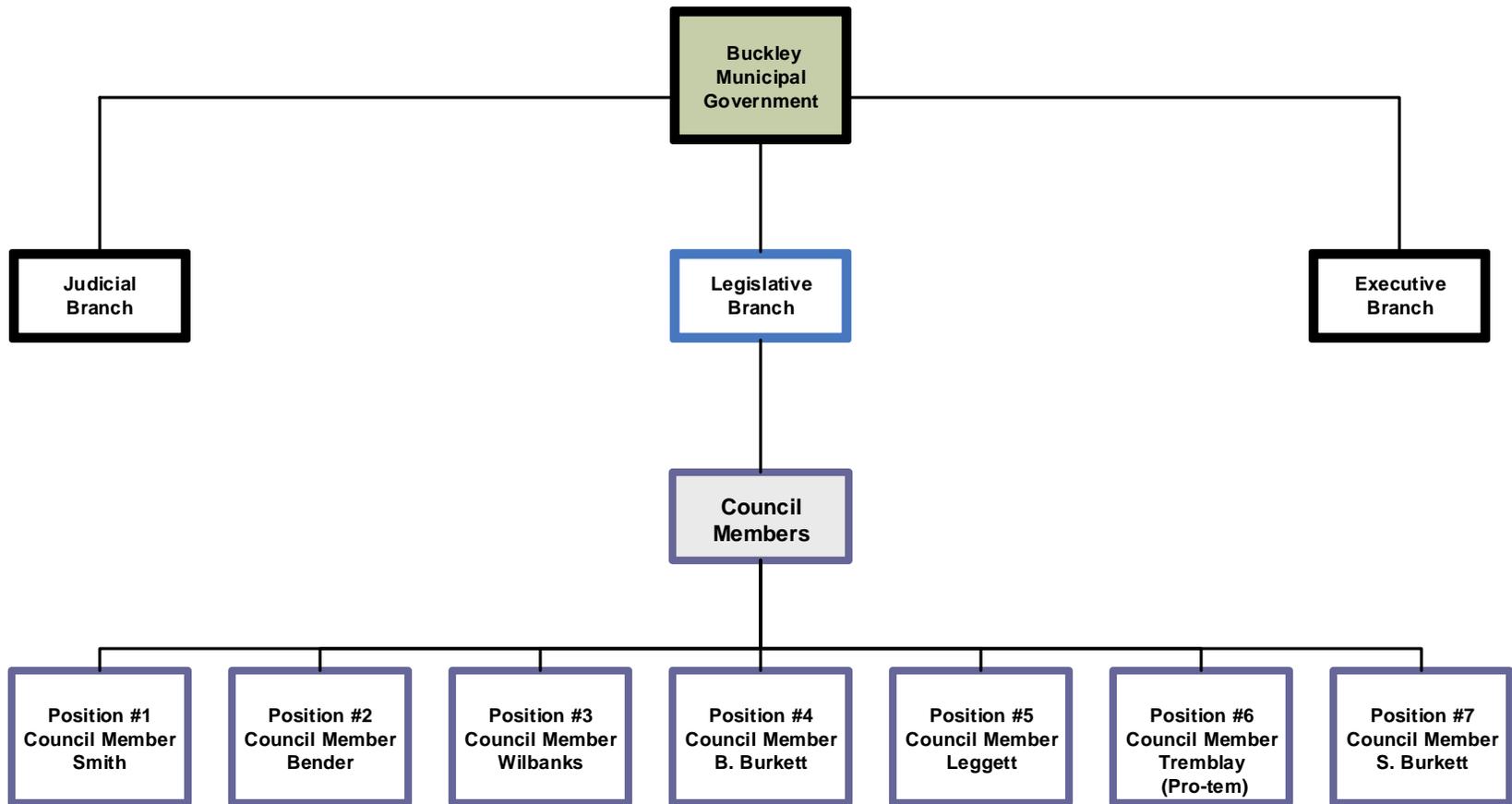
Custodial Allocation Based on Operating Exp		\$6,460
Street	1.9%	\$125.12
Water	10.6%	\$684.77
Sewer	21.4%	\$1,381.73
Solid Waste	9.9%	\$637.33
Stormwater	3.7%	\$237.12

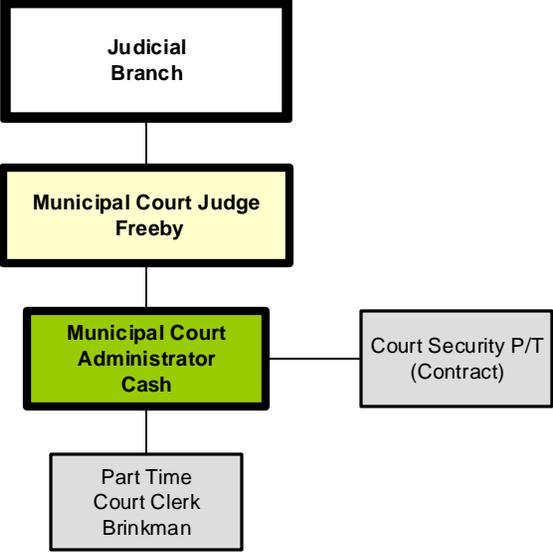
Appendix D: 2019 CITY ORGANIZATIONAL CHART

**CITY OF BUCKLEY
ORGANIZATIONAL FLOW CHART**

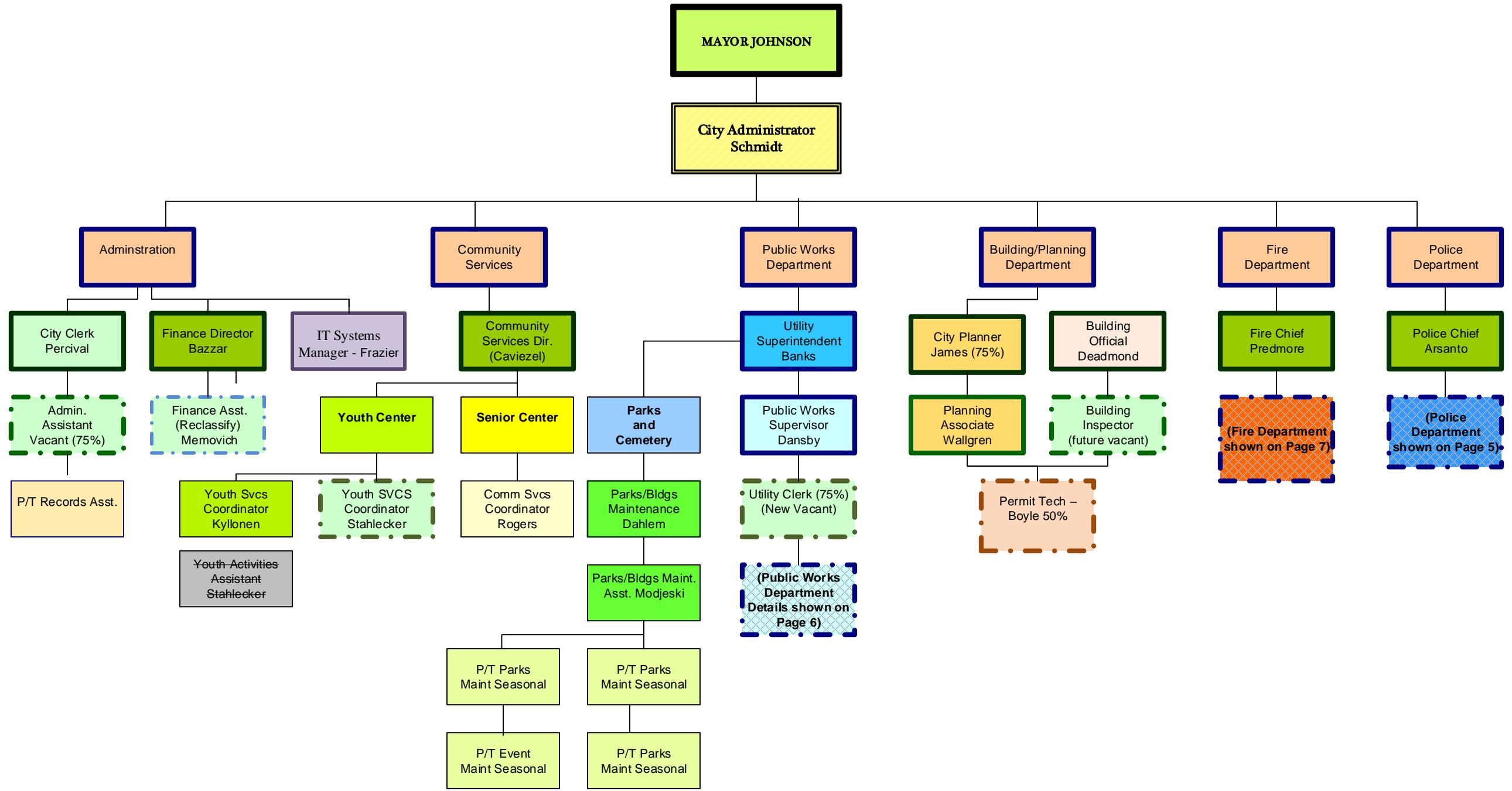


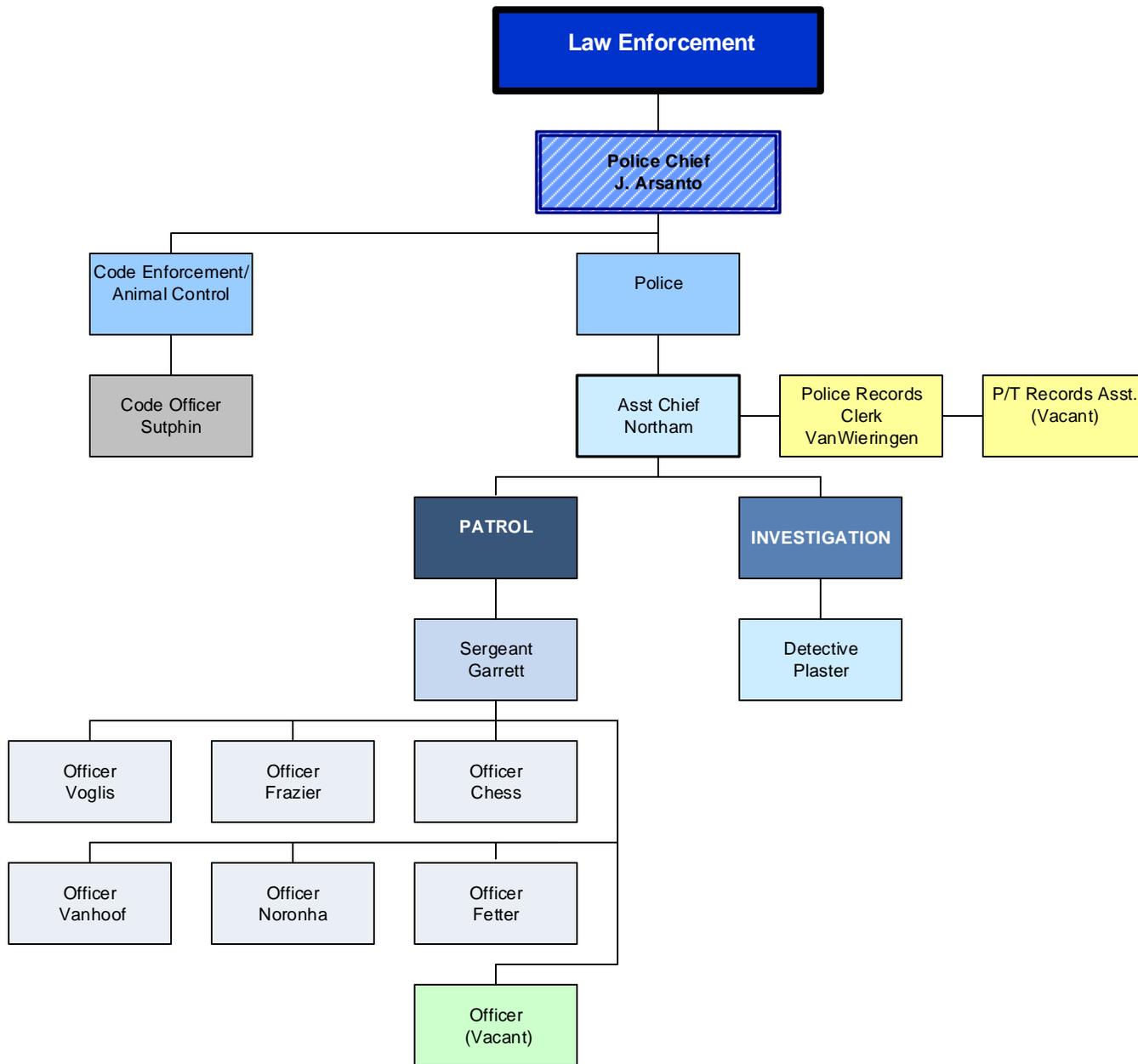
Updated 10/30/2018



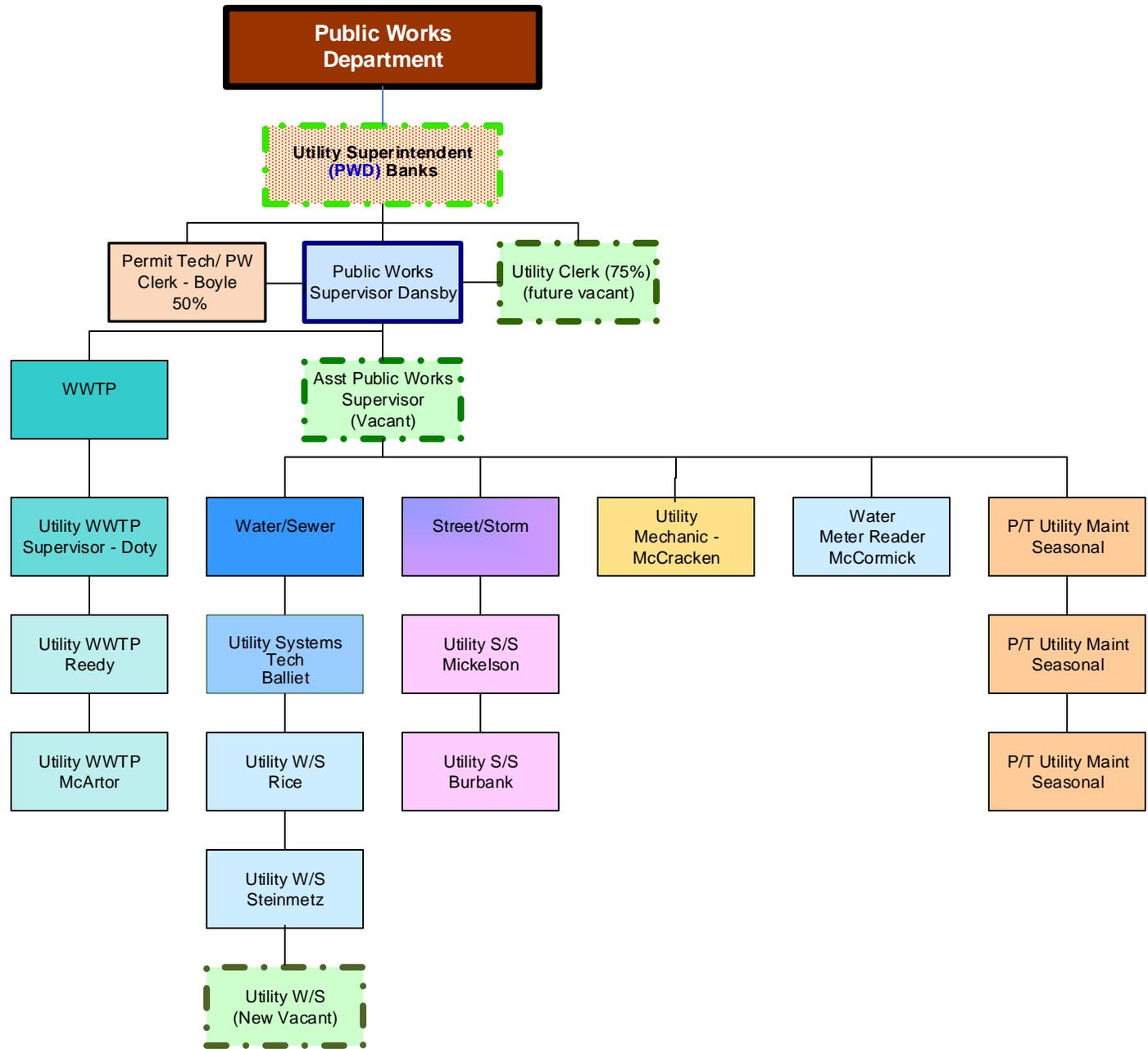


Updated 10/30/2018



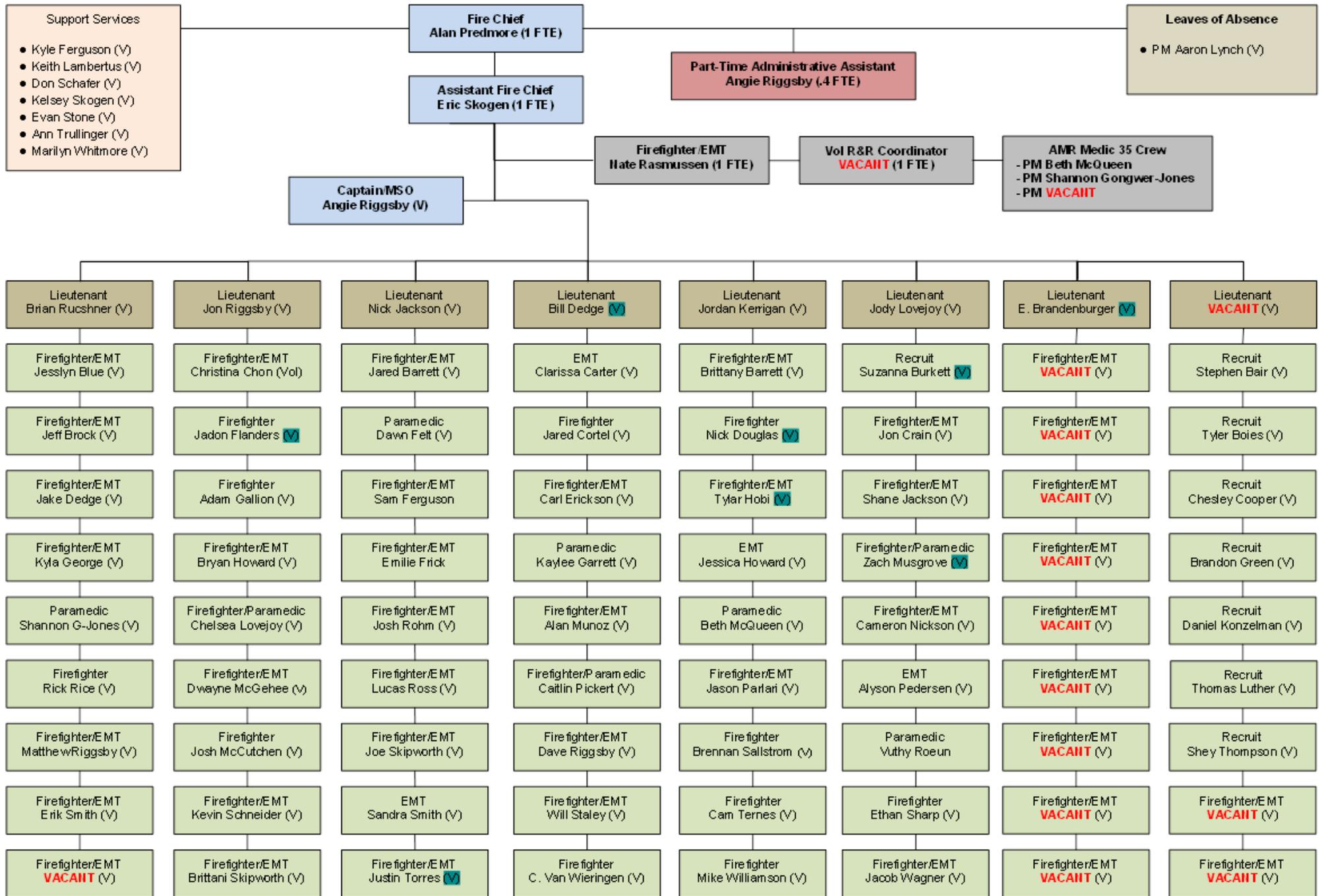


Updated 10/30/2018



Updated 11/28/2018

City of Buckley Fire Department



Appendix E. 2019 BUDGET REQUEST “EXPENDITURES”

Appendix E

2019 Expenditures

Starting Account Number: 001-000-000-508-80-00-00 Unreserved Ending

Account Number	Title	2019 Budget
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Current Expense

Expenditure

Ending Net Cash And Investments

001-000-000-508-80-00-00	Unreserved Ending Fund Balance	\$0
	Total Ending Net Cash And Investments	\$0

General Government Services

Legislative

001-000-000-511-60-10-00	Salaries & Wages	\$21,000
001-000-000-511-60-20-00	Emp Ben Soc Sec Medicare	\$1,610
001-000-000-511-60-20-30	Emp Ben L & I Contribs	\$175
001-000-000-511-60-31-00	Supplies	\$1,500
001-000-000-511-60-41-00	Professional Services	\$2,500
001-000-000-511-60-41-01	Advertising	\$1,500
001-000-000-511-60-42-00	Communications	\$500
001-000-000-511-60-43-00	Travel	\$1,000
001-000-000-511-60-48-00	Repair & Maintenance	\$1,500
001-000-000-511-60-49-00	Miscellaneous	\$2,000
	Total Legislative	\$33,285

Municipal Court

001-000-000-512-50-10-00	Salaries & Wages	\$136,232
001-000-000-512-50-18-00	Court Security Salary	\$10,800
001-000-000-512-50-20-00	Emp Ben Soc Sec/medicare	\$10,422
001-000-000-512-50-20-10	Emp Ben Medical & Dental	\$37,811
001-000-000-512-50-20-20	Emp Ben Retirement	\$17,301
001-000-000-512-50-20-30	Emp Ben L & I Contribs	\$2,048
001-000-000-512-50-20-40	Emp Ben Employ Sec	\$272
001-000-000-512-50-31-00	Supplies	\$6,250
001-000-000-512-50-41-00	Prof Services (Card Services)	\$2,400
001-000-000-512-50-41-01	Professional Services	\$3,200
001-000-000-512-50-41-02	Judge Pro Tem	\$1,500
001-000-000-512-50-41-04	Court Interpreter	\$3,000
001-000-000-512-50-42-00	Communication	\$2,000
001-000-000-512-50-43-00	Travel	\$1,300
001-000-000-512-50-45-00	Rentals & Leases	\$2,000
001-000-000-512-50-47-00	Public Utility Service	\$5,000
001-000-000-512-50-48-00	Repair & Maintenance Service	\$1,500
001-000-000-512-50-49-00	CJE & AOC Training	\$1,000
001-000-000-512-50-49-03	Judicial & Staff Memberships	\$1,100
001-000-000-512-50-49-04	Shredding Services	\$150
001-000-000-512-50-49-05	Jurors - Witnesses	\$2,000
	Total Municipal Court	\$247,287

Executive

001-000-000-513-10-10-00	Salaries & Wages	\$6,000
001-000-000-513-10-20-00	Emp Ben Soc Sec Medicare	\$500
001-000-000-513-10-20-30	Emp Ben L & I Contribs	\$25
001-000-000-513-10-31-00	Supplies	\$250
001-000-000-513-10-41-00	Prof Svcs Muni CT Pros/Def	\$106,000
001-000-000-513-10-42-00	Communication	\$600
001-000-000-513-10-49-00	Miscellaneous	\$3,000

Total Executive **\$116,375**

Financial and Records Services

001-000-000-514-20-10-00	Salaries & Wages	\$472,745
001-000-000-514-20-10-00	Salaries & Wages - Retirement Cashout	\$36,000
001-000-000-514-20-11-00	Overtime	\$5,000
001-000-000-514-20-20-00	Emp Ben Soc Sec Medicare	\$36,165
001-000-000-514-20-20-10	Emp Ben Medical & Dental	\$112,197
001-000-000-514-20-20-20	Emp Ben Retirement	\$60,039
001-000-000-514-20-20-30	Emp Ben L&I Contributions	\$2,500
001-000-000-514-20-20-40	Emp Ben Employment Security	\$945
001-000-000-514-20-31-00	Supplies	\$15,000
001-000-000-514-20-32-00	Fuel	\$250
001-000-000-514-20-35-00	Machinery & Equipment	\$3,000
001-000-000-514-20-41-00	Professional Services	\$25,000
001-000-000-514-20-41-01	Advertising	\$500
001-000-000-514-20-41-10	Professional Services - Records Manage	\$500
001-000-000-514-20-42-00	Communication	\$35,000
001-000-000-514-20-43-00	Travel	\$1,200
001-000-000-514-20-45-00	Rentals & Leases	\$3,500
001-000-000-514-20-47-00	Public Utility Service	\$2,500
001-000-000-514-20-49-00	Miscellaneous	\$3,000
001-000-000-514-20-49-01	Training	\$2,500
001-000-000-514-20-51-00	Emergency Management/ P County	\$4,000
001-000-000-514-23-41-00	Audit	\$14,000
001-000-000-514-40-51-00	Election Expense	\$9,000

Total Financial and Records Services **\$844,541**

Legal

001-000-000-515-30-31-00	Supplies	\$500
001-000-000-515-30-41-00	Professional Services	\$50,000

Total Legal **\$50,500**

City Wellness Program

001-000-000-517-90-31-00	City Wellness Program Supplies	\$750
001-000-000-517-90-49-00	Wellness - Miscellaneous	\$0

Total City Wellness Program **\$750**

Personnel

001-000-000-518-10-31-00	Supplies	\$100
001-000-000-518-10-41-01	Advertising	\$1,000

Total Personnel **\$1,100**

Facilities

001-000-000-518-30-48-00	Repair & Maint Services	\$7,500
001-000-000-518-30-48-10	Phone System Repair & Maint	\$1,000
001-000-000-518-30-50-00	Insurance	\$201,993

Total Facilities **\$210,493**

Information Technology Services

001-000-000-518-80-10-00	Salaries & Wages	\$86,559
001-000-000-518-80-20-00	Emp Ben Soc Sec/Medicare	\$6,622
001-000-000-518-80-20-10	Emp Ben Medical & Dental	\$31,263
001-000-000-518-80-20-20	Emp Ben Retirement	\$10,993
001-000-000-518-80-20-30	Emp Ben L&I Contribs	\$379
001-000-000-518-80-20-40	Emp Ben Employ Sec	\$173
001-000-000-518-80-31-00	Supplies	\$3,000
001-000-000-518-80-32-00	Fuel	\$250
001-000-000-518-80-35-00	Machinery & Equipment	\$1,000
001-000-000-518-80-41-00	Professional Services	\$2,500

001-000-000-518-80-42-00	Communication	\$1,250
001-000-000-518-80-43-00	Travel	\$500
001-000-000-518-80-48-00	Repair and Maintenance	\$500
001-000-000-518-80-49-00	Miscellaneous	\$1,000
001-000-000-518-80-49-01	Training	\$2,700
Total Information Technology Services		\$148,688

Total General Government Services **\$1,653,019**

Public Safety

Law Enforcement

Patrol

001-000-000-521-22-10-00	Salaries & Wages	\$1,072,564
001-000-000-521-22-11-00	Overtime	\$50,000
001-000-000-521-22-20-00	Emp Ben Soc Sec Medicare	\$82,909
001-000-000-521-22-20-10	Emp Ben Medical & Dental	\$325,321
001-000-000-521-22-20-20	Emp Ben Retirement	\$66,140
001-000-000-521-22-20-30	Emp Ben L&I Contributions	\$47,301
001-000-000-521-22-20-40	Emp Ben Employment Security	\$13,900
001-000-000-521-22-31-00	Supplies	\$28,000
001-000-000-521-22-32-00	Fuel	\$40,000
001-000-000-521-22-41-00	Professional Services	\$13,000
001-000-000-521-22-41-10	Prof Svcs - Jail Service	\$105,000
001-000-000-521-22-41-20	Prof Svcs - Dispatch Service	\$89,000
001-000-000-521-22-42-00	Communication	\$14,000
001-000-000-521-22-43-00	Travel	\$0
001-000-000-521-22-44-00	Advertising	\$1,500
001-000-000-521-22-45-00	Rentals & Leases	\$500
Total Patrol		\$1,949,135

Training

001-000-000-521-40-31-10	Supplies - Civil Service	\$1,500
001-000-000-521-40-42-10	Communication - Civil Service	\$400
001-000-000-521-40-44-10	Advertising - Civil Service	\$1,500
001-000-000-521-40-49-00	Miscellaneous	\$12,500
Total Training		\$15,900

Facilities

001-000-000-521-50-47-00	Public Utility Services	\$15,500
001-000-000-521-50-48-00	Repair & Maint Services	\$20,000
Total Facilities		\$35,500

Total Law Enforcement **\$2,000,535**

Fire Control

Administration

001-000-000-522-10-10-00	Salaries & Wages	\$270,000
001-000-000-522-10-11-00	Overtime	\$1,650
001-000-000-522-10-20-00	Emp Ben Soc Sec Medicare	\$21,000
001-000-000-522-10-20-10	Emp Ben Medical & Dental	\$70,000
001-000-000-522-10-20-20	Emp Ben Retirement	\$14,800
001-000-000-522-10-20-30	Emp Ben L&I Contributions	\$14,000
001-000-000-522-10-20-40	Emp Ben Employment Security	\$600
001-000-000-522-10-31-00	Supplies	\$21,000
001-000-000-522-10-32-00	Fuel	\$6,000
001-000-000-522-10-41-00	Professional Services	\$3,000
001-000-000-522-10-41-10	Prof Svcs Physical Exams	\$500
001-000-000-522-10-41-20	Prof Svcs - Dispatch Service	\$23,500
001-000-000-522-10-42-00	Communication	\$5,500
001-000-000-522-10-43-00	Travel	\$200

001-000-000-522-10-44-00	Advertising	\$200
001-000-000-522-10-46-00	Insurance	\$3,000
001-000-000-522-10-47-00	Public Utility Services	\$27,000
001-000-000-522-10-48-00	Repair & Maintenance Services	\$8,000
001-000-000-522-10-49-00	Miscellaneous	\$1,000
Total Administration		\$490,950

001-000-000-522-40-31-10	Civil Service Supplies - fire Dept	\$0
001-000-000-522-40-44-10	Civil Service Advertising - Fire Dept	\$0
001-000-000-522-45-10-00	Volunteer Salaries & Wages	\$47,500
001-000-000-522-45-20-00	Emp Ben Soc Sec/Medicare	\$3,100
001-000-000-522-45-35-00	Machinery & Equipment	\$5,000
001-000-000-522-45-49-20	Training	\$8,000
001-000-000-522-45-49-30	Cadet Program	\$500
001-000-000-522-45-49-40	Public Education	\$500
Total Training		\$64,600

Total Fire Control **\$555,550**

Total Public Safety **\$2,556,085**

Utilities and Environment

001-000-000-538-30-41-00	Professional Services-Misc	\$500
001-000-000-538-30-49-00	Miscellaneous	\$250
Total Utilities and Environment		\$750

Economic Environment

001-000-000-553-70-51-00	Pollution Control-Intergov't Service	\$2,500
001-000-000-554-30-31-01	Animal Control Supplies	\$250
001-000-000-554-30-41-00	Animal Control - Professional Services	\$1,250
Total Economic Environment		\$4,000

Total Environment **\$4,750**

Building Department

001-000-000-558-50-10-00	Salaries & Wages	\$103,340
001-000-000-558-80-11-00	Overtime	\$0
001-000-000-558-50-20-00	Emp Ben Soc Sec Medicare	\$7,905
001-000-000-558-50-20-10	Emp Ben Medical & Dental	\$16,143
001-000-000-558-50-20-20	Emp Ben Retirement	\$13,124
001-000-000-558-50-20-30	Emp Ben L & I Contribs	\$1,500
001-000-000-558-50-20-40	Emp Ben Employ Sec	\$207
001-000-000-558-50-31-00	Supplies	\$7,500
001-000-000-558-50-32-00	Fuel	\$750
001-000-000-558-50-41-00	Professional Services	\$2,500
001-000-000-558-50-42-00	Communications	\$1,500
001-000-000-558-50-43-00	Travel	\$250
001-000-000-558-50-45-00	Rentals & Leases	\$1,500
001-000-000-558-50-47-00	Public Utility Service	\$2,000
001-000-000-558-50-48-00	Repair & Maintenance	\$7,500
001-000-000-558-50-49-00	Miscellaneous	\$1,000
001-000-000-558-50-49-10	Misc Training	\$1,500
Total Building Department		\$168,219

Planning Department

001-000-000-558-60-10-00	Salaries & Wages	\$80,350
001-000-000-558-80-11-00	Overtime	\$1,000
001-000-000-558-60-20-00	Emp Ben Soc Sec Medicare	\$6,147
001-000-000-558-60-20-10	Emp Ben Medical & Dental	\$26,476
001-000-000-558-60-20-20	Emp Ben Retirement	\$10,204

001-000-000-558-60-20-30	Emp Ben L & I Contribs	\$1,000
001-000-000-558-60-20-40	Emp Ben Employ Sec	\$161
001-000-000-558-60-31-00	Supplies	\$2,500
001-000-000-558-60-32-00	Fuel	\$500
001-000-000-558-60-41-00	Professional Services (Land Use)	\$125,000
001-000-000-558-60-41-01	Advertising	\$2,000
001-000-000-558-60-41-10	Professional Services	\$2,500
001-000-000-558-60-42-00	Communication	\$3,000
001-000-000-558-60-43-00	Travel	\$500
001-000-000-558-60-45-00	Rentals & Leases	\$1,500
001-000-000-558-60-47-00	Public Utility Service	\$2,000
001-000-000-558-60-48-00	Repair & Maintenance	\$2,500
001-000-000-558-60-49-00	Miscellaneous	\$1,500
001-000-000-558-60-49-01	Training	\$1,000
Total Planning Department		\$269,838

Total Planning & Building **\$438,057**

**Mental and Physical Health
Substance Abuse**

001-000-000-566-10-51-00	County Services - Substance Abuse	\$1,200
Total Substance Abuse		\$1,200

Total Mental and Physical Health **\$1,200**

Culture and Recreation

**Park Facilities
General Parks**

001-000-000-576-80-10-00	Salaries & Wages	\$110,953
001-000-000-576-80-11-00	Overtime	\$2,500
001-000-000-576-80-20-00	Emp Ben Soc Sec Medicare	\$8,488
001-000-000-576-80-20-10	Emp Ben Medical & Dental	\$24,242
001-000-000-576-80-20-20	Emp Ben Retirement	\$14,091
001-000-000-576-80-20-30	Emp Ben L & I Contribs	\$13,000
001-000-000-576-80-20-40	Emp Ben Employ Sec	\$222
001-000-000-576-80-31-00	Supplies	\$15,000
001-000-000-576-80-31-10	Supplies - Flower Baskets	\$3,200
001-000-000-576-80-32-00	Fuel	\$5,000
001-000-000-576-80-35-00	Equipment	\$2,000
001-000-000-576-80-41-00	Professional Services	\$2,000
001-000-000-576-80-41-10	Professional Services - Music in the Park	\$20,000
001-000-000-576-80-42-00	Communication	\$500
001-000-000-576-80-43-00	Travel	\$500
001-000-000-576-80-45-00	Rentals & Leases	\$4,500
001-000-000-576-80-47-00	Public Utility Services	\$7,500
001-000-000-576-80-48-00	Repair & Maint Services	\$2,500
001-000-000-576-80-49-00	Miscellaneous	\$2,000
001-000-000-576-80-49-01	Training	\$2,500
Total General Parks		\$240,696

Total Park Facilities **\$240,696**

Total Culture and Recreation **\$240,696**

**Nonexpenditures
Agency Type Disbursements**

001-000-000-586-00-01-00	Court Remittances	\$125,000
Total Agency Type Disbursements		\$125,000

Other Nonexpenditures

001-000-000-589-00-00-02	Gun Permits	\$3,500
001-000-000-589-00-00-03	Miscellaneous Reimbursements	\$250
001-000-000-589-00-00-05	Leasehold Excise To State	\$12,500
001-000-000-589-90-00-00	Miscellaneous Expenditures	\$500
Total Other Nonexpenditures		\$16,750

Total Nonexpenditures **\$141,750**

**Other Financing Uses
Transfer Out**

001-000-000-597-00-40-00	430 - Utility Equip Reserve	\$1,000
001-000-000-597-00-65-00	T.O. - 002 Contingency Reserve	\$50,000
001-000-000-597-00-65-00	T.O. - 101 Street Operations	\$0
Total Transfer Out		\$51,000

Total Other Financing Uses **\$51,000**

Total Expenditure **\$5,086,557**

Community/Senior Center

Multipurpose And Community Centers

001-000-103-575-50-10-00	Salaries & Wages	\$73,816
001-000-103-575-50-20-00	Emp Ben Soc Sec Medicare	\$5,647
001-000-103-575-50-20-10	Emp Ben Medical & Dental	\$23,586
001-000-103-575-50-20-20	Emp Ben Retirement	\$9,375
001-000-103-575-50-20-30	Emp Ben L & I Contribs	\$500
001-000-103-575-50-20-40	Emp Ben Employ Sec	\$148
001-000-103-575-50-31-00	Supplies	\$3,000
001-000-103-575-50-32-00	Fuel	\$250
001-000-103-575-50-41-00	Professional Services	\$500
001-000-103-575-50-42-00	Communication	\$1,000
001-000-103-575-50-43-00	Travel	\$500
001-000-103-575-50-45-00	Rentals & Leases	\$2,500
001-000-103-575-50-47-00	Public Utility Services	\$3,500
001-000-103-575-50-48-00	Repair & Maint Services	\$2,500
001-000-103-575-50-49-00	Miscellaneous	\$500
Total Multipurpose And Community Centers		\$127,321

Nonexpenditures

001-000-103-589-90-00-00	Mpc Deposit Reimbursement	\$500
001-000-103-589-90-00-10	Mpc Rental Cancellation	\$500
Total Nonexpenditures		\$1,000

Total Community/Senior Center **\$128,321**

Buckley Hall/Food Bank

Multipurpose And Community Centers

001-000-110-575-50-31-00	Supplies	\$1,000
001-000-110-575-50-31-10	Supplies Food Bank	\$500
001-000-110-575-50-32-00	Fuel - Food Bank	\$1,000
001-000-110-575-50-41-00	Professional Services	\$1,000
001-000-110-575-50-42-10	Communication Food Bank	\$100
001-000-110-575-50-47-00	Public Utility Services	\$10,500
001-000-110-575-50-48-00	Repair & Maintenance	\$2,000
001-000-110-575-50-48-10	Repair & Maintenance Food Bank	\$500
Total Multipurpose And Community Centers		\$16,600

Nonexpenditures

001-000-110-589-00-00-00	Hall Deposit Reimbursement	\$6,000
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001-000-110-589-90-00-00	Hall Cancellation Reimbursemnt	\$1,000
001-000-110-589-90-00-10	Rental Reimbursement	\$0
001-000-110-589-90-10-00	Rental Cancellation Reimb	\$750
Total Nonexpenditures		\$7,750

Total Buckley Hall/Food Bank **\$24,350**

Youth Activities Center

Youth Activities Center

Youth Activities Center Facilities

001-000-113-576-80-10-00	Salaries & Wages	\$73,910
001-000-113-576-80-20-00	Employee Benefits Soc Sec Med	\$5,654
001-000-113-576-80-20-10	Emp Ben Med Dent	\$30,024
001-000-113-576-80-20-20	Emp Ben Retire	\$9,387
001-000-113-576-80-20-30	Emp Ben L&I	\$1,000
001-000-113-576-80-20-40	Emp Ben Employment Security	\$150
001-000-113-576-80-31-00	Youth Center Supplies	\$4,000
001-000-113-576-80-41-00	Professional Services	\$1,000
001-000-113-576-80-42-00	Communication	\$1,000
001-000-113-576-80-43-00	Travel	\$500
001-000-113-576-80-44-00	Advertisement	\$250
001-000-113-576-80-45-00	Rentals & Leases	\$250
001-000-113-576-80-47-00	YP Public Utilities	\$6,500
001-000-113-576-80-48-00	YP Repair & Maint	\$6,000
001-000-113-576-80-49-00	Miscellaneous	\$3,000
Total Youth Activities Center Facilities		\$142,625

Nonexpenditures

001-000-113-589-90-00-00	YAK Deposit Refund	\$200
Total Nonexpenditures		\$200

Total Youth Activities Center **\$142,825**

Total Youth Activities Center **\$142,825**

Total Expenditures **\$5,382,053**

Total Current Expense **\$5,382,053**

Contingency Reserve Fund

002-000-000-508-80-00-00	Unreserved Ending Fund Balance	\$0
Total Contingency Reserve Fund		\$0

General Fund Cumulative Reserve

Ending Net Cash And Investments

003-000-000-508-80-00-00	Unreserved Ending Fund Balance	\$0
Total Ending Net Cash And Investments		\$0

Interfund Transfers

003-000-000-597-00-30-00	T.O. - 001 Investment Interest	\$103,000
Total Interfund Transfers		\$103,000

Total Expenditures **\$103,000**

Total General Fund Cumulative Reserve **\$103,000**

Cemetery

Ending Net Cash And Investments

004-000-000-508-80-00-00	Unreserved Ending Fund Balance	\$0
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Total Ending Net Cash And Investments		\$0
Cemetery		
Administration		
004-000-000-536-10-41-00	Professional Services	\$0
004-000-000-536-10-41-10	Prof Svcs - BLA Survey & Rezone	\$0
004-000-000-536-10-53-00	State of Washington Excise Taxes	\$100
Total Administration		\$100
Cemetery Services		
004-000-000-536-20-31-00	Supplies	\$0
Total Cemetery Services		\$0
Total Cemetery		\$100
Nonexpenditures		
004-000-000-589-00-00-04	Cemetery Lot Buy Back	\$3,500
Total Nonexpenditures		\$3,500
Interfund Transfers		
004-000-000-597-00-00-00	To-Util Equip Res	\$1,000
004-000-000-597-00-50-30	T.O. - 001 Insurance Portion	\$441
Total Interfund Transfers		\$1,441
Total Expenditures		\$5,041
Total Cemetery		\$5,041
Police Equipment Reserve		
Ending Net Cash And Investments		
007-000-000-508-80-00-00	Unreserved Ending Fund Balance	\$0
Total Ending Net Cash And Investments		\$0
Operating Expenses		
007-000-000-521-20-10-00	Salaries & Wages	\$2,000
007-000-000-521-20-20-50	Uniforms	\$2,000
007-000-000-521-20-31-00	Supplies	\$7,000
007-000-000-521-20-35-00	Equipment	\$5,000
007-000-000-521-20-41-00	Professional Services	\$0
007-000-000-521-20-42-00	Communication	\$2,000
007-000-000-521-20-48-00	Repair & Maint Services	\$3,000
007-000-000-521-20-49-00	Miscellaneous	\$5,000
Total Operating Expenses		\$26,000
Capital Expenditures		
Police Dept. EQ		
007-000-000-594-21-64-32	Computer Replacement	\$5,000
007-000-000-594-21-66-10	Capital Purchase - Police Vehicle	\$80,000
007-000-000-594-21-66-40	Capital Purch Firearms	\$1,500
007-000-000-594-21-66-50	Cap Purch Bullet Proof Vests	\$0
007-000-000-594-21-66-60	Cap Purch-Light Bars & Sirens	\$20,000
007-000-000-594-21-66-70	Capital Purch - Radar Units	\$1,500
007-000-000-594-21-66-71	Police Station Garage Construction	\$0
007-000-000-594-21-66-71	Police Station Parking Lot Reconstruct	\$125,000
Total Police Dept. EQ		\$233,000
Total Capital Expenditures		\$233,000

Total Expenditures		\$259,000
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Total Police Equipment Reserve		\$259,000
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Railroad Row Maint & Devel		
Ending Net Cash And Investments		
008-000-000-508-80-00-00	Unreserved Ending Fund Balance	\$0
Total Ending Net Cash And Investments		\$0
Railroad Row Maint/Development		
008-000-000-559-30-10-00	Salaries & Wages	\$15,552
008-000-000-559-30-11-00	Overtime	\$500
008-000-000-559-30-20-00	Emp Ben Soc Sec Medicare	\$1,190
008-000-000-559-30-20-10	Emp Ben Medical & Dental	\$3,308
008-000-000-559-30-20-20	Emp Ben Retirement	\$1,975
008-000-000-559-30-20-30	Emp Ben L & I Contribs	\$900
008-000-000-559-30-20-40	Emp Ben Employ Sec	\$31
008-000-000-559-30-31-00	Supplies	\$1,500
Total Railroad Row Maint/Development		\$24,956
Other Financing Uses		
008-000-000-597-00-00-46	T. O. - 430 Utility Equipment Reserve	\$1,000
008-000-000-597-00-50-30	T. O. - 001 - Insurance Portion	\$1,773
Total Other Financing Uses		\$2,773
Total Expenditures		\$27,730
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Total Railroad Row Maint & Devel		\$27,730
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Fire Equipment Reserve		
Ending Net Cash And Investments		
030-000-000-508-80-00-00	Unreserved Ending Fund Balance	\$0
Total Ending Net Cash And Investments		\$0
Capital Expenditures		
030-000-000-594-22-64-10	Reserve E34 (2030)	\$220,000
030-000-000-594-22-64-20	Reserve E35 (2019)	\$473,600
030-000-000-594-22-64-30	Reserve C34 (2027)	\$3,500
030-000-000-594-22-64-40	Reserve SCBA	\$50,000
030-000-000-594-22-64-42	Bunker Replacement	\$25,000
030-000-000-594-22-64-70	Reserve U 34 - (2025)	\$13,000
030-000-000-594-22-64-80	Reserve U 35 - (2021)	\$20,000
030-000-000-594-22-64-91	Reserve Equipment	\$154,150
Total Capital Expenditures		\$959,250
Fire EQ Reserve-IFL		
Capital Expenditures		
Fire Equipment Reserve		
030-000-131-594-22-64-30	Reserve For Aid Car A34 (2019)	\$164,000
030-000-131-594-22-64-35	Grant Funded Expenditure	\$35,000
Total Fire Equipment Reserve		\$199,000
Total Capital Expenditures		\$199,000
Total Expenditures		\$1,158,250
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Total Fire Equipment Reserve		\$1,158,250

Park Construction**Ending Net Cash And Investments**

035-000-000-508-80-00-00	Unreserved Ending Fund Balance	\$0
Total Ending Net Cash And Investments		\$0

General Parks

035-000-000-576-80-31-00	Supplies	\$2,000
035-000-000-576-80-35-00	Playground Equipment	\$2,500
035-000-000-576-80-41-00	Professional Services	\$500
035-000-000-576-80-44-10	Advertising	\$250
Total General Parks		\$5,250

Park Capital Expenditures

035-000-000-594-76-71-00	Wally's Park Basketball Court Rehab	\$15,000
035-000-000-594-76-72-00	Playground Fixture Replacement	\$5,000
035-000-000-594-76-74-00	Miller Park Phase 1 (a&b) - Construction	\$100,000
035-000-000-594-76-75-41	Perkins Prairie Trail - Prof Svcs	\$5,000
035-000-000-594-76-77-00	Climbing Wall - Construction	\$55,000
035-000-000-594-76-78-00	Splash Park - Construction - Phase 1	\$2,500
Total Park Capital Expenditures		\$182,500

Trails-Capital Expense

035-000-000-595-80-31-00	City Portion Trail Supplies	\$500
Total Trails-Capital Expense		\$500

Transfer Out

035-000-000-597-10-00-10	TO - 001 Invest Int	\$1,000
035-000-000-597-10-10-10	T.O. - 307 Trailhead/Parking Lot Const	\$5,000
035-000-000-597-10-20-00	T.O. - 430 Utility Equipment	\$2,000
Total Transfer Out		\$8,000

Total Expenditures**\$196,250****Total Park Construction****\$196,250****Street Operations****Ending Net Cash And Investments**

101-000-000-508-80-00-00	Unreserved Ending Fund Balance	\$0
Total Ending Net Cash And Investments		\$0

Street/Storm Drain-Operating Expenses**Road and Street Maintenance****Roadway**

101-000-000-542-30-10-00	Salaries & Wages	\$60,675
101-000-000-542-30-11-00	Overtime	\$1,000
101-000-000-542-30-20-00	Emp Ben Soc Sec Medicare	\$4,642
101-000-000-542-30-20-10	Emp Ben Medical & Dental	\$19,721
101-000-000-542-30-20-20	Emp Ben Retirement	\$7,706
101-000-000-542-30-20-30	Emp Ben L & I Contris	\$2,700
101-000-000-542-30-20-40	Emp Ben Employ Sec	\$121
101-000-000-542-30-31-00	Supplies	\$30,000
101-000-000-542-30-32-00	Fuel For Vehicles	\$3,500
101-000-000-542-30-41-00	Professional Services	\$2,500
101-000-000-542-30-45-00	Rentals & Leases	\$600
101-000-000-542-30-47-00	Public Utility-Park Lot Lights	\$500
101-000-000-542-30-47-10	Public Utility - Street Lights	\$60,000
101-000-000-542-30-49-00	Miscellaneous	\$1,000
Total Roadway		\$194,664

Drainage		
101-000-000-542-40-31-00	Supplies	\$0
Total Drainage		\$0

Total Road and Street Maintenance \$194,664

Road and Street General Administration / Overhead		
101-000-000-543-30-41-00	Professional Services	\$7,000
101-000-000-543-30-42-00	Communication	\$100
101-000-000-543-30-47-00	Public Utility Services	\$1,250
101-000-000-543-30-48-00	Repairs & Maintenance	\$250
101-000-000-543-30-49-00	Miscellaneous	\$100
Total Road and Street General Administration / Overhead		\$8,700

Total Street/Storm Drain-Operating Expenses \$203,364

Interfund Transfers		
101-000-000-597-00-00-00	T.o. - Utility Equip Reserve	\$500
101-000-000-597-20-00-00	T.o. - 001 C.E Administrative	\$0
101-000-000-597-30-00-00	T.O. - 102 Street Capital Improvements	\$37,500
101-000-000-597-50-00-30	T.O. - 001 Insurance Portion	\$6,342
101-000-000-597-50-00-70	T.O. - 001 Dispatcher	\$500
Total Interfund Transfers		\$44,842

Total Expenditures \$248,206

Total Street Operations \$248,206

Street Capital Improvements

Ending Net Cash And Investments

102-000-000-508-10-00-00	Reserved Ending Fund Balance	\$0
Total Ending Net Cash And Investments		\$0

Transportation

Road and Street Maintenance

102-000-000-542-30-31-94	2017 Sidewalk Project	\$0
102-000-000-542-30-31-95	2018 Sidewalk Project	\$0
102-000-000-542-30-31-95	2019 Sidewalk/ADA Project	\$40,000
102-000-000-542-30-41-00	Professional Services	\$5,000
102-000-000-542-30-41-10	Sidewalk Project Prof Svcs	\$2,500
102-000-000-542-30-44-00	Advertising	\$1,000
102-000-000-542-30-63-47	SR 410/SR 165 Public Utilities	\$500
102-000-000-542-30-77-60	River Avenue Reconstruction Project - State	\$0
102-000-000-542-30-77-61	River Avenue Reconstruction Project - Local	\$0
102-000-000-542-30-77-62	Prof Svcs - River Avenue Reconst (State)	\$0
102-000-000-542-30-77-63	Prof Svcs - River Avenue Reconst (Local)	\$0
102-000-000-542-30-77-70	"C" Street Utilities Replacement Project	\$0
102-000-000-542-30-77-71	Mundy Loss Repaving Project - State	\$150,000
102-000-000-542-30-77-72	Mundy Loss Repaving Project - Local	\$8,000
102-000-000-542-30-77-73	Prof Svcs - Mundy Loss Repaving Project - State	\$24,000
102-000-000-542-30-77-73	Prof Svcs - Mundy Loss Repaving Project - Local	\$1,300
102-000-000-542-30-77-73	Ryan Rd - Sergeant Ped Xing Project - Local	\$20,000
102-000-000-542-30-77-90	Foothills Trail - Pavement Maintenance	\$25,000
102-000-000-542-30-77-91	Pavement Preservation Proj - 2018 (TBD)	\$0
102-000-000-542-30-77-92	Dieringer Ave Traffic Rev - Copperwynd	\$30,900
102-000-000-542-30-77-93	Prof Svcs - Dieringer Ave Traffic Rev	\$7,715
Total Road and Street Maintenance		\$315,915

Total Transportation \$315,915

Other Financing Uses		
Interfund Transfers		
102-000-000-597-10-00-30	T.O. - 001 Investment Interest	\$2,000
102-000-000-597-10-00-31	T.O. - 001 Grant/Project Admin	\$42,216
102-000-000-597-10-00-32	T.O. - 307 Trailhead/Parking Lot Project	\$15,000
102-000-000-597-10-00-33	T.O. - 430 Utility Equipment Reserve	\$10,000
Total Interfund Transfers		\$69,216
Total Other Financing Uses		\$69,216
Total Expenditures		\$385,131

Total Street Capital Improvements	\$385,131
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Transportation Benefit District		
Ending Net Cash And Investments		
103-000-000-508-80-00-00	Unreserved End Fund Balance	\$0
Total Ending Net Cash And Investments		\$0

Other Financing Uses		
103-000-000-542-20-41-01	Professional Services	\$200
103-000-000-542-20-46-00	TBD Payment to City Insurance	\$1,202
103-000-000-542-23-41-00	State Audit Fees	\$100
103-000-000-589-90-10-10	Refunds	\$0
103-000-000-597-00-00-00	TBD Project Payment to City Street Capital Imp	\$37,500
103-000-000-597-30-48-00	TBD Payment to City Road and Street Maintenance	\$67,000
Total Other Financing Uses		\$106,002
Total Expenditures		\$106,002

Total Transportation Benefit District	\$106,002
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Emergency Medical Services		
Ending Net Cash And Investments		
105-000-000-508-10-00-00	Reserved Ending Fund Balance	\$0
Total Ending Net Cash And Investments		\$0

Ambulance, Rescue and Emergency Aid		
Administration		
105-000-000-522-21-10-00	Salaries & Wages	\$92,000
105-000-000-522-21-11-00	Overtime	\$700
105-000-000-522-21-20-00	Emp Ben Soc Sec Medicare	\$7,100
105-000-000-522-21-20-10	Emp Ben Medical & Dental	\$14,200
105-000-000-522-21-20-20	Emp Ben Retirement	\$4,000
105-000-000-522-21-20-30	Emp Ben L & I Contribs	\$4,900
105-000-000-522-21-20-40	Emp Ben Employ Sec	\$1,900
105-000-000-522-21-31-00	Supplies	\$17,000
105-000-000-522-21-31-10	First Aid/CPR Supplies	\$3,200
105-000-000-522-21-32-00	Fuel	\$3,000
105-000-000-522-21-41-00	Professional Services	\$5,000
105-000-000-522-21-41-10	Prof Services Physical Exams	\$500
105-000-000-522-21-41-20	Prof Svcs Dispatch Service	\$23,500
105-000-000-522-21-41-30	Professional Services AMR	\$83,000
105-000-000-522-21-42-00	Communication	\$5,500
105-000-000-522-21-46-00	Insurance	\$3,000
105-000-000-522-21-49-00	Miscellaneous	\$1,500
Total Administration		\$270,000

Training

105-000-000-522-45-10-00	Volunteer Salaries & Wages	\$47,500
105-000-000-522-45-20-00	Emp Ben Soc Sec/ Medicare	\$3,000
105-000-000-522-45-49-20	Volunteer Emt Training	\$5,000
Total Training		\$55,500

Facilities

105-000-000-522-50-35-00	Equipment	\$3,000
105-000-000-522-50-35-10	Equipment Purchased/donations	\$500
105-000-000-522-50-48-00	Repair & Maint Services	\$6,000
Total Facilities		\$9,500

Total Ambulance, Rescue and Emergency Aid **\$335,000**

Nonexpenditures

105-000-000-589-90-00-00	Reimbursement/Refund Transport Fees	\$0
Total Nonexpenditures		\$0

Other Financing Uses

Transfer Out

105-000-000-597-90-00-00	Transfer Out - 131	\$6,000
105-000-000-597-90-00-40	T.o. - 130 Bunker Replacement	\$1,500
Total Transfer Out		\$7,500

Total Other Financing Uses **\$7,500**

Total Expenditures **\$342,500**

Total Emergency Medical Services **\$342,500**

Crim Just/drug Enforcement

Ending Net Cash And Investments

109-000-000-508-10-00-00	Reserved Ending Fund Balance	\$0
Total Ending Net Cash And Investments		\$0

Criminal Justice/Operating Expense

109-000-000-521-10-10-00	Salaries & Wages	\$2,000
109-000-000-521-10-11-00	Overtime	\$2,000
109-000-000-521-10-20-50	Uniforms	\$2,000
109-000-000-521-10-31-00	Supplies	\$2,000
109-000-000-521-10-35-00	Equipment	\$8,000
109-000-000-521-10-42-00	Communication	\$2,000
109-000-000-521-10-48-00	Repairs & Maintenance	\$2,000
109-000-000-521-10-49-00	Miscellaneous	\$2,000
Total Criminal Justice/Operating Expense		\$22,000

Other Financing Uses

Transfer Out

109-000-000-597-10-00-20	T O - 007 Police Equip Res	\$50,000
Total Transfer Out		\$50,000

Total Other Financing Uses **\$50,000**

Total Expenditures **\$72,000**

Total Crim Just/drug Enforcement **\$72,000**

Fire Dept Station Construction

Ending Net Cash And Investments

134-000-000-508-10-00-00	Reserved Ending Fund Balance	\$0
Total Ending Net Cash And Investments		\$0

Fire Station Construction-Operating Expenses

134-000-000-522-10-41-00	Professional Services	\$0
134-000-000-522-50-31-00	Furnishings, and Fixtures	\$2,500
134-000-000-522-50-48-00	Repair & Maintenance Services	\$2,500
Total Fire Station Construction-Operating Expenses		\$5,000

Other Financing Uses

Transfer Out

134-000-000-597-10-00-30	T.O. - 202 Investment Interest	\$1,400
Total Transfer Out		\$1,400

Total Other Financing Uses

\$1,400

Total Expenditures

\$6,400

Total Fire Dept Station Construction	\$6,400
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Visitor Promo & Devel

Ending Net Cash And Investments

136-000-000-508-10-00-00	Reserved Ending Fund Balance	\$0
Total Ending Net Cash And Investments		\$0

Tourism Promotion Administration

136-000-000-557-30-31-00	Supplies	\$500
136-000-000-557-30-31-20	Arts Commission Reserve Supplies	\$500
136-000-000-557-30-34-00	Veteran's Memorial Brick/Supplies	\$500
136-000-000-557-30-41-00	Professional Services	\$500
136-000-000-557-30-41-10	Advertising	\$250
136-000-000-557-30-41-11	Prof Svcs - (Geo Caching)	\$5,000
136-000-000-557-30-42-00	Communication	\$100
136-000-000-557-30-42-20	Communication - Museum	\$600
136-000-000-557-30-45-00	Rentals & Leases	\$500
136-000-000-557-30-47-00	Public Utilities	\$6,000
136-000-000-557-30-48-00	Repairs & Maintenance Museum	\$6,000
Total Administration		\$20,450

Total Tourism Promotion

\$20,450

Tourism-Facilities

136-000-000-576-80-47-00	Public Utility Services Veteran's Memorial	\$500
136-000-000-576-80-48-00	Veteran's Memorial Landscaping	\$5,000
Total Tourism-Facilities		\$5,500

Other Financing Uses

Transfer Out

136-000-000-597-10-00-10	TO - 001 Invest Int	\$500
136-000-000-597-51-00-30	T.O. - 001 Insurance Portion	\$1,810
136-000-000-597-52-00-60	T.O. 001 Brick Sales Admin	\$250
Total Transfer Out		\$2,560

Total Other Financing Uses

\$2,560

Total Expenditures

\$28,510

Total Visitor Promo & Devel	\$28,510
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Fire Station Const Debt Service

202-000-000-508-10-00-00	Reserved Ending Fund Balance	\$0
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Other Financing Uses

202-000-000-591-22-71-00	Fire Station Bond Principal	\$115,000
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202-000-000-592-22-83-00	GO Bond Interest Payment 2010 A Series A	\$159,020
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Total Other Financing Uses		\$274,020
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Total Expenditures		\$274,020
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Total Fire Station Const Debt Service	\$274,020
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Capital Improvement

Ending Net Cash And Investments

307-000-000-508-80-00-00	Unreserved Fund Balance	\$0
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Total Ending Net Cash And Investments		\$0
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Other Financing Uses

Capital Expenditures

307-000-000-594-10-41-00	Remodel Mpc Offices Prof Svc	\$2,500
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307-000-000-594-48-41-00	PW Admin Bldg Prof Svcs	\$0
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307-000-000-594-48-62-00	PW Admin Bldg Const	\$0
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307-000-000-594-48-62-10	PW Admin Bldg Const - Phase III	\$130,000
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307-000-000-594-48-64-41	Prof Svcs - Foothills Trail	\$25,000
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307-000-000-594-48-64-49	Old Fire Station Repair	\$0
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307-000-000-594-48-64-50	Police Station Renovation	\$0
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307-000-000-594-48-64-52	City Hall Repair	\$25,000
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307-000-000-594-48-64-52	MPC Repair	\$7,500
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307-000-000-594-48-64-53	Foothills Trail Parking & Trailhead Construction	\$200,000
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307-000-000-594-48-64-54	Buckley Hall Repair & Maintenance	\$14,000
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Total Capital Expenditures		\$404,000
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Transfer Out

307-000-000-597-00-20-00	T.O. - 102 Street Cap Improve	\$0
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307-000-000-597-10-00-10	T.O. - 001 Invest Int	\$5,000
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307-000-000-597-10-00-31	T.O. - 001 - Grant/Project Admin	\$29,254
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307-000-000-597-10-00-32	T.O. - 102 - PW Admin Bldg Const - Phase II	\$0
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Total Transfer Out		\$34,254
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Total Other Financing Uses		\$438,254
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Total Expenditures		\$438,254
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Total Capital Improvement	\$438,254
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Comp Plan Capital Improve

Ending Net Cash And Investments

308-000-000-508-80-00-00	Unreserved Fund Balance	\$0
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Total Ending Net Cash And Investments		\$0
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Public Safety Planning

308-000-000-522-10-10-00	Salaries & Wages	\$28,700
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308-000-000-522-10-20-00	Emp Ben Soc Sec Medicare	\$2,200
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308-000-000-522-10-20-10	Emp Ben Med Dental	\$4,000
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308-000-000-522-10-20-20	Emp Ben Retirement	\$1,500
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308-000-000-522-10-20-30	Emp Ben L&I	\$1,100
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308-000-000-522-10-20-40	Emp Ben Employ Sec	\$600
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308-000-000-522-10-31-00	Emerg Prep Plan Supplies	\$750
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308-000-000-522-10-41-00	Emergency Preparedness Plan	\$750
Total Public Safety Planning		\$39,600

Comprehensive/CFP Planning

308-000-000-558-60-10-00	Salaries & Wages	\$42,709
308-000-000-558-60-20-00	Emp Ben Soc Sec Medicare	\$3,267
308-000-000-558-60-20-10	Emp Ben Medical & Dental	\$7,371
308-000-000-558-60-20-20	Emp Ben Retirement	\$5,424
308-000-000-558-60-20-30	Emp Ben L & I Contribs	\$400
308-000-000-558-60-20-40	Emp Ben Employ Sec	\$85
308-000-000-558-60-31-00	Zon/subdivision Supplies	\$500
308-000-000-558-60-31-20	Comp Plan Supplies	\$500
308-000-000-558-60-41-00	Zon/subdivision Update	\$7,500
308-000-000-558-60-41-03	Shoreline Plan Prof Svcs	\$3,500
308-000-000-558-60-41-06	SR 410 Master Plan Development	\$1,000
308-000-000-558-60-41-07	SR 410 Master Plan Mapping	\$1,500
308-000-000-558-60-41-12	CFP General Engineering	\$1,000
308-000-000-558-60-41-14	Comp Plan Advertising	\$1,500
308-000-000-558-60-41-15	Comp Plan Update Prof Svcs	\$500
308-000-000-558-60-41-40	SR 410 Master Plan Prof Svcs	\$100
308-000-000-558-60-41-41	Transportation Element Update	\$100
308-000-000-558-60-41-42	Trans Element Update Mapping	\$100
308-000-000-558-60-41-44	Binding Site Plan Amend Prof Svcs	\$2,000
308-000-000-558-60-41-45	Utilities Element Update	\$3,000
308-000-000-558-60-41-46	Capital Facilities Element Update	\$3,000
308-000-000-558-60-44-00	Zon/subdivision Advertise	\$500
308-000-000-558-65-41-00	Critical Areas Update	\$250
Total Comprehensive/CFP Planning		\$85,806

Culture and Recreation

Park Facilities

Park Plans

308-000-000-576-80-41-00	Parks Plan Update Prof Svcs	\$500
308-000-000-576-80-44-00	Parks Plan Update Advertise	\$250
308-000-000-576-80-44-41	Parks Element Update Mapping	\$500
Total Park Plans		\$1,250

Total Park Facilities

\$1,250

Other Financing Uses

Transfer Out

308-000-000-597-10-20-00	T.O. - 102 Street Cap Imp	\$0
308-000-000-597-10-30-00	T.O. - 307 - PW Remodel Project	\$15,000
Total Transfer Out		\$15,000

Total Other Financing Uses

\$15,000

Total Expenditures

\$141,656

Total Comp Plan Capital Improve	\$141,656
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Natural Gas

Ending Net Cash And Investments

401-000-000-508-80-00-00	Unreserved Fund Balance	\$0
Total Ending Net Cash And Investments		\$0

Electric and Gas Utilities

Administration - General

401-000-000-533-10-41-00	Professional Services	\$0
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401-000-000-533-10-53-00	State of Washington Excise Taxes	\$100
401-000-000-533-10-54-00	City Utility Taxes	\$125
Total Administration - General		\$225
Total Electric and Gas Utilities		\$225
Other Financing Uses		
Transfer Out		
401-000-000-597-00-00-70	T.O. - GF 001 Sale of Gas System	\$5,000
Total Transfer Out		\$5,000
Total Other Financing Uses		\$5,000
Total Expenditures		\$5,225

Total Natural Gas	\$5,225
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Water Sewer

Ending Net Cash And Investments		
402-000-000-508-80-00-00	Unreserved Fund Balance	\$0
Total Ending Net Cash And Investments		\$0

Water Utilities

Water Administration - General		
402-000-000-534-10-31-00	Supplies	\$3,500
402-000-000-534-10-41-00	Professional Services	\$25,000
402-000-000-534-10-42-00	Communication	\$2,000
402-000-000-534-10-44-00	Advertising	\$500
402-000-000-534-10-45-00	Rentals & Leases	\$0
402-000-000-534-10-47-00	Public Utility Services	\$3,200
402-000-000-534-10-48-00	Repair & Maintenance	\$2,500
402-000-000-534-10-49-00	Miscellaneous	\$2,000
402-000-000-534-10-53-00	State of Washington Excise Taxes	\$50,444
402-000-000-534-10-54-00	City Utility Taxes	\$100,888
402-000-000-534-10-55-00	Permits & Fees	\$4,000
Total Water Administration - General		\$194,032

Water Maintenance

402-000-000-534-50-10-00	Salaries & Wages	\$277,579
402-000-000-534-50-10-11	Standby Salaries & Wages	\$7,300
402-000-000-534-50-11-00	Overtime	\$7,500
402-000-000-534-50-20-00	Emp Ben Soc Sec Medicare	\$21,235
402-000-000-534-50-20-10	Emp Ben Medical & Dental	\$88,258
402-000-000-534-50-20-20	Emp Ben Retirement	\$35,253
402-000-000-534-50-20-30	Emp Ben L & I Contribs	\$12,500
402-000-000-534-50-20-40	Emp Ben Employ Sec	\$555
402-000-000-534-50-31-00	Supplies	\$50,000
402-000-000-534-50-31-10	Supplies Headworks	\$1,000
402-000-000-534-50-31-12	Supplies - Water Treatment	\$20,000
402-000-000-534-50-32-00	Fuel For Pumping	\$2,000
402-000-000-534-50-32-10	Fuel For Vehicles	\$4,000
402-000-000-534-50-35-00	Small Tools	\$5,500
402-000-000-534-50-41-00	Professional Services	\$5,000
402-000-000-534-50-41-10	Prof Svcs Water Quality Test	\$10,000
402-000-000-534-50-42-00	Communication	\$1,500
402-000-000-534-50-43-00	Travel	\$500
402-000-000-534-50-45-00	Rentals & Leases	\$3,000
402-000-000-534-50-47-00	Public Utility Services	\$35,000
402-000-000-534-50-48-00	Repair & Maintenance	\$13,000
402-000-000-534-50-49-00	Miscellaneous	\$3,000

402-000-000-534-50-49-10	Training	\$2,500
Total Water Maintenance		\$606,179
Total Water Utilities		\$800,212
Sewer Utilities		
Sewer Administration - General		
402-000-000-535-10-31-00	Supplies	\$3,500
402-000-000-535-10-41-00	Professional Services	\$25,000
402-000-000-535-10-42-00	Communication	\$1,000
402-000-000-535-10-47-00	Public Utility Services	\$3,200
402-000-000-535-10-48-00	Repair & Maintenance	\$2,500
402-000-000-535-10-49-00	Miscellaneous	\$2,000
402-000-000-535-10-53-00	State of Washington Excise Taxes	\$40,700
402-000-000-535-10-54-00	City Utility Taxes	\$203,500
402-000-000-535-10-55-00	Fees & Permits	\$3,500
Total Sewer Administration - General		\$284,900
Sewer Maintenance		
402-000-000-535-50-10-00	Salaries & Wages	\$290,491
402-000-000-535-50-10-10	Salaries & Wages Sewer Maint	\$180,700
402-000-000-535-50-10-11	Standby Salaries & Wages	\$13,360
402-000-000-535-50-10-12	Standby Salaries & Wages Maint	\$7,300
402-000-000-535-50-11-00	Overtime	\$8,000
402-000-000-535-50-11-10	Overtime Sewer Maint	\$1,500
402-000-000-535-50-20-00	Emp Ben Soc Sec Medicare	\$22,223
402-000-000-535-50-20-10	Emp Ben Medical & Dental	\$72,896
402-000-000-535-50-20-20	Emp Ben Retirement	\$36,892
402-000-000-535-50-20-30	Emp Ben L & I Contribs	\$12,000
402-000-000-535-50-20-40	Emp Ben Employ Sec	\$581
402-000-000-535-50-21-00	Emp Ben Soc Sec Medi Sew Maint	\$13,824
402-000-000-535-50-21-10	Emp Ben Sew Maint Med & Dent	\$60,650
402-000-000-535-50-21-20	Emp Ben Sew Maint Retire	\$22,949
402-000-000-535-50-21-30	Emp Ben Sew Maint L&I Contribs	\$6,000
402-000-000-535-50-21-40	Emp Ben Sew Maint Employ Sec	\$361
402-000-000-535-50-31-00	Supplies	\$50,000
402-000-000-535-50-31-10	Supplies Sewer Maint	\$20,000
402-000-000-535-50-31-20	Supplies - WWTP Chemicals	\$20,000
402-000-000-535-50-32-00	Fuel For Pumping	\$2,500
402-000-000-535-50-32-10	Fuel For Pumping Sewer Maint	\$500
402-000-000-535-50-32-20	Fuel For Vehicles	\$2,000
402-000-000-535-50-32-30	Fuel For Vehicles	\$4,500
402-000-000-535-50-35-00	Small Tools	\$5,000
402-000-000-535-50-35-10	Small Tools - Sewer Maint	\$2,000
402-000-000-535-50-41-00	Professional Services	\$55,000
402-000-000-535-50-41-10	Prof Services Sewer Maint	\$5,000
402-000-000-535-50-41-20	Stp Sampling & Testing	\$5,000
402-000-000-535-50-41-30	Prof Svcs - Lease	\$32,000
402-000-000-535-50-42-00	Communication	\$1,500
402-000-000-535-50-42-10	Communication Sewer Maint	\$500
402-000-000-535-50-43-00	Travel	\$500
402-000-000-535-50-44-00	Advertising	\$500
402-000-000-535-50-45-00	Rentals & Leases	\$1,100
402-000-000-535-50-47-00	Public Utility Services	\$77,000
402-000-000-535-50-47-30	Public Utilities "Farm"	\$13,000
402-000-000-535-50-48-00	Repair & Maintenance	\$5,000
402-000-000-535-50-48-10	Repair & Maint - Sewer Maint	\$7,000
402-000-000-535-50-48-11	Repairs & Maintenance "Farm"	\$13,000
402-000-000-535-50-49-00	Miscellaneous	\$2,500
402-000-000-535-50-49-01	Training	\$1,000
402-000-000-535-50-49-10	Miscellaneous Sewer Maint	\$1,000

402-000-000-535-50-53-00	External Taxes	\$5,000
402-000-000-535-50-55-00	Permits & Fees	\$4,000
Total Sewer Maintenance		\$1,085,828
Total Sewer Utilities		\$1,370,728
Nonexpenditures		
402-000-000-589-90-01-00	Utility Overpay Water	\$0
Total Nonexpenditures		\$0
Other Financing Uses		
Transfer Out		
402-000-000-597-00-00-40	Transfers Out - 430 Util Equip	\$25,000
402-000-000-597-00-00-50	To-Current Expense Dispatcher	\$6,500
402-000-000-597-00-00-51	T.o. - 001 C.e. Admin Water	\$72,190
402-000-000-597-00-00-52	T.o. - 001 C.e. Admin Sewer	\$88,318
402-000-000-597-00-00-53	T.O. - 001 Insurance Portion Water	\$15,606
402-000-000-597-00-00-55	T.O. - 001 Insurance Portion - Sewer	\$51,328
402-000-000-597-00-00-70	T.o.- 405 Sewer Improve Fund	\$712,250
402-000-000-597-00-00-80	T O 406 Water Improvement Fund	\$201,777
402-000-000-597-00-00-90	T. O. - 307 - PW Remodel Project	\$15,000
Total Transfer Out		\$1,187,969
Total Other Financing Uses		\$1,187,969
Total Expenditures		\$3,358,908
Total Water Sewer		\$3,358,908
Solid Waste		
Ending Net Cash And Investments		
403-000-000-508-80-00-00	Unreserved Fund Balance	\$0
Total Ending Net Cash And Investments		\$0
Garbage and Solid Waste Utilities		
Solid Waste Administration		
403-000-000-537-10-11-00	Overtime	\$500
403-000-000-537-10-31-00	Supplies	\$750
403-000-000-537-10-41-00	Professional Services	\$865,152
403-000-000-537-10-42-00	Communication	\$500
403-000-000-537-10-47-00	Public Utilities	\$3,000
403-000-000-537-10-48-00	Repair & Maintenance	\$1,500
403-000-000-537-10-49-00	Miscellaneous	\$500
403-000-000-537-10-53-00	State of Washington Excise Taxes	\$54,673
403-000-000-537-10-54-00	City Utility Taxes	\$109,346
Total Solid Waste Administration		\$1,035,921
Total Garbage and Solid Waste Utilities		\$1,035,921
Other Financing Uses		
Transfer Out		
403-000-000-597-00-00-10	T.o. - 001 C.e. Administrative	\$60,924
403-000-000-597-00-00-55	T.O. - 001 Insurance Portion	\$13,412
Total Transfer Out		\$74,336
Total Other Financing Uses		\$74,336
Total Expenditures		\$1,110,257

Total Solid Waste	\$1,110,257
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Sewer Line Repair & Construct

Ending Net Cash And Investments

405-000-000-508-80-00-00	Unreserved Fund Balance	\$0
Total Ending Net Cash And Investments		\$0

Sewer Utilities

Administration - General

405-000-000-535-10-44-00	Advertising	\$500
405-000-000-535-10-49-00	Perkins Prairie L.L.C. Latecomer's Fee	\$5,140
Total Administration - General		\$5,640

Maintenance

405-000-000-535-50-31-00	Supplies	\$500
405-000-000-535-50-41-00	Professional Services	\$2,000
405-000-000-535-50-44-00	Advertising	\$500
405-000-000-535-50-48-00	Repair & Maintenance	\$2,500
405-000-000-535-50-48-10	Manhole Repairs	\$2,500
Total Maintenance		\$8,000

Operations - General

405-000-000-535-80-41-00	Professional Services	\$10,000
405-000-000-535-80-41-10	Professional Svcs Base Mapping	\$1,000
Total Operations - General		\$11,000

Total Sewer Utilities

\$24,640

Other Financing Uses

405-000-000-591-35-78-86	Pwtf Phase II Debt Svc-20 Year	\$0
405-000-000-591-35-78-87	Pwtf Phase IV - 20 Year Debt	\$34,667
405-000-000-591-35-78-88	Pwtf Design Loan - 20 YR Debt	\$39,517
405-000-000-591-35-78-89	Pwtf Const Loan - 20 YR Debt	\$350,000
405-000-000-591-35-78-90	PWTF Phase II E 20 Year Debt	\$118,421

Interest And Other Debt Service Costs

405-000-000-592-35-83-86	Pwtf Phase II Debt Svc - 20 Year -Interest	\$0
405-000-000-592-35-83-87	Pwtf Phase IV - 20 Year Debt -Interest	\$347
405-000-000-592-35-83-88	Pwtf Design Loan - 20 Yr Debt -Interest	\$1,186
405-000-000-592-35-83-89	Pwtf Const Loan - 20 Yr Debt -Interest	\$15,750
405-000-000-592-35-83-90	Pwtf Phase II E - 20 Yr Debt -Interest	\$6,513
Total Interest And Other Debt Service Costs		\$566,401

Capital Expenditures

405-000-000-594-35-31-01	Supplies	\$2,500
405-000-000-594-35-63-01	Stp - Wwtp Upgrade Construct	\$5,000
405-000-000-594-35-63-04	Collins Road Repair Project	\$75,000
405-000-000-594-35-63-10	WWTP Wastewater Reuse Feasibility Study	\$100,000
405-000-000-594-35-63-12	White River Property Access Gate Relocation	\$30,000
405-000-000-594-38-66-32	WWTP - Supplies Mech Replace	\$25,000
405-000-000-594-40-48-00	WWTP Non-potable Water System Re-piping	\$0
405-000-000-594-40-48-41	Sewer Capital Improvement Projects - Prof SVCS	\$5,000
405-000-000-594-50-41-00	Edith - Balm Street Sewer Prof Svcs	\$0
405-000-000-594-50-48-00	Edith - Balm Street Sewer Replace	\$0
405-000-000-594-60-48-00	Park - River Intersect Sewer Replace	\$0
405-000-000-594-70-48-00	Jefferson - River Intersect Sewer Replace	\$0
405-000-000-594-60-48-00	Ryan RD - 649 Spiketon Rd Sewer Replacement	\$284,400
405-000-000-594-70-48-00	Ryan RD - A Street Sewer Replacement	\$0
405-000-000-594-70-48-00	McNeely Street S. - Sewer Extension	\$430,000
405-000-000-594-80-48-00	PW Storage Facility	\$150,000
Total Capital Expenditures		\$1,106,900

Transfer Out		
405-000-000-597-10-00-31	T.O. - 001 Grant/Project Admin	\$26,768
405-000-000-597-10-00-32	T. O. - 307 PW Remodel Project	\$15,000
405-000-000-597-10-00-33	T. O. - 430 Utility Equip Res	\$25,000
Total Transfer Out		\$66,768

Total Other Financing Uses **\$1,740,069**

Total Expenditures **\$1,764,709**

Total Sewer Line Repair & Construct **\$1,764,709**

Water Line Repair & Construct

Ending Net Cash And Investments

406-000-000-508-80-00-00	Unreserved Fund Balance	\$0
Total Ending Net Cash And Investments		\$0

Water Utilities

Operations - General

406-000-000-534-80-31-00	Supplies	\$500
406-000-000-534-80-41-00	Professional Services	\$5,000
406-000-000-534-80-41-10	Professional Svcs Base Mapping	\$2,500
406-000-000-534-80-41-30	Comp Water Plan Update Prof Svcs	\$500
406-000-000-534-80-44-00	Advertising	\$500
Total Operations - General		\$9,000

Total Water Utilities **\$9,000**

Other Financing Uses

406-000-000-591-34-78-80	PWTF Principle Trail Well & Emergency Intertie Booster	\$99,152
Interest And Other Debt Service Costs		
406-000-000-592-34-83-00	PWTF - Int - Trail Well and Emergency Intertie Booster	\$7,436
Total Interest And Other Debt Service Costs		\$106,589

Capital Expenditures

406-000-000-594-34-41-20	Prof Svcs - Slow Sand Filter Re-Sand Pilot	\$0
406-000-000-594-34-41-51	Booster Station & Intertie Prof Svcs	\$500
406-000-000-594-34-41-82	Water Transmission Prof Svcs	\$5,000
406-000-000-594-34-48-10	Prof Svcs - Leak Detection	\$500
406-000-000-594-34-48-41	Prof Svcs - Slow Sand Filter Re-Sand Pilot	\$0
406-000-000-594-34-63-17	Tran Main Access Road Repair	\$5,000
406-000-000-594-34-63-82	Water Transmission Main Repair	\$2,500
406-000-000-594-34-65-00	Small Construction Projects	\$1,500
406-000-000-594-34-65-10	Raw Water Distribution Main (Ag Property)	\$20,000
406-000-000-594-34-65-20	Prof Svcs - "C" Street Utilities Replacement Project	\$0
406-000-000-594-34-65-20	"C" Street Water Main Replace	\$0
406-000-000-594-34-66-41	Raw Water Main Emergency Repair Prof Svcs	\$500
406-000-000-594-44-31-00	Well & System Telemetry	\$124,000
406-000-000-594-44-41-00	Professional Services	\$5,000
406-000-000-594-45-31-00	Well Repairs	\$25,000
406-000-000-594-46-31-00	Naches Well Genset	\$500
406-000-000-594-46-31-30	Elk Hts Booster Station Repair	\$0
406-000-000-594-50-48-00	Edith - Balm St Water Main Replace	\$20,000
406-000-000-594-60-41-00	Capital Main Replace - Prof Svcs	\$0
406-000-000-594-65-48-00	Jefferson - River Intersect Main Replace	\$0
406-000-000-594-70-48-00	Stream Crossing Restoration	\$0
406-000-000-594-70-48-00	Rainier Street - Main Replace	\$0
406-000-000-594-70-48-00	McNeely Street South - Main Replace	\$55,000
406-000-000-594-70-48-00	Re-Sand Slow Sand Filter at WTP	\$180,000

Total Capital Expenditures		\$445,000
Transfer Out		
406-000-000-597-10-00-31	T.O. - 001 Grant/Project Admin	\$32,133
406-000-000-597-10-00-32	T. O. - 307 PW Remodel Project	\$15,000
406-000-000-597-10-00-40	T. O. - 430 Util Equip Res	\$15,000
Total Transfer Out		\$62,133
Total Other Financing Uses		\$613,722
Total Expenditures		\$622,722
Total Water Line Repair & Construct		\$622,722
Storm Water Op & Maint Fund		
Ending Net Cash And Investments		
407-000-000-508-80-00-00	Unreserved Fund Balance	\$0
Total Ending Net Cash And Investments		\$0
Storm Drain - Maintenance		
407-000-000-531-20-10-00	Salaries & Wages	\$148,493
407-000-000-531-20-10-11	Standby Salaries & Wages	\$7,300
407-000-000-531-20-11-00	Overtime	\$3,500
407-000-000-531-20-20-00	Emp Ben Soc Sec Medicare	\$11,360
407-000-000-531-20-20-10	Emp Ben Medical & Dental	\$45,917
407-000-000-531-20-20-20	Emp Ben Retirement	\$18,859
407-000-000-531-20-20-30	Emp Ben L & I Contribs	\$6,300
407-000-000-531-20-20-40	Emp Ben Employ Sec	\$297
407-000-000-531-20-31-00	Supplies	\$25,000
407-000-000-531-20-32-00	Fuel For Vehicles	\$4,500
407-000-000-531-20-35-00	Small Tools	\$2,000
407-000-000-531-20-41-00	Professional Services	\$2,500
407-000-000-531-20-41-15	Prof Svcs - Sampling & Testing	\$1,000
407-000-000-531-20-43-00	Travel	\$500
407-000-000-531-20-45-00	Rentals & Leases	\$3,000
407-000-000-531-20-48-00	Repair & Maintenance	\$7,500
407-000-000-531-20-49-00	Miscellaneous	\$2,000
407-000-000-531-20-49-10	Training	\$1,000
Total Storm Drain - Maintenance		\$291,024
Storm Drain Administration / Overhead		
407-000-000-531-30-31-00	Supplies	\$2,500
407-000-000-531-30-41-00	Professional Services	\$10,000
407-000-000-531-30-42-00	Communication	\$2,500
407-000-000-531-30-44-00	State of Washington Excise Taxes	\$8,594
407-000-000-531-30-44-01	City Utility Taxes	\$57,292
407-000-000-531-30-45-00	Rentals & Leases	\$0
407-000-000-531-30-47-00	Public Utility Services	\$5,000
407-000-000-531-30-48-00	Repairs & Maintenance	\$1,000
407-000-000-531-30-49-00	Miscellaneous	\$500
407-000-000-531-30-49-01	Permits & Fees	\$7,000
Total Storm Drain Administration / Overhead		\$94,386
Other Financing Uses		
407-000-000-597-00-00-00	T.O. - 430 Utility Equip Res	\$15,000
407-000-000-597-00-00-10	T.O. - 408 Storm Drain Capital	\$114,585
407-000-000-597-00-00-20	T.O. - 001 General Fund Administrative	\$69,836
407-000-000-597-00-00-53	T.O. - 001 Insurance Portion	\$11,079
407-000-000-597-00-00-57	T.O. - 001 Dispatcher	\$500

Total Other Financing Uses		\$210,999
Total Expenditures		\$596,410
Total Storm Water Op & Maint Fund		\$596,410
Stormwater Capital Project Fund		
Ending Net Cash And Investments		
408-000-000-508-80-00-00	Unreserved Fund Balance	\$0
Total Ending Net Cash And Investments		\$0
Storm Drain-C.P. Operating Expenses		
408-000-000-542-40-41-00	Comp Storm Plan Update Prof Svcs	\$10,000
408-000-000-542-40-41-10	Professional Services	\$500
408-000-000-542-40-41-12	Professional Services - Base Map	\$2,500
Total Storm Drain-C.P. Operating Expenses		\$13,000
Nonexpenditures		
408-000-000-589-90-10-00	Miscellaneous Reimbursements	\$0
Total Nonexpenditures		\$0
Other Financing Uses		
Capital Expense - Storm Drain		
408-000-000-595-10-31-00	Storm Drain Project Supplies	\$2,500
408-000-000-595-40-41-00	General Professional Services	\$5,000
408-000-000-595-42-65-41	Prof Svcs Spiketon Culvert	\$106,000
408-000-000-595-42-65-50	Spiketon Culvert Replacement	\$705,000
408-000-000-595-42-66-00	Small Projects - Storm Drain	\$25,000
408-000-000-595-42-66-41	Prof Svcs - Small Projects - Storm Drain	\$5,000
408-000-000-595-42-67-00	"C" Street Utilities Replacement Project	\$0
408-000-000-595-42-67-41	Prof Svcs - "C" Street Utilities Replace	\$0
408-000-000-595-43-31-00	Supplies - Phase II NPDES Comply	\$5,000
408-000-000-595-43-41-00	Prof Svcs - Phase II NPDES Comply - LID Review	\$1,000
Total Capital Expense - Storm Drain		\$854,500
Transfer Out		
408-000-000-597-10-00-31	T. O. - 001 Grant/Project Admin	\$27,485
408-000-000-597-10-00-32	T. O. - 307 PW Remodel Project	\$15,000
408-000-000-597-10-00-33	T. O. - 430 Utility Equip Reserve	\$25,000
Total Transfer Out		\$67,485
Total Other Financing Uses		\$921,985
Total Expenditures		\$934,985
Total Stormwater Capital Project Fund		\$934,985
Utility Equipment Reserve		
Ending Net Cash And Investments		
430-000-000-508-80-00-00	Unreserved Ending Fund Balance	\$0
Total Ending Net Cash And Investments		\$0
Utilitiy EQ Reserve - Operating Expense		
430-000-000-538-90-35-00	Machinery & Equipment	\$2,500
430-000-000-538-90-35-02	Misc Small Equip	\$2,500
Total Utilitiy EQ Reserve - Operating Expense		\$5,000
Capital Expenditures		

430-000-000-594-30-44-00	Advertising	\$500
430-000-000-594-30-64-12	#1 Pickup 2003 Sup 4x4	\$500
430-000-000-594-30-64-14	#2 Pickup - 97 - Ford F350 - Parks W/dump	\$500
430-000-000-594-30-64-15	#3 Pickup - Light - 2005 Chevy 4x4	\$500
430-000-000-594-30-64-16	#4 Pickup - 97 Ford F250 - Parks w/Dump	\$500
430-000-000-594-30-64-17	#5 Pickup - 97 Jeep Cherokee - Meter Reader	\$500
430-000-000-594-30-64-18	#6 Pickup Res - 82 - Chevy - Parks Svc Trck	\$500
430-000-000-594-30-64-19	#7 Pickup Res - 96 - Ford 4x4 - Watering Trk	\$500
430-000-000-594-30-64-20	Pickup - Light - 1990 Chevy 1500 - Mechanic	\$500
430-000-000-594-30-64-21	3 - 4 YD Ford Dump Truck 1964 - Cemetery	\$500
430-000-000-594-30-64-22	Pickup - 2010 Ford F150 - WWTP	\$500
430-000-000-594-30-64-23	Pickup - 1988 Chevy 3500 Flatbed	\$500
430-000-000-594-30-64-24	Tymco Street Sweeper - 1997	\$500
430-000-000-594-30-64-25	Fiat - Allis Grader - 1980	\$500
430-000-000-594-30-64-27	Backhoe 580D 1982 Cemetery	\$500
430-000-000-594-30-64-28	Backhoe 580K 1991 W/S	\$500
430-000-000-594-30-64-42	5-6 YD Dump Truck - 1994 F - Series Ford Diesel	\$500
430-000-000-594-30-64-43	3cy Loader - Treatment Plant	\$500
430-000-000-594-30-64-44	ATV Water Line Inspection - 1998 Polaris 4x4	\$500
430-000-000-594-30-64-49	Street Repair - Tar Heater	\$500
430-000-000-594-30-64-50	#8 Pickup - 2007 Chevy Supt (mid)	\$500
430-000-000-594-30-64-51	#9 Pickup - 2005 Chevy Gas Dep 4x4	\$500
430-000-000-594-30-64-52	Mower Xmark Kabota 07	\$500
430-000-000-594-30-64-53	Mower X Mark Fr250k - 2008 - 48" Deck	\$500
430-000-000-594-30-64-54	Excavator - 5 Ton Kabota 21	\$40,000
430-000-000-594-30-64-55	Trailer - Tandem Axle 7 Ton	\$12,000
430-000-000-594-30-64-60	Mini Truck - Fuel Conservation	\$500
430-000-000-594-30-64-61	1997 New Holland Tractor & Tiger Side Mower	\$500
430-000-000-594-30-64-62	Mower - John Deere 1420 - 2002	\$500
430-000-000-594-30-64-64	2014 Chevy 3500 HD Water Service Truck	\$500
430-000-000-594-30-64-65	1984 GMC Dump Truck	\$500
430-000-000-594-30-64-66	1993 International Model 4900 Dump Truck	\$500
430-000-000-594-30-64-67	1988 Peterbilt Vactor Truck	\$500
430-000-000-594-30-64-68	1999 Case 580L 4x4 Backhoe	\$500
430-000-000-594-30-64-69	2007 New Holland Tractor T 1510 - Parks	\$500
430-000-000-594-30-64-70	2008 Grasshopper Blower	\$500
430-000-000-594-30-64-71	Mower Xmark Turf Tracer 2007 - 52" Deck	\$500
430-000-000-594-30-64-72	2004 Polaris 6x6 Atv - Water Line Inspection	\$500
430-000-000-594-30-64-73	1988 Ford F350 Lift Truck	\$500
430-000-000-594-30-64-74	1992 L9000 Semi Truck - WWTP	\$500
430-000-000-594-30-64-75	1996 Vermeer BC935 Chipper	\$500
430-000-000-594-30-64-76	1994 Graco 5900 - Crosswalk and Curb Painter	\$500
430-000-000-594-30-64-77	PW Mobile Vehicle Shop Hoist	\$500
430-000-000-594-30-64-78	#1 Pickup - 2017 Toyota - UT Super	\$100
430-000-000-594-35-64-31	Mower-John Deere 1420-2002	\$500
430-000-000-594-35-64-31	Forklift	\$200
430-000-000-594-35-64-31	Workman Utility Vehicle - Gator	\$200
Total Capital Expenditures		\$73,500

Transfer Out		
430-000-000-597-10-00-10	TO - 001 Invest Int	\$5,000
Total Transfer Out		\$5,000

Total Expenditures **\$83,500**

Total Utility Equipment Reserve **\$83,500**

Municipal Court Trust
Expenditure
Ending Net Cash And Investments

631-000-000-508-80-00-00	Unreserved Ending Fund Balance	\$0
Total Ending Net Cash And Investments		\$0

Nonexpenditures

631-000-000-589-00-00-00	Court-Remittance to City	\$325,000
631-000-000-589-00-00-10	Court-Trust Cash Disbursement	\$75,000
Total Nonexpenditures		\$400,000

Total Expenditure		\$400,000
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Total Municipal Court Trust		\$400,000
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Cemetery Improvement

Ending Net Cash And Investments

701-000-000-508-10-00-00	Reserved Ending Fund Balance	\$0
Total Ending Net Cash And Investments		\$0

Nonexpenditures

Other Nonexpenditures

701-000-000-589-90-04-00	Cemetery Lot Buy Back	\$1,000
Total Other Nonexpenditures		\$1,000

Total Nonexpenditures		\$1,000
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Total Expenditures		\$1,000
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Total Cemetery Improvement		\$1,000
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Grand Totals		\$18,051,720
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Appendix F: 2019 BUDGET REQUEST “REVENUES”

Appendix F

2019 Revenues

Starting Account Number: 001-000-000-308-80-00-00 Beginning Fund

Account Number	Title	2019 Budget
Current Expense		
Beginning Balance-General Fund		
001-000-000-308-80-00-00	Beginning Fund Balance	\$931,114
	Total Beginning Balance-General Fund	\$931,114
Taxes		
General Property Taxes		
001-000-000-311-11-00-00	Property Taxes	\$997,837
	Total General Property Taxes	\$997,837
Timber Harvest Taxes		
001-000-000-312-10-00-00	Forest Excise Tax	\$10
	Total Timber Harvest Taxes	\$10
Retail Sales and Use Taxes		
001-000-000-313-11-00-00	Sales & Use Tax	\$950,000
001-000-000-313-17-00-00	Park Sales Tax	\$45,000
	Total Retail Sales and Use Taxes	\$995,000
Business and Occupation Taxes on Private Utilites		
001-000-000-316-41-00-00	Electric Tax	\$245,000
001-000-000-316-42-00-00	Water Tax	\$100,888
001-000-000-316-43-00-00	Natural Gas Tax	\$130,000
001-000-000-316-44-00-00	Sewer Tax	\$203,500
001-000-000-316-45-00-00	Garbage/Solid Waste Tax	\$109,346
001-000-000-316-46-00-00	TV Cable Tax	\$70,000
001-000-000-316-47-00-00	Telephone Tax	\$15,000
001-000-000-316-47-10-00	Cellular Phone Tax	\$65,000
001-000-000-316-48-00-00	Storm Drain Tax	\$57,292
	Total Business and Occupation Taxes on Private Utilites	\$996,026
Excise Taxes		
001-000-000-316-82-00-00	Gambling Tax	\$10,000
001-000-000-317-20-00-00	Leasehold Taxes	\$4,000
001-000-000-318-34-00-00	Real Estate Excise Tax (St of WA)	\$500
	Total Excise Taxes	\$14,500
	Total Taxes	\$3,003,373
Licenses and Permits		
Business Licenses		
001-000-000-321-30-10-00	Fire Permits	\$3,000
001-000-000-321-30-10-10	Fire Dept Svcs	\$1,000
001-000-000-321-99-00-00	Business License	\$35,000
	Total Business Licenses	\$39,000
Non-Business Licenses and Permits		
001-000-000-322-10-00-00	Building Permits	\$250,000
001-000-000-322-30-00-00	Animal Licenses	\$2,500
001-000-000-322-90-00-00	Other Licenses & Permits	\$15,000
	Total Non-Business Licenses and Permits	\$267,500
	Total Licenses and Permits	\$306,500

Intergovernmental Revenues**State Entitlements and Impact Payments**

001-000-000-336-06-41-00	Marijuana Enforcement	\$0
001-000-000-336-06-41-10	Marijuana Excise Tax	\$81,098
001-000-000-336-06-94-00	Liquor Excise Tax	\$24,492
001-000-000-336-06-95-00	Liquor Board Profits	\$38,882
Total State Entitlements and Impact Payments		\$144,472

Total Intergovernmental Revenues**\$144,472****Charges for Goods and Services****General Government-Services**

001-000-000-341-32-03-00	Civil Fee - App	\$0
001-000-000-341-33-00-10	Crim Cnv FE DUI	\$250
001-000-000-341-33-00-20	Crim Conv FE CT	\$1,000
001-000-000-341-33-00-30	Crim Conv FE CN	\$250
001-000-000-341-33-02-00	Warrant Costs	\$1,000
001-000-000-341-33-03-00	Def Pros Admin Costs 04	\$2,000
001-000-000-341-33-06-00	IT Time Pay Fee	\$500
001-000-000-341-50-00-00	Sale of Maps	\$50
001-000-000-341-62-00-00	Microfilm & Photocopy Charge	\$250
001-000-000-341-81-00-00	Sale of Copies	\$100
001-000-000-341-99-00-00	Passport & Naturalization Fees	\$5,500
Total General Government-Services		\$10,900

Public Safety-Services

001-000-000-342-10-00-00	Law Enforcement Services	\$4,000
001-000-000-342-10-01-00	Law Enforcement Services	\$1,000
001-000-000-342-10-11-00	Law Enforce Svcs - Carbonado	\$12,000
001-000-000-342-10-12-00	Law Enforcement Svcs Wilkeson	\$18,000
001-000-000-342-10-13-00	Law Enforcement Svcs - Rainier School	\$42,500
001-000-000-342-21-10-00	Fire Contract - Town of Carbonado	\$9,000
001-000-000-342-21-10-10	Fire Service Contract - Wilkeson	\$15,000
001-000-000-342-21-10-20	Firefighter Training Reimburse	\$12,000
001-000-000-342-21-10-20	SAFER R&R Grant Salaries	\$49,115
001-000-000-342-21-10-20	SAFER R&R Grant Benefits	\$25,885
001-000-000-342-21-10-20	SAFER R&R Grant Interlocal Participation	\$3,000
001-000-000-342-33-00-00	Adult Prob Fees	\$100
001-000-000-342-33-06-00	Record Check Fee	\$25,000
001-000-000-342-33-07-00	Sentencing Compliance Monitoring Fee	\$40,000
001-000-000-342-38-01-00	Pretrial Sup-CLJ	\$0
001-000-000-342-80-00-00	Emerg Comm & Dispatch Svcs	\$0
001-000-000-342-90-01-00	CNV FE DUE 01/13	\$0
001-000-000-342-90-02-00	CONV FE CT 1/13	\$0
Total Public Safety-Services		\$256,600

Utilities & Other Services

001-000-000-343-93-00-00	Animal Board	\$250
Total Utilities & Other Services		\$250

Planning and Development Services

001-000-000-345-81-00-00	Zone&subdivision-Planning	\$50,000
001-000-000-345-81-20-00	Zone & Subdivision-Engineers	\$10,000
001-000-000-345-81-30-00	Reimbursable Planning Exp	\$150,000
Total Planning and Development Services		\$210,000

Total Charges for Goods and Services**\$477,750****Fines and Penalties****Civil Penalties**

001-000-000-352-30-00-00	Mandatory Insurance Admin Cost	\$5,000
	Total Civil Penalties	\$5,000
Civil Infractions		
001-000-000-353-10-00-00	Traffic Infractions TO 07/03	\$500
001-000-000-353-10-02-00	Traffic Infractions	\$2,500
001-000-000-353-10-03-00	Traffic Infraction 07/07	\$20,000
001-000-000-353-10-04-00	Legislative Assessment	\$7,000
001-000-000-353-10-05-00	Traffic Inf	\$55,000
001-000-000-353-70-02-00	Other Infractions	\$500
001-000-000-353-70-04-00	Other Infractions 08/31/07	\$1,000
001-000-000-353-70-13-00	Other Infractions	\$0
	Total Civil Infractions	\$86,500
001-000-000-354-00-00-00	Parking Infractions	\$250
001-000-000-354-00-01-00	Pr-Handicapped	\$250
Criminal Traffic Misdemeanor Fines		
001-000-000-355-20-00-00	DWI	\$15,000
001-000-000-355-20-01-00	DUI - DP Acct	\$2,000
001-000-000-355-20-03-00	Cri Cnv Fee DUI	\$100
001-000-000-355-20-04-00	DUI-DP Acct	\$0
001-000-000-355-80-00-00	Other Criminal Traffic	\$100
001-000-000-355-80-01-00	Criminal Traffic Misdemeanor	\$15,000
001-000-000-355-80-02-00	Criminal Conv Fe Ct	\$1,000
	Total Criminal Traffic Misdemeanor Fines	\$33,700
Criminal Non-Traffic Fines		
001-000-000-356-90-00-00	Non-Traffic Misdemeanor	\$2,500
001-000-000-356-90-02-00	City Dog Violation	\$250
001-000-000-356-90-04-00	Other Non Traffic	\$2,500
001-000-000-356-90-14-00	Cri Conv Fee Cn	\$0
	Total Criminal Non-Traffic Fines	\$5,250
Criminal Cost Recoveries		
001-000-000-357-33-00-00	Public Def Fees	\$10,000
001-000-000-357-34-00-00	Warr/Subp - Shf	\$3,500
001-000-000-357-35-00-00	Court Interpreter Costs	\$250
001-000-000-357-39-00-00	Criminal Costs	\$250
	Total Criminal Cost Recoveries	\$14,000
Total Fines and Penalties		\$144,450
Miscellaneous Revenues		
Interest and Other Earnings		
001-000-000-361-11-00-00	Investment Interest	\$8,000
001-000-000-361-40-00-00	Sales Interest	\$1,000
001-000-000-361-40-01-00	D/M Interest Income	\$7,000
	Total Interest and Other Earnings	\$16,000
Rents, Leases and Concessions		
001-000-000-362-40-00-22	Fire Station Facility Rental	\$1,000
001-000-000-362-50-00-00	Long Term-Rents & Leases	\$25,000
	Total Rents, Leases and Concessions	\$26,000
Contributions and Donations From Private Sources		
001-000-000-367-10-00-00	Donations - Park Dept	\$2,500
001-000-000-367-10-10-50	Flower Basket Donations	\$3,000
	Total Contributions and Donations From Private Sources	\$5,500
Other Miscellaneous Revenues		
001-000-000-369-10-00-00	Sale of Surplus Items	\$500

001-000-000-369-91-00-00	Other Miscellaneous Revenue	\$15,000
001-000-000-369-91-01-00	Small Overpayment	\$100
001-000-000-369-91-03-00	NSF Revenues	\$1,000
Total Other Miscellaneous Revenues		\$16,600

Total Miscellaneous Revenues \$64,100

Nonrevenues

Agency Type Deposits

001-000-000-386-10-00-00	State Building Code Fee	\$500
001-000-000-386-12-00-00	Crime Victims	\$2,500
001-000-000-386-83-05-00	JIS/Trauma 10/03	\$5,000
001-000-000-386-83-06-00	Auto Theft Prevention Acct	\$10,000
001-000-000-386-83-07-00	JIS/Trauma 08/07	\$1,000
001-000-000-386-83-32-00	Trauma Brain Injury	\$1,500
001-000-000-386-89-09-00	WSP Hiway Acct	\$2,500
001-000-000-386-89-14-00	Hwy Safety Act	\$1,000
001-000-000-386-89-15-00	Death Inv Acct	\$250
001-000-000-386-91-00-00	State Remittance (court)	\$75,000
001-000-000-386-92-00-00	State Remittance 30% Psea (ct)	\$37,500
001-000-000-386-93-00-00	State Psea #3	\$1,000
001-000-000-386-96-03-00	Lab-Bld/breath	\$1,000
001-000-000-386-97-00-00	JIS Account	\$20,000
001-000-000-386-97-01-00	JIS Account 04	\$500
001-000-000-386-99-00-00	School Zone Safety	\$250

Total Agency Type Deposits \$159,500

Other Nonrevenues

001-000-000-389-90-00-00	Non-Revenues	\$5,000
001-000-000-389-90-10-10	Misc Reimbursements	\$5,000
001-000-000-389-90-10-40	Salary Overpayment Reimbursement	\$100
001-000-000-389-90-40-00	Leasehold Excise Tax	\$10,000

Total Other Nonrevenues \$20,100

Total Nonrevenues \$179,600

Other Financing Sources

Interfund Transfer-In

001-000-000-397-00-40-00	T.I. Investment Interest	\$15,000
001-000-000-397-00-45-00	T.I. - Investment Interest - 003	\$103,000
001-000-000-397-00-60-00	T.I. From 402/Dispatcher	\$6,500
001-000-000-397-50-15-00	T.I. - 008 RR ROW	\$6,500
001-000-000-397-50-20-00	T.I. - 103 Administrative	\$100
001-000-000-397-50-30-00	T.I. - 103 Insurance	\$1,202
001-000-000-397-60-10-00	T.I. - 402 Administrative	\$163,993
001-000-000-397-60-20-00	T.I. - 101 Administrative	\$0
001-000-000-397-60-21-00	T.I. - 407 Dispatch	\$500
001-000-000-397-60-22-00	T.I. - 101 Dispatch	\$500
001-000-000-397-60-40-00	T.I. - 403 Administrative	\$60,924
001-000-000-397-60-40-10	T.I. - 407 Administration	\$69,836
001-000-000-397-60-60-00	T.I. - 402 Insurance Portion	\$66,934
001-000-000-397-60-71-00	T.I. - 407 Insurance Portion	\$11,079
001-000-000-397-60-80-00	T.I. - 004 Insurance Portion	\$441
001-000-000-397-60-81-00	T.I. - 008 Insurance Portion	\$1,773
001-000-000-397-60-82-00	T.I. - 101 Insurance Portion	\$6,342
001-000-000-397-60-83-00	T.I. - 403 Insurance Portion	\$13,412
001-000-000-397-60-90-00	T.I. - 136 Insurance Portion	\$1,810
001-000-000-397-60-91-00	T.I. - 136 Vet Brick Administration	\$250
001-000-000-397-60-93-00	T.I. - 401 Gas System Sale	\$5,000
001-000-000-397-60-95-00	T.I. - 102 Grant/Project Admin	\$42,216
001-000-000-397-60-96-00	T.I. - 405 Grant/Project Admin	\$26,768

001-000-000-397-60-97-00	T.I. 406 Grant/Project Admin	\$32,133
001-000-000-397-60-98-00	T.I. - 408 Grant/Project Admin	\$27,485
001-000-000-397-60-99-00	T.I. - 307 Grant/Project Admin	\$29,254
Total Interfund Transfer-In		\$692,953
Disposition of Capital Assets		
001-000-000-395-10-10-00	Sale of Fixed Asset - PD Station	\$25,000
001-000-000-395-10-10-00	Sale of Fixed Asset - Fire Station	\$274,000
Total Disposition of Capital Assets		\$299,000
Total Other Financing Sources		\$991,953
Community/Senior Center		
Rents, Leases and Concessions		
001-000-103-362-40-00-00	Rentals	\$1,500
001-000-103-362-40-40-00	Facility Contracts	\$500
001-000-103-362-40-50-00	Program Fees (Instructors)	\$500
Total Rents, Leases and Concessions		\$2,500
Contributions and Donations From Private Sources		
001-000-103-367-10-10-20	CDBG Grant (sr)	\$16,000
001-000-103-367-10-10-40	Contributions & Donations	\$300
001-000-103-367-10-20-00	PC Grant - Salaries & Wages	\$10,000
Total Contributions and Donations From Private Sources		\$26,300
Other Miscellaneous Revenues		
001-000-103-369-91-00-00	Other MPC Revenue	\$500
Total Other Miscellaneous Revenues		\$500
Nonrevenues		
Other Nonrevenues		
001-000-103-389-90-00-00	Miscellaneous Mpc Revenue	\$1,500
001-000-103-389-90-10-00	Mpc Reimbursable Deposits	\$750
Total Other Nonrevenues		\$2,250
Total Community/Senior Center		\$31,550
Buckley Hall/Food Bank		
Program Income-Buckley Hall		
001-000-110-362-40-00-00	Rentals	\$12,500
001-000-110-362-50-00-00	Facility Contracts	\$2,000
001-000-110-367-00-00-00	Contributions & Donations	\$500
001-000-110-367-60-00-00	Program Fees (Instructors)	\$500
Total Program Income-Buckley Hall		\$15,500
Nonrevenues		
001-000-110-389-90-00-00	Reimbursable Deposits	\$10,000
Total Nonrevenues		\$10,000
Total Buckley Hall/Food Bank		\$25,500
Youth Activities Center		
Charges for Goods and Services		
001-000-113-347-60-00-00	Program Fees	\$500
Total Charges for Goods and Services		\$500
Miscellaneous Revenues		
001-000-113-362-40-00-00	Rentals & Leases	\$500
001-000-113-362-50-00-00	Facility Contracts	\$50
001-000-113-367-00-00-00	Contributions & Donations	\$5,000
001-000-113-367-10-00-00	Cont & Donat Youth Center	\$250

001-000-113-367-10-10-40	Youth Program Grants (New)	\$2,000
001-000-113-367-10-10-45	PC Youth Violence Prevention Grant	\$22,780
001-000-113-367-10-10-47	Tacoma PC Health Dept Healthy Youth Grant	\$3,000
001-000-113-369-91-00-00	Miscellaneous Revenue	\$500
Total Miscellaneous Revenues		\$34,080

Nonrevenues

001-000-113-389-90-00-00	Reimbursable Deposits	\$500
Total Nonrevenues		\$500

Total Youth Activities Center **\$35,080**

Total Revenue **\$5,404,328**

Total Current Expense **\$6,335,442**

Contingency Reserve Fund

002-000-000-308-80-00-00	Beginning Fund Balance	\$159,383
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Miscellaneous Revenues

002-000-000-361-11-00-00	Investment Interest	\$2,000
Total Miscellaneous Revenues		\$2,000

Other Financing Sources

002-000-000-397-00-10-00	T.I. - 001 General Fund	\$50,000
Total Other Financing Sources		\$50,000

Total Revenue **\$52,000**

Total Contingency Reserve Fund **\$211,383**

General Fund Cumulative Reserve

003-000-000-308-80-00-00	Beginning Fund Balance	\$5,015,465
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Miscellaneous Revenues

003-000-000-361-11-00-00	Investment Interest	\$103,000
Total Miscellaneous Revenues		\$103,000

Total Revenue **\$103,000**

Total General Fund Cumulative Reserve **\$5,118,465**

Cemetery

Revenue

004-000-000-308-80-00-00	Beginning Fund Balance	\$24,136
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Charges for Goods and Services

004-000-000-343-60-00-00	Sale of Lots	\$375
Total Charges for Goods and Services		\$375

Miscellaneous Revenues

Interest and Other Earnings

004-000-000-361-11-00-00	Investment Interest	\$500
Total Interest and Other Earnings		\$500

Total Revenue **\$875**

Total Cemetery **\$25,011**

Police Equipment Reserve

Revenue

007-000-000-308-80-00-00	Beginning Fund Balance	\$249,163
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Intergovernmental Revenues

Direct Federal Grants		
007-000-000-331-16-01-00	Dept of Justice Bpv Grant	\$5,000
Total Direct Federal Grants		\$5,000
Total Intergovernmental Revenues		\$5,000
Charges for Goods and Services		
007-000-000-342-10-00-01	Law Enforcement Svcs Carbonado	\$12,000
007-000-000-342-10-05-00	TS - DUI Cost Recovery	\$2,000
007-000-000-342-10-10-02	Law Enforcement Wilkeson	\$18,000
007-000-000-342-10-10-03	Law Enforcement Svcs - Rainier School	\$42,500
Total Charges for Goods and Services		\$74,500
Fines and Penalties		
007-000-000-357-39-00-00	Restitution	\$1,500
Total Fines and Penalties		\$1,500
Miscellaneous Revenues		
007-000-000-361-11-00-00	Investment Interest	\$2,500
007-000-000-369-10-00-00	Sale of Surplus Items	\$2,000
007-000-000-369-91-00-00	Miscellaneous Revenue	\$600
Total Miscellaneous Revenues		\$5,100
Nonrevenues		
007-000-000-389-90-00-00	Misc Reimbursement	\$2,500
Total Nonrevenues		\$2,500
Other Financing Sources		
Interfund Transfer-In		
007-000-000-397-00-00-00	T I From 109 Criminal Justice	\$50,000
Total Interfund Transfer-In		\$50,000
Disposition of Capital Assets		
007-000-000-395-10-10-00	Sale of Fixed Asset - PD Station	\$100,000
Total Disposition of Capital Assets		\$100,000
Total Other Financing Sources		\$150,000.00
Total Revenue		\$238,600
Total Police Equipment Reserve		\$487,763
Railroad Row Maint & Devel		
Beginning Fund Balance-RR Row		
008-000-000-308-80-00-00	Beginning Fund Balance	\$104,478
Total Beginning Fund Balance-RR Row		\$104,478
Miscellaneous Revenues		
008-000-000-361-11-00-00	Investment Interest	\$2,500
008-000-000-362-50-00-00	Rentals & Leases	\$19,107
008-000-000-369-91-00-00	Miscellaneous Revenue	\$250
Total Miscellaneous Revenues		\$21,857
Nonrevenues		
008-000-000-389-90-00-00	Miscellaneous Revenue	\$250
Total Nonrevenues		\$250
Other Financing Sources		
Disposition of Capital Assets		
008-000-000-395-10-10-00	Sale of Fixed Asset - Land	\$0
Total Disposition of Capital Assets		\$0

Total Other Financing Sources		\$0
Total Revenue		\$22,107
Total Railroad Row Maint & Devel		\$126,584
Fire Equipment Reserve		
030-000-000-308-80-00-00	Beginning Fund Balance	\$1,024,250
Intergovernmental Revenues		
030-000-000-334-03-80-40	General Grant - 2016	\$35,000
Total Intergovernmental Revenues		\$35,000
Charges for Goods and Services		
030-000-000-342-21-00-00	Fire Contract/rainier School	\$76,500
Total Charges for Goods and Services		\$76,500
Miscellaneous Revenues		
030-000-000-361-11-00-00	Investment Interest	\$15,000
Total Miscellaneous Revenues		\$15,000
Other Financing Sources		
030-000-000-397-10-10-00	TI - 105 Bunker Replacement	\$1,500
Total Other Financing Sources		\$1,500
Fire EQ Reserve-IFL		
Other Financing Sources		
030-000-131-397-00-00-00	T.I. From 105 - Aid Car Replacement	\$6,000
Total Other Financing Sources		\$6,000
Total Fire EQ Reserve-IFL		\$6,000
Total Revenue		\$134,000
Total Fire Equipment Reserve		\$1,158,250
Park Construction		
035-000-000-308-80-00-00	Beginning Fund Balance	\$164,897
Miscellaneous Revenues		
035-000-000-361-11-00-00	Investment Interest	\$750
035-000-000-367-00-00-00	Contributions & Donations	\$250
035-000-000-367-12-00-00	Impact Fees	\$48,750
Total Miscellaneous Revenues		\$48,750
Other Financing Sources		
Transfers-In		
035-000-000-397-10-20-20	T.I. From 008 - Park Project	\$0
Total Transfers-In		\$0
Total Other Financing Sources		\$0
Total Revenue		\$48,750
Total Park Construction		\$213,647
Street Operations		
Revenue		
101-000-000-308-80-00-00	Beginning Fund Balance	\$22,732
Intergovernmental Revenues		
State Entitlements, Impact Payments and Taxes		
101-000-000-336-00-71-00	Multi - Modal Transpo	\$6,576

101-000-000-336-00-87-00	Gas Tax	\$98,731
101-000-000-336-00-87-10	Gas Tax - Increased ESSB 5987	\$5,766
Total State Entitlements, Impact Payments and Taxes		\$111,073

Total Intergovernmental Revenues **\$111,073**

Charges for Goods and Services

101-000-000-345-89-00-00	Other Planning & Development (ROW Permits)	\$18,000
Total Charges for Goods and Services		\$18,000

Miscellaneous Revenues

101-000-000-361-11-00-00	Investment Interest	\$100
101-000-000-367-00-00-00	Contributions & Donations	\$100
101-000-000-369-91-00-00	Other Miscellaneous Revenue	\$6,000
101-000-000-369-91-10-00	Miscellaneous Revenue - Franchise Fees	\$0
Total Miscellaneous Revenues		\$6,200

Nonrevenues

Other Nonrevenues

101-000-000-389-90-00-00	Miscellaneous Revenues	\$0
Total Other Nonrevenues		\$0

Total Nonrevenues **\$0**

Other Financing Sources

101-000-000-397-20-10-00	TBD Maintenance	\$67,000
101-000-000-397-42-00-00	TBD Project Payment to City Street Cap Imp	\$37,500
101-000-000-397-00-10-50	T.I. - 001 General Fund -Street Operations	\$0
Total Other Financing Sources		\$104,500

Total Revenue **\$239,773**

Total Street Operations **\$262,505**

Street Capital Improvements

Revenue

Beginning Balance Community

102-000-000-308-10-00-00	Beginning Fund Balance - Reserved	\$254,306
Total Beginning Balance Community		\$254,306

Intergovernmental Revenues

State Grants

102-000-000-334-03-60-10	DOT - SR 165/SR410 Realignment	\$0
102-000-000-334-03-81-22	T I B Mundy Loss Road - State	\$174,000
102-000-000-334-03-81-30	T I B Pavement Preserve Grant	\$0
102-000-000-334-03-82-03	TIB River Ave Reconstruction - State	\$0
Total State Grants		\$174,000

Total Intergovernmental Revenues **\$174,000**

Miscellaneous Revenues

102-000-000-361-11-00-00	Investment Interest	\$2,500
Total Miscellaneous Revenues		\$2,500

Other Financing Sources

Transfers-In

102-000-000-397-00-10-50	T.I. - 101 Street Operations (TBD)	\$37,500
102-000-000-397-00-20-00	T.I. - 307 Capital Improvement	\$0
102-000-000-397-10-40-00	T.I. - 308 Comp Plan Cap Impr	\$0
102-000-000-397-10-00-32	T.I. - 307 - PW Admin Bldg Const - Phase II	\$0
Total Transfers-In		\$37,500

Total Other Financing Sources		\$37,500
Street CIP/Impact Fees		
102-000-114-345-85-10-00	Street Impact Fees	\$303,700
Total Street CIP/Impact Fees		\$303,700

Total Revenue **\$517,700**

Total Street Capital Improvements **\$772,006**

Transportation Benefit District

TBD		
103-000-000-308-80-00-00	Beginning Fund Balance	\$3,906

Transportation Benefit District Fees

103-000-000-317-60-00-00	TBD Vehicle Fees	\$105,000
103-000-000-361-11-00-00	Investment Interest	\$350

Total Transportation Benefit District **\$105,350**

Total TBD **\$109,256**

Emergency Medical Services

Revenue

105-000-000-308-10-00-00	Beginning Fund Balance - Reserved	\$182,529
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Taxes

105-000-000-311-10-00-00	EMS Levy Taxes	\$252,000
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Total Taxes

\$252,000

Intergovernmental Revenues

State Grants

105-000-000-334-04-90-00	Dept of Health Ems Trauma Care	\$1,200
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Total State Grants

\$1,200

Total Intergovernmental Revenues

\$1,200

Charges for Goods and Services

105-000-000-342-21-00-00	Ems Transport Fees	\$60,000
105-000-000-342-21-10-00	ALS & Transport Subsidy	\$24,000

Total Charges for Goods and Services

\$84,000

Miscellaneous Revenues

Interest and Other Earnings

105-000-000-361-11-00-00	Investment Interest	\$1,500
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Total Interest and Other Earnings

\$1,500

105-000-000-367-00-00-00	Donations & Contributions	\$500
105-000-000-367-00-30-00	Contrib&donate Bike Helmets/Life Vests	\$100
105-000-000-369-90-20-00	Cpr & First Aid Class Fees	\$3,000
105-000-000-369-90-30-00	Emt Class Registration Fees	\$4,000

Total Miscellaneous Revenues

\$7,600

Nonrevenues

105-000-000-389-90-00-00	Miscellaneous Revenue	\$0
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Total Nonrevenues

\$0

Total Revenue **\$346,300**

Total Emergency Medical Services **\$528,829**

Crim Just/drug Enforcement

109-000-000-308-10-00-00	Beginning Fund Balance - Reserved	\$137,595
Taxes		
109-000-000-313-71-00-00	Local Sales Tax-Crim Just Fund	\$85,000
Total Taxes		
\$85,000		
Intergovernmental Revenues		
State Entitlements, Impact Payments and Taxes		
109-000-000-336-06-21-00	Crim Jus - Pop	\$1,572
109-000-000-336-06-26-00	Crim Just - Spec Programs	\$5,194
109-000-000-336-06-51-00	Dui - Cities	\$1,000
Total State Entitlements, Impact Payments and Taxes		
\$7,766		
Total Intergovernmental Revenues		
\$7,766		
Fines and Penalties		
Criminal Costs		
109-000-000-357-33-00-00	Restitution	\$600
Total Criminal Costs		
\$600		
Total Fines and Penalties		
\$600		
Miscellaneous Revenues		
Interest and Other Earnings		
109-000-000-361-11-00-00	Investment Interest	\$1,000
Total Interest and Other Earnings		
\$1,000		
Total Miscellaneous Revenues		
\$1,000		
Total Revenue		
\$94,366		

Total Crim Just/drug Enforcement	\$231,961
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Fire Dept Station Construction		
Beginning Balance Community		
134-000-000-308-10-00-00	Beginning Fund Balance - Reserved	\$210,229
Total Beginning Balance Community		
\$210,229		
Charges for Goods and Services		
134-000-000-342-21-10-00	Fire Contract/rainier School	\$8,000
Total Charges for Goods and Services		
\$8,000		
Miscellaneous Revenues		
Interest and Other Earnings		
134-000-000-361-11-00-00	Investment Interest	\$2,500
Total Interest and Other Earnings		
\$2,500		
Total Miscellaneous Revenues		
\$2,500		
Total Revenue		
\$10,500		

Total Fire Dept Station Construction	\$220,729
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Visitor Promo & Devel		
Revenue		
136-000-000-308-10-00-00	Beginning Fund Balance - Reserved	\$136,528
Taxes		
136-000-000-313-31-00-00	Hotel/Motel Lodging	\$12,500
136-000-000-313-31-01-00	Hotel Motel Excise Tax	\$1,000
136-000-000-313-31-02-00	Hotel/Motel Stadium	\$12,500
Total Taxes		
\$26,000		

Miscellaneous Revenues		
Interest and Other Earnings		
136-000-000-361-11-00-00	Investment Interest	\$500
Total Interest and Other Earnings		\$500
136-000-000-367-00-00-00	Contributions & Donations	\$500
136-000-000-367-10-10-00	Buckley Arts Project	\$500
136-000-000-367-10-10-10	Veteran's Brick Orders	\$250
Total Miscellaneous Revenues		\$1,250
Total Revenue		\$27,750

Total Visitor Promo & Devel	\$164,278
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Fire Station Const Debt Service		
Beginning Fund Balance		
202-000-000-308-10-00-00	Beginning Fund Balance - Reserved	\$66,050
Total Beginning Fund Balance		\$66,050
Taxes		
202-000-000-311-10-00-00	Real and Personal Property Taxes	\$275,000
Total Taxes		\$275,000
Miscellaneous Revenues		
202-000-000-369-91-00-00	Miscellaneous Revenue	\$0
Total Miscellaneous Revenues		\$0
Other Financing Sources		
Transfers-In		
202-000-000-397-00-40-00	Invest Int from Fire Station Const Fund	\$2,000
Total Transfers-In		\$2,000
Total Other Financing Sources		\$2,000
Total Revenue		\$277,000

Total Fire Station Const Debt Service	\$343,050
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Capital Improvement Revenue		
Beginning Fund Balance		
307-000-000-308-80-00-00	Beginning Fund Balance	\$578,166
Total Beginning Fund Balance		\$578,166
Taxes		
307-000-000-318-34-00-00	Real Estate Excise Tax	\$150,000
Total Taxes		\$150,000
Miscellaneous Revenues		
307-000-000-361-11-00-00	Investment Interest	\$5,000
Total Miscellaneous Revenues		\$5,000
Other Financing Sources		
Transfers-In		
307-000-000-397-10-40-00	T.I. - 035 Parks Construction	\$5,000
307-000-000-397-10-60-00	T.I. - 402 Water/Sewer	\$15,000
307-000-000-397-10-80-10	T.I. - 408 Stormwater Capital	\$15,000
307-000-000-397-10-80-50	T.I. - 308 Comp Plan Capital Improve	\$15,000
307-000-000-397-10-80-60	T.I. - 102 Street Capital Improvements	\$15,000
307-000-000-397-10-80-70	T.I. - 405 Sewer Line Repair & Construct	\$15,000
307-000-000-397-10-80-80	T.I. - 406 Water Line Repair & Construct	\$15,000

Total Transfers-In	\$95,000
Total Other Financing Sources	\$95,000
Total Revenue	\$250,000

Total Capital Improvement	\$828,166
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Comp Plan Capital Improve		
Revenue		
Beginning Fund Balance		
308-000-000-308-80-00-00	Beginning Fund Balance	\$257,284
Total Beginning Fund Balance		\$257,284
Taxes		
308-000-000-318-35-00-00	Real Estate Excise Tax	\$150,000
Total Taxes		\$150,000
Miscellaneous Revenues		
308-000-000-361-11-00-00	Investment Interest	\$3,500
Total Miscellaneous Revenues		\$3,500
Total Revenue		\$153,500

Total Comp Plan Capital Improve	\$410,784
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Natural Gas		
Revenue		
401-000-000-308-80-00-00	Beginning Fund Balance	\$4,802
Charges for Goods and Services		
401-000-000-343-30-00-00	Sale of Natural Gas	\$1,000
401-000-000-343-31-00-00	Late Charges	\$100
Total Charges for Goods and Services		\$1,100
Miscellaneous Revenues		
Other Miscellaneous Revenues		
401-000-000-369-90-00-00	Other Miscellaneous Revenue	\$0
Total Other Miscellaneous Revenues		\$0
Total Miscellaneous Revenues		\$0
Total Revenue		\$1,100

Total Natural Gas	\$5,902
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Water Sewer		
Revenue		
Beginning Fund Balance		
402-000-000-308-80-00-00	Beginning Fund Balance	\$426,953
Total Beginning Fund Balance		\$426,953
Charges for Goods and Services		
402-000-000-343-40-00-00	Water Sales	\$996,383
402-000-000-343-40-00-10	Water Sales - City Farm	\$12,500
402-000-000-343-41-00-00	Utility Crew Dispatch Fee	\$5,000
402-000-000-343-41-10-00	Water Sales Penalty	\$5,000
402-000-000-343-42-00-00	Inspection Charges	\$500
402-000-000-343-43-00-00	Water Connections	\$2,500
402-000-000-343-50-00-00	Sewer Service Charges	\$1,735,000
402-000-000-343-50-10-00	Sewer Charges - Dshs	\$300,000
402-000-000-343-51-00-00	Late Charges	\$12,500

402-000-000-343-52-00-00	Inspection Fees	\$500
402-000-000-343-53-00-00	Sewer Connections	\$1,000
Total Charges for Goods and Services		\$3,070,883

Miscellaneous Revenues

402-000-000-361-11-00-00	Investment Interest	\$3,500
402-000-000-362-50-00-00	Leases (new)	\$36,000
402-000-000-367-00-00-00	Facilities Charge (Booster Station)	\$23,450
402-000-000-367-10-10-00	Farm Prop Contributions	\$7,500
402-000-000-369-91-00-00	Other Miscellaneous Revenue	\$5,000
402-000-000-369-91-10-00	WWTP - Carbonado	\$9,500
Total Miscellaneous Revenues		\$84,950

Nonrevenues

402-000-000-388-10-00-00	Water Connections	\$500
402-000-000-388-10-10-00	Sewer Connections	\$500
402-000-000-389-90-00-00	Miscellaneous Revenue	\$10,000
Total Nonrevenues		\$11,000

Total Revenue	\$3,166,833
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Total Water Sewer \$3,593,786

Solid Waste

Revenue

403-000-000-308-80-00-00	Beginning Fund Balance	\$39,216
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Charges for Goods and Services

403-000-000-343-70-00-00	Solid Waste Services	\$1,093,457
403-000-000-343-70-10-00	Garbage Penalty	\$5,000
Total Charges for Goods and Services		\$1,098,457

Miscellaneous Revenues

Interest and Other Earnings

403-000-000-361-11-00-00	Investment Interest	\$100
Total Interest and Other Earnings		\$100

Total Miscellaneous Revenues	\$100
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Total Revenue	\$1,098,557
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Total Solid Waste \$1,137,773

Sewer Line Repair & Construct

Revenue

405-000-000-308-80-00-00	Beginning Fund Balance	\$1,287,617
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Miscellaneous Revenues

405-000-000-361-11-00-00	Investment Interest	\$25,000
405-000-000-367-00-00-00	Facilities Charge	\$376,074
405-000-000-367-10-20-20	Perkins Prairie Latecomers Fee	\$5,410
Total Miscellaneous Revenues		\$406,484

Other Financing Sources

405-000-000-397-00-00-00	Transfer IN From 402	\$712,250
Total Other Financing Sources		\$712,250

Total Revenue	\$1,118,734
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Total Sewer Line Repair & Construct \$2,406,351

Water Line Repair & Construct

Revenue

Beginning Fund Balance		
406-000-000-308-80-00-00	Beginning Fund Balance	\$106,325
	Total Beginning Fund Balance	\$106,325

Miscellaneous Revenues		
406-000-000-361-11-00-00	Investment Interest	\$2,000
406-000-000-367-00-00-00	Facilities Charge	\$405,000
406-000-000-367-10-30-00	Dshs Share of Improvements	\$35,000
406-000-000-369-91-00-00	Miscellaneous Revenues	\$500
	Total Miscellaneous Revenues	\$442,500

Other Financing Sources		
406-000-000-397-00-00-00	T.i. From 402 Water/sewer	\$201,777
	Total Other Financing Sources	\$201,777

Total Revenue **\$644,277**

Total Water Line Repair & Construct **\$750,602**

Storm Water Op & Maint Fund		
Beginning Fund Balance		
407-000-000-308-80-00-00	Beginning Fund Balance	\$20,327
	Total Beginning Fund Balance	\$20,327

Charges for Goods and Services		
407-000-000-343-10-00-00	Storm Drainage Fees	\$572,923
407-000-000-343-10-00-01	Storm Drain Inspection Fee	\$1,000
407-000-000-343-10-10-00	Storm Drainage Fees Penalty	\$3,500
	Total Charges for Goods and Services	\$577,423

Miscellaneous Revenues		
407-000-000-361-11-00-00	Investment Interest	\$100
407-000-000-367-00-00-00	Contributions & Donations	\$500
407-000-000-369-91-00-00	Other Miscellaneous Revenue	\$1,000
	Total Miscellaneous Revenues	\$1,600

Nonrevenues		
407-000-000-389-90-00-00	Miscellaneous Revenue	\$1,000
	Total Nonrevenues	\$1,000

Total Revenue **\$580,023**

Total Storm Water Op & Maint Fund **\$600,351**

Stormwater Capital Project Fund		
Revenue		
Beginning Fund Balance		
408-000-000-308-80-00-00	Beginning Fund Balance	\$1,553,268
	Total Beginning Fund Balance	\$1,553,268

Intergovernmental Revenues		
State Grants		
408-000-000-334-03-10-00	DOE Phase II NPDES Storm Grant	\$0
	Total State Grants	\$0

Miscellaneous Revenues		
408-000-000-361-11-00-00	Investment Interest	\$12,000
408-000-000-367-00-00-00	Contributions & Donations	\$1,000
408-000-000-367-10-10-00	Facilities Charges	\$378,850
408-000-000-369-91-00-00	Other Miscellaneous Revenue	\$0
	Total Miscellaneous Revenues	\$391,850

Nonrevenues		
408-000-000-389-90-00-00	Miscellaneous Reimbursements	\$2,500
Total Nonrevenues		\$2,500

Other Financing Sources		
Transfers-In		
408-000-000-397-00-30-00	T. I - 407 Storm Drain Op & Maint	\$114,585
Total Transfers-In		\$114,585

Total Other Financing Sources **\$114,585**

Total Revenue **\$508,935**

Total Stormwater Capital Project Fund **\$2,062,203**

Utility Equipment Reserve		
430-000-000-308-80-00-00	Beginning Fund Balance	\$150,039
Miscellaneous Revenues		
430-000-000-361-11-00-00	Investment Interest	\$5,000
Total Miscellaneous Revenues		\$5,000

Other Financing Sources		
430-000-000-397-00-10-00	T. I. - 101- City Street	\$500
430-000-000-397-00-20-00	T. I. - 004 - Cemetery	\$1,000
430-000-000-397-00-40-00	T. I. - 402 - Water/Sewer	\$25,000
430-000-000-397-00-50-00	T. I. - 407 - Storm Drain Op & Maint	\$15,000
430-000-000-397-00-60-00	T.I. - 001 - General Fund - Parks	\$1,000
430-000-000-397-00-70-00	T.I. - 008 - RR-ROW - Parks	\$1,000
430-000-000-397-00-75-00	T.I. - 035 Parks Capital	\$2,000
430-000-000-397-00-80-00	T.I. - 102 Street Capital	\$10,000
430-000-000-397-00-85-00	T.I. - 405 Sewer Capital	\$25,000
430-000-000-397-00-90-00	T.I. - 406 Water Capital	\$15,000
430-000-000-397-00-95-00	T.I. - 408 Stormwater Capital	\$25,000
Total Other Financing Sources		\$120,500

Total Revenue **\$125,500**

Total Utility Equipment Reserve **\$275,539**

Municipal Court Trust		
Beginning Fund Balance		
631-000-000-308-80-00-00	Beginning Fund Balance	\$13,204
Total Beginning Fund Balance		\$13,204

Nonrevenues		
631-000-000-389-00-00-00	Municipal Court	\$400,000
Total Nonrevenues		\$400,000

Total Revenue **\$400,000**

Total Municipal Court Trust **\$413,204**

Cemetery Improvement		
Revenue		
701-000-000-308-10-00-00	Beginning Fund Balance - Reserved	\$177,951
Charges for Goods and Services		
701-000-000-343-60-00-00	Sale of Lots	\$5,000
Total Charges for Goods and Services		\$5,000

Total Revenue **\$5,000**

Total Cemetery Improvement	\$182,951
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Grand Totals	\$28,976,773
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Appendix G: 20 Year Citywide Capital Improvement Program (Schedule)

Capital Infrastructure Flow Chart (2019)

Project	Priority	Est Project Date	Estimated Cost	Funded	Funding Source
Water System - 20 Year Capital Improvement Plan					
Six-Year Water System - Capital Improvement Projects (New Updated)					
Re-Sand Slow Sand Filter at WTP	S-2	2019	\$180,000	Yes	Local
Expand Slow Sand Filter Water Treatment Plant	S-3	2020	\$800,000	No	Local
Segment 6, End of Trenchless to North Slope	T-1	2018	\$915,000	No	Local
Segment 8, Creek Crossing	T-2	2018	\$600,000	No	Local
Segment 13, Between Replacement Segments	T-3	2019	\$97,500	No	Local
Segment 15, End of Cable Bridge to Replacement Segment	T-4	2020	\$426,000	No	Local
Upgrade System Telemetry	Tr-1	2019	\$150,000	Yes	Local
New 1.0 MG Reservoir	St-1	2022	\$1,793,000	No	DOC/Local
Abandon 0.75 MG Reservoir	St-2	2019	\$20,000	No	Local
Fire Hydrant on Main Street at Monte Vista Street	D-1	2016	\$24,000	No	Local
Heather Lane between Whitmore Way and Elk Ridge Elementary School	D-2	2017	\$28,000	No	Local
East Mason Avenue from A Street to D Street	D-3	2017	\$253,000	No	Local
Balm Street from 4th to Ewing	D-4	2018	\$123,000	No	Local
B Street South of East Mason Avenue	D-6	2018	\$113,000	No	Local
Ryan Road, Spiketon Rd to east side of LDS Church	D-7	2019	\$495,000	No	Local/Development
Wheeler Avenue from 3rd to Pearl	D-8	2019	\$118,000	No	Local
Pearl Street	D-9	2020	\$339,000	No	Local
Ewing Street from Dundass Avenue to Balm Avenue	D-10	2020	\$100,000	No	Local
River Road	D-11	2022	\$466,000	No	Local
McNeely Street South of Collins Road	D-14	Jul-05	\$193,000	No	Local
Subtotal Six Year			\$7,388,500		
Twenty-Year Water System - Capital Improvement Projects (New Updated)					
Water Rights for New Wells	S-6		\$1,500,000	No	Local/Development
Drill, Equip and Treat New Wells	S-7		\$3,500,000	No	DOC/Local
Segment 16, Existing Cable Bridge	T-5		\$187,500	No	Local
Fulton Street and Fourth Avenue	D-12		\$211,000	No	Local

McNeely Street North of Collins Road	D-13		\$523,000	No	Local
Sheets Street South of Ryan Road	D-15		\$146,000	No	Local
Klink Road South of Ryan Road	D-16		\$334,000	No	Local/Development
Mason Ave from Spruce to McNeely	D-17		\$475,000	No	Local/Development
Dieringer from Sorensen to McNeely	D-18		\$545,000	No	Local
River Road North of Dieringer	D-19		\$120,000	No	Local
SR 410 West to Mundy Loss Road	D-20		\$251,000	No	Local
Hinkleman Extension from SR 410 to 112th	D-21		\$158,000	No	Local
Hinkleman Road from Hinkleman Extension to Mundy Loss	D-22		\$1,071,000	No	Local/Development
Subtotal Twenty Year			\$9,021,500		
Total			\$16,410,000		
Sewer System - Six-Year Capital Improvement Costs and Schedule (New Updated)					
Phase 3 WWTP Reuse/Compost	1	TBD	\$250,000	Yes	DOE
Collins Rd. Trench Repair	2	2017	\$75,000	Yes	Local
Gravity Sewer: 500 LF of 8" PVC, Spiketon Road from Ryan Road to A Street	G-2	2019	\$180,000	No	Local
Gravity Sewer: 450 LF of 8" PVC, Alley between Cascade St and Edith St from Dundass Ave to Park Ave	G-3	2018	\$155,000	No	Local
Gravity Sewer: 900 LF of 8" PVC, Spiketon Road from Ryan Road to 649 Spiketon Road	G-5	2019	\$284,000	No	Local/Development
Gravity Sewer: 1,000 LF of 8" PVC, Alley between Naches St and Second St from Park Ave to Mason Ave	G-6	2020	\$325,000	No	Local
Trunk Sewer: 4,800 LF of 12" PVC, McNeely St south, east on Mason to State School Prop line, South to Ryan Road to Klink St	T-1	2021	\$1,633,000	No	Local/Development
(a) - Trunk Sewer: 750 LF of 12" PVC, McNeely St south to Mason Ave	T-1(a)	2019	\$255,156	Yes	Local
(b) - Trunk Sewer: 4,050 LF of 12" PVC, McNeely/Mason Intersection to State School Prop line, South to Ryan Road to Klink St	T-1(b)	2021	\$1,377,844	No	Local
Force Main: 1,300 LF of 6" D.I., South Spiketon Road Force Main	F-1	2022	\$253,000	No	Local
South Spiketon Road Lift Station: 500 gpm, 2 pumps with Emergency Generator	L-1	2022	\$866,000	No	Local/Development
Total			\$5,654,000		
Stormwater System Capital Improvement Plan					
Facility Maintenance	1	Annual	Inflate 3%/year	No	Local
NPDES Phase II Compliance	1	Annual	Inflate 3%/year	No	Local
Spiketon Box Culvert (Bridge)	1	2019	\$700,000	No	Local
a) Spiketon Culvert Design	1(A)	2015	\$70,000	Yes	Local
Dundass	2	2018	\$77,500	No	TBD

Sheets Rd. Diversion	3	2019	\$672,500	No	TBD
Division St. (Ryan Diversion)	4	2020	\$277,500	No	TBD
McNeely	6	2021	\$438,750	No	TBD
a) McNeely Pipe Replace (WTTC)				No	Local
Regional WQ Facilities	8	TBD	\$10,000	No	TBD
Elk Meadows Ditch	9	2021+	\$476,250	No	TBD
Spiketown Rd.	10	2021+	\$173,750	No	TBD
Collins Rd.	11	2021+	\$4,797,500	No	TBD
Ryan Rd.	12	2021+	\$3,771,250	No	TBD
Hinkelman East	13	2021+	\$1,587,500	No	TBD
Downtown	14	2021+	\$606,250	No	TBD
N. 410	15	2021+	\$966,250	No	TBD
River Ave. N.	16	2021+	\$958,750	No	TBD
112th St. E.	17	2021+	\$1,786,250	No	TBD
Hwy 410 Basin B	18	2021+	\$43,750	No	TBD
Hwy 410 Basin A	19	2021+	\$2,151,250	No	TBD
Total			\$19,590,000		
Public Facilities					
Remodel Building/Planning (MPC)	1	2017	\$105,000	No	Local
Construct PW Admin Bldg	2	2017	TBD	Yes	Local
PW Admin Bldg - Phase III	2(c)	2019	\$130,000	Yes	Local
Remodel City Hall	3	TBD	\$100,000	No	Local
Foothills Trail Parking & Trailhead Construction	5	2018	\$200,000	Yes	Local/RCO Grant
PW Storage Facility	6	2018	\$150,000	No	Local
Total			\$685,000		
20 Year Transportation Improvement Plan (Includes 2018 - 2037 STIP)					
Sergeant Sreet Improvement Project	1	2019	\$322,508	Yes	TIB (SCP Pavement Preservation) & Local
Cedar Street Overlay	2	2019	\$267,419	No	TIB (SCP) & Local
Naches Street Overlay	3	2019	\$213,461	Yes	TIB (SCP Pavement Preservation) & Local
River Avenue Resurfacing	4	2019	\$252,476	Yes	TIB (SCP Pavement Preservation) & Local

Mt. View Resurfacing	5	2020	\$184,490	No	TIB (SCP Pavement Preservation) & Local
Division Street Improvement Project	6	2020	\$300,000	No	TIB (SCP Pavement Preservation) & Local
Division Street Overlay	7	2021	\$201,938	No	TIB (SCP Pavement Preservation) & Local
Dundass Street Overlay	8	2021	\$222,508	No	TIB (SCP Pavement Preservation) & Local
Hinkleman Road Resurfacing (Phase II)	9	2022	\$152,611	No	TIB (SCP Pavement Preservation) & Local
Jefferson Avenue Overlay	10	2022	\$394,936	No	TIB (SCP) & Local
White River Bridge (Trail)	11	2022	\$7,086,660	No	STP, ISTE, IAC, King County, Pierce County & Local
White River Bridge - Trail Extension & Approach	(11A)	2022	\$283,574	No	RCO & Foothills Grant, and Local match
White River Pedestrian Bridge Construction	(11B)	2022	\$6,806,640	No	STP, ISTE, RCO, King County & Pierce County
View Place Overlay	12	2023	\$27,787	No	Local
Whitmore Way Overlay (Phase II)	13	2023	\$100,161	No	TIB (SCP Pavement Preservation) & Local
Main Street Rehabilitation	14	2023	\$311,468	No	TIB (SCP) & Local
River Avenue & Main Street Intersection Improvements	15	2023	\$1,188,470	No	TIB (SCP) & Local
Spiketon Road Pedestrian Improvements	16	2024	\$1,199,347	No	TIB (SCP) & Local
"A" Street Overlay	17	2024	\$216,477	No	TIB (SCP) & Local
Pearl Street Overlay	18	2024	\$386,751	No	TIB (SCP) & Local
Mundy Loss Pedestrian Improvement Project	19	2024	\$412,706		TIB (PSMP) & Local
Total Six Year Transportation Plan (STIP)			\$20,532,388		
Cottage Street Overlay	20	2025	\$248,600	No	TIB (SCP) & Local
"A" Street Overlay	21	2026	\$201,000	No	TIB (SCP) & Local
Ryan Road (Phase II) Reconstruct	22	2027	\$2,721,000	No	TIB (SCP) & Local
Mason Avenue Pedestrian Improvement Project	23	2028	\$488,900	No	TIB (PSMP) & Local
Cedar and Pearl Street Intersection Improvements	24	2029	\$493,100	No	TIB (SCP) & Local
Ryan Road (Phase III) Reconstruct	25	2030	\$1,961,000	No	TIB (SCP) & Local
Collins Road Trail Project	26	2031	\$715,900	No	IAC, TIB (PSMP) & Local
Mundy Loss & 112th Street East Intersection Improvements	27	2032	\$1,230,000	No	TIB (SCP) & Local
Hinkleman Extension Continuation	29	2033	\$994,300	No	TIB (SCP) & Local

2nd Street Resurfacing	30	2034	\$71,600	No	TIB (SCP Pavement Preservation) & Local
Park Avenue Resurfacing	31	2034	\$198,900	No	TIB (SCP Pavement Preservation) & Local
White River Trail	32	2035	\$284,100	No	IAC, TIB (PSMP) & Local
Ryan Road (Phase V) Reconstruct	28	2036	\$1,348,000	No	TIB (SCP) & Local
Levesque Trail Project	33	2037	\$636,300	No	IAC, TIB (PSMP) & Local
Hinkleman Extension Resurfacing	34	2038	\$188,300	No	Preservation) & Local
Subtotal Twenty Year			\$11,781,000		
Total			\$32,313,388		
Ten Year Park & Recreation Capital Facilities Plan (2015-2025)					
Miller Neighborhood Park Development					
- General Park Development - Phase 1	2	Jun-17	\$235,363	No	RCO/Local/Impact Fees
- Miller Park Phase 1 (a) & (b) Development	2(a)	Jul-19	\$100,000		Local
- Outdoor Basketball Court	8	Jun-20	\$81,250	No	RCO/Local/Impact Fees/Volunteers
- Outdoor Volleyball Court	9	Jun-20	\$22,500	No	RCO/Local/Impact Fees/Volunteers
- General Park Development - Phase 2	13	Jun-23	\$384,113	No	RCO/Local/Impact Fees
City Ag Land Multi-Use Community Park					
- General Park Development - Phase 1	5	Jun-19	\$829,525	No	RCO/Local/Impact Fees
- Soccer Field Construction (1)	6	Jun-19	\$193,750	No	RCO/Local/Impact Fees/Volunteers
- Baseball Field Construction (1)	17	Jun-25	\$404,375	No	RCO/Local/Impact Fees/Volunteers
- Pump or BMX Bicycle Track Construction	7	Jun-20	\$275,000	No	RCO/Local/Impact Fees/Volunteers
- Lighted Tennis Courts (2)	10	Jun-21	\$147,250	No	RCO/Local/Impact Fees
- Park Trail Loop (1 mile) - Phase 1	11	Jun-22	\$213,750	No	RCO/Local/Impact Fees
- General Park Development - Phase 2	14	Jun-24	\$1,079,525	No	RCO/Local/Impact Fees
- Soccer Field Construction (1)	12	Jun-23	\$193,750	No	RCO/Local/Impact Fees/Volunteers
- Baseball Field Construction (1)	18	Jun-25	\$404,375	No	RCO/Local/Impact Fees/Volunteers
Lot #19, South of Youth Center					
- Trailhead & Facility Parking Lot, Storm Drainage & Walkways	1	Jun-19	\$445,000	No	Public/Private Funding

- Splash Park	3	Jun-18	\$161,250	No	RCO/Local/Impact Fees
- Climbing Wall	4	Jun-19	\$55,000	No	RCO/Local/Impact Fees
- Outdoor Basketball Court	15	Jun-24	\$81,250	No	RCO/Local/Impact Fees/Volunteers
- Outdoor Volleyball Court	16	Jun-24	\$22,500	No	RCO/Local/Impact Fees/Volunteers
White River Property West of SR-410 with Trail Facilities					
- Parking and Trailhead (Gravel, Primitive)	19	Jun-19	\$40,000	Yes	RCO/Local/Impact Fees/Volunteers
- All-Terrain Bike or Hiking Trail Loop (1 mile) - Phase 1	20	Jun-25	\$106,875	No	RCO/Local/Impact Fees/Volunteers
Total			\$5,476,401		
Total			\$80,128,789		